

CONSENT CALENDAR

November 19, 2024

To: Honorable Members of the Berkeley City Council

From: Mayor Jesse Arreguín and Councilmember Sophie Hahn (Authors)

Subject: Exploring the Formation of Joint Powers Authority (JPA) or other entity to Publicly Finance the Development of a Hospital to Meet Regional Healthcare Needs

RECOMMENDATION

1. Direct the City Manager and City Attorney to explore establishing legal and financial structures, such as a Joint Powers Authority (JPA) or Hospital District, with relevant East Bay jurisdictions, to facilitate public financing for a full service public acute and emergency care hospital serving Berkeley and the greater East Bay.
2. Authorize the City Manager and City Attorney to engage staff or consultants as needed, and submit further budget requests if additional resources are required.

BACKGROUND

In 2016, Sutter Health announced its intention to close Alta Bates hospital, the only full-service acute and emergency care hospital between Berkeley and the northernmost communities of Contra Costa County, by 2030. Alta Bates has a capacity of 347 beds, and is the third largest general acute care facility in the region. Its service area includes almost 850,000 residents, of whom 44% are people of color and 36% are below 200% of the federal poverty level.

On July 12, 2016, City Council passed Resolution No, 67,615–N.S, opposing Sutter’s plans to close the hospital. The Resolution further resolved that the Mayor, City Council and City Departments pledged to cooperate fully to facilitate this process (Attachment 1). The Mayor’s Office convened the Alta Bates Regional Task Force composed of officials from Alameda and Contra Costa Counties, and the cities of Alameda, Albany, El Cerrito, Emeryville, Oakland, San Pablo and Richmond, as a venue to share information and explore policy alternatives.

Subsequently, a formal request was sent to Sutter Health on February 7, 2019

requesting that Sutter provide a plan, in writing, for the retrofitting/rebuild of Alta Bates Hospital or share their future plans for the property. To date, Sutter has not provided such a plan to the City Council or the public and has not indicated in any forum that it plans to continue operating Alta Bates as a full service acute and emergency care hospital after the 2030 deadline.

According to the City's 2018 Health Status Report, significant health disparities persist in Berkeley, particularly impacting the African American community. Despite comprising only 8% of the population, African Americans accounted for nearly 30% of the Years of Potential Life Lost (YPLL), indicating a higher rate of premature death compared to other racial/ethnic groups. This disparity extends to various health conditions: African Americans were 2.3 times more likely to die prematurely from any condition compared to Whites and faced inequitably high rates of hospitalization due to uncontrolled diabetes and its long-term complications. Moreover, the rate of hospitalization due to hypertension among African Americans sharply increased, being over five times that of the total population.

These troubling health trends, coupled with the potential closure of Alta Bates hospital, could further strain the healthcare system, exacerbating the challenges faced by vulnerable populations in Berkeley and intensifying the need for comprehensive and accessible healthcare solutions across the city.

In December 2018, a Rapid Health Impact Assessment Report (RHIA) was commissioned by the Task Force and delivered by a research team at the UC Berkeley Institute of Urban and Regional Development, led by professor Jason Corburn. The RHIA report identified potential health impacts of the closure of Alta Bates. With the hospital serving as a regional hub for pregnancy and birthing, there will be reduced high quality prenatal, birthing & neonatal care accessible to Berkeley and other East Bay residents. Closure will disproportionately impact people of color and low-income/uninsured residents, many of whom are already at a higher risk of having health complications. Emergency departments in hospitals throughout the region will see increased crowding, leading to longer wait times, longer travel times, and placing additional strains on ambulances, negatively impacting both the Berkeley Fire and Police Departments. Closure also places the entire I-80 corridor at additional risk in the event of a disaster such as an earthquake, wildfire - or pandemic, with victims having less access to emergency services.

In addition to these disparate impacts across the region, the report identified a particularly acute impact to Berkeley's elderly and student populations. Approximately, 13% of the population in the Alta Bates Hospital Service Area is over the age of 65, with an additional 12% between the ages of 55-64. Notably, in three Berkeley ZIP codes (94705, 94707, and 94708), the elderly population (over 65) constitutes 20-30% of the

residents, indicating a significant portion of the population that might require more healthcare services, particularly in the context of emergency services and age-related health issues. Moreover, UC Berkeley students rely heavily on Alta Bates services, with an estimated 4,000 emergency visits per day. Student health and mental health would be impacted by the loss of Alta Bates, where between 2,500-3,000 students per year are referred to from the student health center (Tang Center).

While securing the healthcare needs of Berkeley residents and understanding and addressing the impacts of closure of Alta Bates have been topics of interest and concern to the City Council for many years, evidenced by resolutions, letters, and studies, the COVID pandemic paused progress at a critical moment - and put enormous stress on health care facilities region-wide, including Alta Bates, which heroically cared for (and continues to care for) victims of this unprecedented pandemic. With the Pandemic now largely under control - and 2030 just six years away - the need to pick up the pace to understand and explore options for the people of Berkeley - and in neighboring communities - to have their healthcare needs met is more urgent than ever.

This year, the Mayor and City Council continued their advocacy to ensure healthcare needs are met. Mayor Arreguín and Councilmember Hahn presented the findings of the 2018 Rapid Health Impact Assessment Report at meetings of the City Councils of Richmond and Albany and did outreach to other nearby jurisdictions to ensure neighboring jurisdictions are educated and aware of the potential impacts of Alta Bates' closure. Each of these jurisdictions expressed their enthusiastic support and appreciation for Berkeley's advocacy efforts, as well as an interest in joining together in future efforts to retain or otherwise obtain access to a full service acute and emergency care hospital serving our communities.

In February 2024, the City Council allocated \$300,000 to support the City Attorney's office in engaging technical and legal experts to develop strategies to meet the healthcare needs of Berkeley and the region in the event of Alta Bates' closure. Initial research identified the potential for Berkeley to collaborate with neighboring jurisdictions to publicly finance the construction of a new public hospital to serve the East Bay. (See Attachment 4).

The purpose of this item is to direct staff to continue this work, conducting the necessary financial, technical and other relevant analyses to assess the viability of this approach, or to consider other approaches. This action will provide explicit Council direction for the City Attorney and City Manager to work together on an accelerated schedule to bring this exploration to the next step. Any further formal action, such as authorizing additional funding or formally establishing a partnership of any kind, would still require Council approval.

FINANCIAL IMPLICATIONS

Staff Time

ENVIRONMENTAL SUSTAINABILITY AND CLIMATE IMPACTS

Not Applicable

CONTACT PERSON

Mayor Jesse Arreguín 510-981-7100

Councilmember Sophie Hahn 510-981-7150

Attachments:

1. Resolution 67,615
2. [City of Berkeley 2018 Health Status Summary Report](#)
3. [2018 Rapid Health Impact Assessment: Proposed Closure of Alta Bates Campus](#)
4. [Memorandum of Findings: Briefing on Berkeley Hospital Financing Options, Manatt \(August 23, 2024\)](#)

RESOLUTION NO. 67,615–N.S.

OPPOSE SUTTER HEALTH CORPORATION'S PLAN TO CEASE ACUTE CARE HOSPITAL OPERATIONS AT ALTA BATES HOSPITAL IN BERKELEY, FURTHER REQUESTING CITY DEPARTMENTS TO IDENTIFY PENDING OR FUTURE APPLICATIONS SOUGHT IN FURTHERANCE OF SUCH CLOSURE AND REPORT SUCH APPLICATIONS

WHEREAS, Alta Bates Summit Medical Center, has been providing "full service" Acute Care hospital services in Berkeley, the East Bay and in Alameda and other counties for decades, and

WHEREAS, Alta Bates Summit Medical Center is licensed for 944 acute care beds with more than half of them in Berkeley, and 347 of those at the Ashby facility; and

WHEREAS, Alta Bates Summit Medical Center's Ashby facility is crucial for providing timely healthcare services for the people of Berkeley and cities beyond Berkeley's border; and

WHEREAS, from 2002 through 2015, records from CA's Office of Statewide Health Planning and Development, OSHPD, revealed very high utilization of acute care services at Alta Bates' Berkeley facility, including over one million total days that hospital beds were occupied; which consisted in part of the following:

- 559,136 days patients were treated in Medical units;
- 228,498 days babies treated in Neonatal Intensive Care;
- 103,157 babies delivered;
- 111,946 admissions through the Emergency Departments;
- 73,612 adult Critical Care patients treated; and

WHEREAS, these numbers do not reflect the full scope of the amount of patients treated at the Berkeley facility because census data reported to CA's OSHPD agency does not include patients in "observation" status despite stays of up to 48 hours with "observation" patients; and

WHEREAS, these numbers reflect only the Ashby facility and not the Alta Bates Summit census data at the Oakland Summit site; and

WHEREAS, Sutter Health Corporation has announced its intention to dramatically reduce services by closing the Alta Bates' Berkeley facility in light of SB 1953; and

WHEREAS, the consolidation of hospital services results in loss of services as happened when Alta Bates Hospital merged with Summit Medical Center in 2000, and despite Sutter Health arguing that services would be enhanced, not reduced, when many in the community opposed the merger at that time, Alta Bates Summit afterwards experienced

the loss of many services in the past 15 years, overwhelmingly at the Alta Bates and Herrick campuses; and

WHEREAS, the national average for bed capacity per 1000 residents is 2.9 beds according to World Bank statistics. In Alameda County, the bed capacity is at 1.8 beds and neighboring Contra Costa at 1.4 beds, a figure that does not reflect the final phase of the 2015 closure of Doctor's Medical Center in San Pablo; and

WHEREAS, many hospital departments are often at capacity, and all of the local Emergency Departments already have large delays in service, which will only be exacerbated by the merging of the two full-service Acute Care Hospitals with their Emergency Departments to one Oakland location, increasing even further wait and admission times; and

WHEREAS, the University of California, has 37,581 Undergraduate and Graduate students who depend heavily on hospital services at the Alta Bates campus, including the Alta Bates Emergency Department in close proximity to campus, to address the students' life-threatening illnesses and injuries, and need for medical care; and

WHEREAS, the Berkeley, North Alameda, West Contra Costa area recently suffered the closure of an acute care hospital in San Pablo, and the loss of acute care hospital services as a result, and further, is subject to severe earthquakes, frequent urban interface with wild fires, industrial chemical releases and mass traffic casualties—all of which require emergency services; and

WHEREAS, when Berkeley's first responders are mandated to travel to Summit Campus in Oakland, they are unavailable for service for the rest of Berkeley for prolonged periods of time presenting a significant danger to the lives of Berkeley residents, and forcing an unacceptable standard of healthcare upon them; and

WHEREAS, closures and relocations of corporations on the community, impacting an array of businesses including family-owned businesses, with losses often doubling or tripling those who either lost jobs or had to relocate; and

WHEREAS, when access to healthcare is made more difficult, patients often delay healthcare but also stop seeking the care that is necessary; and

WHEREAS, the stated mission of corporate Sutter Health is to "enhance the well-being of people in the communities we serve through a not-for-profit commitment to compassion and excellences" in health care services; and

WHEREAS, Sutter Health as a non-profit corporation pays little or no property taxes for operations which are non-profit, such as its non-profit hospitals (as opposed to its for-profit operations) and is a highly profitable healthcare corporation whose total assets in the billions grow substantively each year, as shown:

- 2011: \$11,820,000,000
- 2012: \$12,390,000,000
- 2013: \$14,215,000,000
- 2014: \$14,290,000,000
- 2015: \$14,344,000,000

WHEREAS, Sutter Health needs to live up to its stated mission, be held accountable for its actions, and provide the necessary healthcare for Berkeley residents, and must not be allowed to put profits before lives nor endanger the residents of Berkeley; and

WHEREAS, the Berkeley City Council has a role and responsibility to provide resources to the public to promote and protect its health with no regional body researching the health needs of the greater community.

NOW THEREFORE, BE IT RESOLVED that the Mayor and City Council of the City of Berkeley oppose Sutter Health Corporation's plan to close its acute care services at Alta Bates Hospital and calls upon Sutter Health to cease and desist all actions in furtherance of any and all plans to close Alta Bates hospital.

BE IT FURTHER RESOLVED that the Mayor and City Council shall establish open forums to inform and educate Berkeley residents of the possibility of Sutter Health's seismically retrofitting Berkeley's Alta Bates facility; shall ensure the residents of Berkeley are notified of any and all forums under the City of Berkeley's purview; and ensure a full service acute care general hospital for future generations.

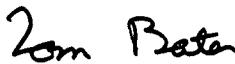
BE IT FURTHER RESOLVED that the Mayor, City Council, and City Departments pledge to cooperate fully to facilitate this process such that it is expedited as much is legally permitted.

The foregoing Resolution was adopted by the Berkeley City Council on July 12, 2016 by the following vote:

Ayes: Anderson, Arreguin, Capitelli, Droste, Maio, Moore, Wengraf, Worthington and Bates.

Noes: None.

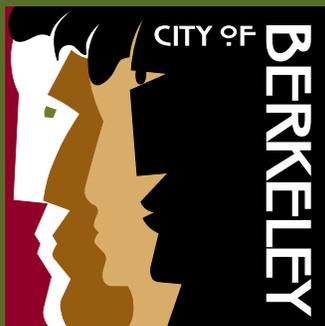
Absent: None.



 Tom Bates, Mayor

Attest: 

 Mark Numairville, City Clerk



City of Berkeley

Health Status

SUMMARY

Report

2018

ACKNOWLEDGEMENTS

We wish to acknowledge the many persons who contributed their time, expertise, and wisdom to inform this report. The assistance has been invaluable. We thank the City Manager, Dee Williams-Ridley, the City Council, Health Housing and Community Services (HHCS) Director Paul Buddenhagen, and HHCS staff for their support and dedication to the City's health.

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Councilmember Sophie Hahn, District 5
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INTRODUCTION

The City of Berkeley is a prosperous, innovative, and thriving community. Our city has considerable wealth, high levels of educational attainment, and a rich culture that all contribute to a healthy community. Despite overall good health, Berkeley is not a city where all people are living long and healthy lives and are achieving the highest possible level of health. In Berkeley, African Americans and other people of color die prematurely and are more likely than White people to experience a wide variety of adverse health conditions throughout their lives.

Achieving optimal health for all requires that everyone has access to resources and environments that support health and wellness. Higher incidence of disease is linked to neighborhoods that have been historically under-resourced and overexposed to unhealthy conditions. These neighborhoods have more people living in poverty and more people of color than surrounding neighborhoods. A truly healthy Berkeley depends on achieving and maintaining optimal health and wellness for all people regardless of an individual's or group's position in society. Health inequities among racial and ethnic groups are striking and extend across a number of indicators. These health inequities are neither new nor unique to Berkeley—nevertheless, they are unjust and unacceptable. The conditions in which we are born, grow, live, work and age, broadly known as the social determinants of health, greatly influence how well and how long we live. To aggressively address the health disparities we see in this report requires that we also address the underlying social, economic, and environmental inequities that perpetuate them.

Berkeley is well positioned to realize greater health equity. Our community is known for its political and social activism. Our residents are passionate about creating healthier communities. Our leaders have a long standing commitment to achieving health equity and have been at the forefront of innovative health programs and policies. We are one of three cities in the state of California that has its own Public Health Jurisdiction. This distinction enables public health services to be focused on and dedicated to a discreet population. While the challenges we face should not be underestimated, through strategic collaboration, a unified vision, and broad community engagement we can achieve our mission of optimal health and wellness for all.

The Health Status Report is written by the Public Health Division of the Department of Health, Housing and Community Services and is released periodically to provide a picture of the health status of people who live in Berkeley. The report has three key objectives:

- Monitor health concerns impacting the City with a focus on health disparities and social determinants of health;
- Show trends and changes in health over time;
- Guide our Public Health work and support community partners in shaping and responding to policy and other factors influencing Berkeley's health and quality of life.

This report will help the Public Health Division define goals and objectives for improving Berkeley's health. It is also designed to spark community conversations, spur collaboration and inform decision making throughout Berkeley.

DEPARTMENT OF HEALTH, HOUSING, & COMMUNITY SERVICES MISSION AND VISION

Vision: *A vibrant and healthy Berkeley for all*

Mission: The Department of Health, Housing, & Community Services' mission is to enhance community life and support health and wellness for all. We are committed to social and environmental justice and to promoting equity in health, housing, and economic opportunity. We collaborate with community partners to build a vibrant and healthy Berkeley.

PUBLIC HEALTH VISION AND MISSION

Vision: *Healthy people in healthy communities.*

Mission: To achieve and maintain optimal health and well-being for all people in Berkeley. We do this by working in partnership with our diverse communities to: promote healthy behaviors and environments, prevent illness and injury, protect against disease and other emerging health threats, eliminate health inequities, and advocate for social and environmental justice.

SOCIAL DETERMINANTS OF HEALTH

Addressing the social determinants of health continues to be a key objective of the Public Health Division. Research has shown that health is dependent largely on conditions that are not related to medical care. In fact, about 80% of our health is influenced by the environments around us which include social, economic factors, and every day behaviors. Conditions such as poverty, homelessness, shifting federal and local policies, changing City demographics, gentrification, and the subsequent rise in the cost of housing all have profound impacts on community health. In many of these areas, the Public Health Division works collaboratively with other departments, and with divisions in the City of Berkeley's Department of Health, Housing and Community Services. For example, Public Health staff are working on a multi-departmental group formulating the regulatory environment for newly legal adult use marijuana, which has serious public health impacts.

An important, continuing trend seen in the 2018 Health Status Report is the steady and significant shift in the City's demographics. Compared to the 2010 Census, the African American population has decreased from approximately 10% to 7% of the population, while other racial/ethnic groups have remained relatively stable. The phenomenon is not unique to Berkeley, but is a regional trend that is evidence of displacement caused by gentrification. Displacement disrupts access to education, employment, health care, and healthy neighborhood resources. Residents forced to move may face longer commutes to work or school, leading to increased stress, loss of income, job loss or greater school dropout rates. Displaced residents may have trouble obtaining medical records, prescriptions, and affordable health care services. Displacement can also mean relocation to neighborhoods with fewer health-promoting resources, such as high quality jobs, healthy food options, accessible public transit, and safe and walkable streets.

Socioeconomic status is one of the most powerful predictors of disease, injury, and mortality. In Berkeley, African Americans have lower income than any other ethnic/racial group. For every dollar a white family earns, an African American family earns 28 cents. This income inequality paired with unemployment or under employment can increase stress levels, make it difficult to find safe and affordable housing, and lower educational prospects. Research demonstrates that poverty is the single greatest threat to children's well-being. Children living in poverty are at significantly higher risk for poor health and development. In Berkeley, 10% of all children under the age of 18 live in poverty. Notably, 29% of African American children live in poverty, which is seven times the poverty rate for white children, and two to three times the rate of any other racial group.

Additionally, homelessness impacts the health of the entire community. Berkeley has the second highest number of homeless people among all Alameda County cities, second only to Oakland. Berkeley's homeless population accounts for 17% of the homeless people in Alameda County. Given that Berkeley makes up only 7% of the population of Alameda County, it is home to a disproportionate number of people experiencing homelessness. Poor health conditions among people who are homeless are frequently co-occurring with a mix of psychiatric, substance use, and social challenges. Exposure to high stress, unhealthy or dangerous environments, and food insecurity worsens overall health and often results in visits to emergency rooms and hospitalization. Nationally, individuals experiencing homelessness are three to four times more likely to die prematurely than their housed counterparts, and experience an average life expectancy as low as 41 years. Far too often, those experiencing homelessness are people of color. African Americans make up less than 8% of Berkeley's general population, but are 50% of the homeless population.





Nancy Rubin, Berkeley



Berkeley



Nancy Rubin, Berkeley

KEY THEMES IN 2018 HEALTH STATUS REPORT

Three key themes can be found in the Health Status Report and will continue to guide the work of the Public Health Division:

- Inequities in Health.*** Since 1999, the Berkeley Public Health Division has been at the forefront of breaking down data to uncover hidden inequities in health. It is only through examining data by characteristics such as race, ethnicity, gender, age, income, neighborhood, immigration status and other qualities that we can see a true and full picture of health. The Berkeley Public Health Division is committed to monitoring health indicators by relevant, available demographic characteristics and investigating the status of health equity in our community. We will be thoughtful, intentional, and strategic in the development of programing to address these inequalities.
- Importance of Prevention.*** Prevention is a continuum and extends from deterring diseases and behaviors that foster disease to slowing the onset and severity of illness when it does arise. A focus on prevention includes focusing on upstream factors those that are largely outside of an individual's control and promoting conditions that support good health.
- Emerging Health Threats.*** The health landscape in Berkeley is not static but evolves, and new threats can emerge on both a global and local scale. Infectious disease such as tuberculosis, sexually transmitted infections, and diseases once considered under control such as pertussis, continue to be a significant source of illness in Berkeley. These threats require constant monitoring and a responsive public health system. New health threats can emerge from a variety of directions: from the rise in antibiotic resistant bacteria, to new risks from climate change and global connectedness, to the health impacts caused by changing federal and local policies. Additionally, public health systems across the country are responding in various ways to the complex and inter-related social, economic and environmental inequities that are connected to poor health.



Berkeley Unified School District

HEALTH INEQUITIES IN BERKELEY

Chapter 1: Sociodemographic Characteristics & Social Determinants of Health	Chapter 2: Pregnancy & Birth	Chapter 3: Child & Adolescent Health	Chapter 4: Adult Health	Chapter 5: Life Expectancy & Mortality
<p>Families headed by a White householder earn 3.4 times more than African American families, 1.9 times more than Latino families, and 1.4 times more than Asian families.</p>	<p>The risk of an African American mother having a LBW baby is 2.5 times higher than the risk for White mothers.</p>	<p>African American children (under 18) are 7 times more likely, Latino children are 5 times more likely, and Asian children are 2 times more likely than White children to live in poverty.</p>	<p>African Americans are 3 times more likely than Whites to be hospitalized due to coronary heart disease.</p>	<p>African Americans are 2.3 times more likely to die in a given year from any condition compared to Whites.</p>
<p>The proportion of families living in poverty is 8 times higher among African American families, 5 times higher among Latino families and 3 times higher among Asian families, compared to White families.</p>	<p>The risk of an African American mother having a premature baby is 2 times higher than the risk for White mothers.</p>	<p>African American high school students are 1.4 times more likely than White students to drop out of high school.</p>	<p>African Americans are 34 times more likely than Whites to be hospitalized due to hypertension.</p>	<p>African Americans are 2.0 times more likely than Whites to die of cardiovascular disease.</p>
<p>African Americans are 2.8 times less likely, Latinos are 1.6 times less likely and Asian children are 1.1 times less likely than Whites to have a bachelor's degree or higher.</p>	<p>The teen birth rate among African Americans is 9 times higher, and among Latinas is 3 times higher than the rate among White teens.</p>	<p>The asthma hospitalization rates for children under 5 for African American children is 10 times higher, and for Latino children is 2.8 times higher than the rate among White children.</p>	<p>African American women are 1.5 times more likely than Whites to be diagnosed with breast cancer.</p>	<p>African Americans are 1.8 times more likely than Whites to die of cancer.</p>



HOW TO READ THIS REPORT

ORGANIZATION: This report is organized along the life course, from conception through death. Health throughout the stages of life is influenced by an individual's social and physical environment, health and experience in the prior stage. The report begins with a description of Berkeley's population. Subsequent chapters give information about health in Berkeley during the major life stages which include pregnancy and birth, childhood and adolescence, adulthood, and finally the end of life. Each chapter starts with a description of the significance of that life stage, a list of key findings, the importance of the health indicator and its current status in Berkeley.

COMPARISONS: One way to evaluate the health of our City is to compare ourselves to others. Each time Berkeley meets one of the Healthy People 2020 (HP2020) goals, that goal is reported. By doing this, it allows us to compare the data on how Berkeley is doing relative to national health benchmarks. We also compare Berkeley with Alameda County and the State. We report how different groups of Berkeley residents compare with each other: by age, gender, income, race/ethnicity, education, and place of residence. Finally, we show how health indicators in Berkeley have changed over time. Such comparisons allow us to assess how Berkeley is faring relative to national goals, our past, and our neighbors.

PROGRAM HIGHLIGHTS: The City's Public Health Division works with partners to improve health in Berkeley. Each chapter contains program highlights, describing how the City is addressing issues raised by the data in that chapter. More information about these programs is available on the City's website: https://www.cityofberkeley.info/Health_Human_Services/Public_Health/A_to_Z_Public_Health_Services.aspx

FROM THE COMMUNITY: This report contains quotes and summaries from a series of community engagement events. These events were held in 2014 and were organized in order to hear from Berkeley residents and community members about what they see as priority areas for reducing health inequities.

DATA: This report contains quantitative data about the health of the Berkeley community. The data is as objective as possible — there may be biases related to reporting errors, incompleteness or limited by small samples. In our effort to understand what the data tell us about health in Berkeley, we look at correlations; what characteristics go along with better health or worse health? Public health programs and interventions are designed to address the likely "causal pathways" of adverse health outcomes, and are based on available evidence and best practices.

We use the latest year of data available at the time of analysis. For hospitalization and emergency department visit data, changes in the coding system were implemented in the last quarter of 2015 which made the previous years not comparable with current data. The last full year of data under the prior coding system was 2014, thus data on hospitalization and emergency department visits are only presented through 2014.

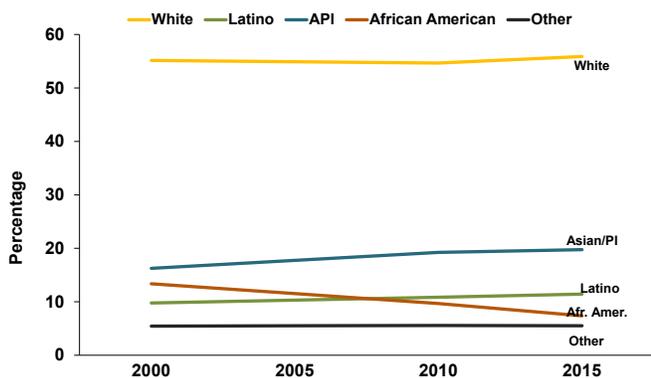
TECHNICAL NOTES: Data Sources and Definition of Key Terms: this information is provided at the end of the report. Those interested in additional technical details are invited to contact the Public Health Division Epidemiology and Vital Statistics Unit at publichealth@cityofberkeley.info.

1 CHAPTER 1: SOCIODEMOGRAPHIC CHARACTERISTICS AND SOCIAL DETERMINANTS OF HEALTH

The social and physical environments in which we live, work and play greatly influence our overall health. Experts agree that health is in part determined by access to social and economic opportunities; the cleanliness of our water, food and air; availability of preventative health care and wellness programs; the nature of our social interactions and relationships; and the resources and supports available in our schools, homes and neighborhoods. These conditions are broadly known as the social determinants of health, which this chapter explores in detail.

According to the 2011–2015 American Community Survey, the city’s residents are 56% White, 20% Asian, 10% Latino and 7% African American. Compared to the 2010 census, the African American population has decreased from approximately 10% to 7%, while other racial/ethnic groups have remained relatively stable.

Figure 1.1 POPULATION DISTRIBUTION BY RACE/ETHNICITY Berkeley, 2000–2015

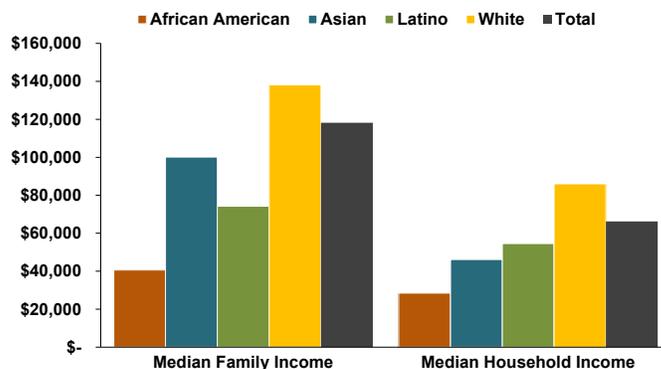


Source: City of Berkeley Public Health Division, Office of Epidemiology and Vital Statistics, U.S. Census Bureau, 2000–2015

In Berkeley the median family income is \$118,190. The median household income is \$66,237, which is influenced by the large population of low-income university students living in Berkeley. Families with a White head of household are more likely to be higher income while those headed by

non-White households are more likely to be low income. All families and households have experienced an increase in median income during the last decade, except for African Americans who experienced a slight decrease.

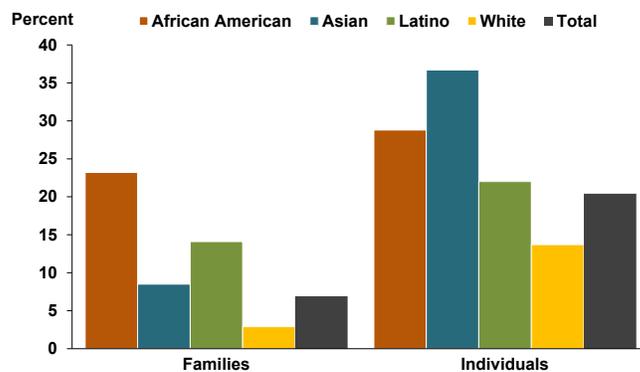
Figure 1.2 MEDIAN FAMILY AND HOUSEHOLD INCOME IN PAST 12 MONTHS (IN 2015 INFLATION-ADJUSTED DOLLARS) BY RACE/ETHNICITY IN BERKELEY 2011–2015



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; U.S. Census, ACS 2011–2015

Approximately 7% of Berkeley families live below the federal poverty level. Poverty rates vary drastically by race/ ethnicity. Compared to White families, the proportion of families living in poverty is 8 times higher among African American families, 5 times higher among Latino families and 3 times higher among Asian families. At the individual level, about 20% of all Berkeley residents live below the federal poverty level, which is strongly influenced by the large university student population in Berkeley.

Figure 1.3 PERCENT OF FAMILIES AND INDIVIDUALS BELOW FEDERAL POVERTY LEVEL IN THE PAST 12 MONTHS BY RACE/ETHNICITY IN BERKELEY 2011–2015



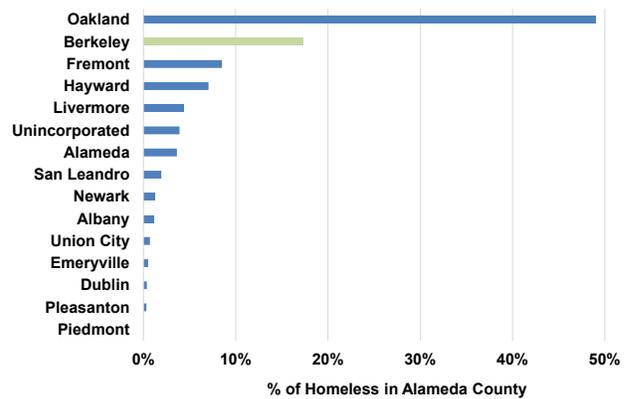
Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; U.S. Census, ACS 2011–2015



Berkeley Unified School District

Berkeley has the second highest number of homeless among all Alameda County cities, second only to Oakland. Berkeley's homeless population accounts for 17% of the 5,629 homeless people in Alameda County. Given Berkeley makes up only 7% of the population of Alameda County, it is home to a disproportionate number of homeless.

Figure 1.4 ALAMEDA COUNTY HOMELESS POPULATION PERCENT BY CITY, 2017



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Alameda County 2017 Homeless Point-In-Time Count

FROM THE COMMUNITY

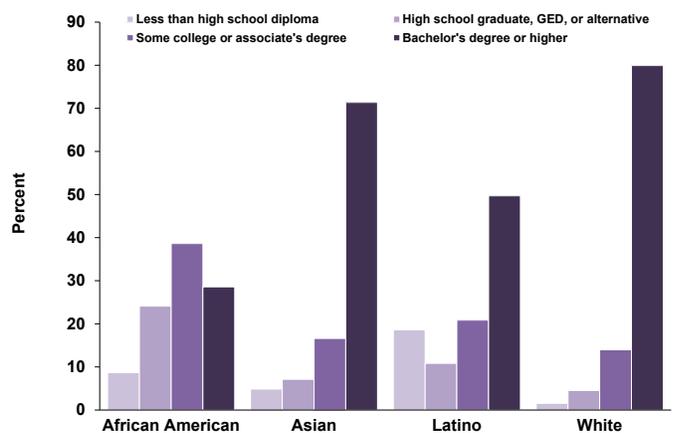
African American respondents noted that African American communities and families are being displaced because of a lack of jobs, housing and community investments. Others noted that health inequities are rooted in poverty, racism, inadequate access to culturally relevant and high quality health services, and a lack of community and economic development in their communities.

Approximately 84% of Berkeley residents ages 25 and over attended at least some college. Over 70% of residents have a bachelor, graduate, or professional degree, compared with 43% in Alameda County and 31% in California. Berkeley's levels of education attainment are not evenly distributed. Whites and Asians have the highest rates of higher education. Latinos are the least likely to graduate from high school, and African Americans have the lowest rate of college and professional degrees.



Natalie Orenstein, Berkeleyside

Figure 1.5 EDUCATIONAL ATTAINMENT OF POPULATION AGED 25 AND OLDER BY RACE/ETHNICITY Berkeley, 2011-2015



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; U.S. Census, ACS 2011-2015

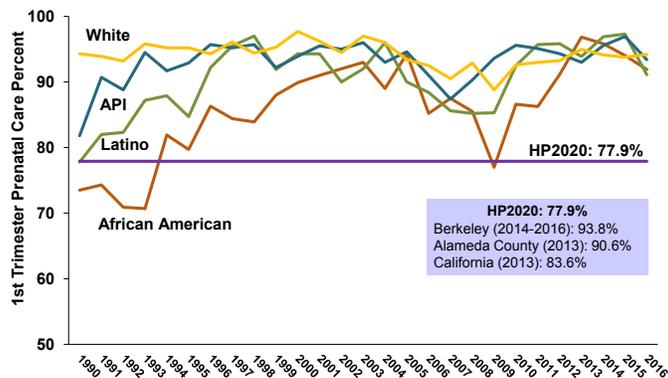
2

CHAPTER 2: PREGNANCY AND BIRTH

Pregnancy and childbirth mark the beginning of an individual’s journey along the life course. The health conditions of pregnancy, birth, and early infancy have a profound impact on health and well-being throughout life. It is important to pay particular attention to this critical life stage when assessing the overall health status of a community.

Berkeley has excellent overall health indicators related to pregnancy and birth, and meets most HP2020 goals in these areas. There have been substantial improvements in health outcomes related to pregnancy and birth, including low birth weight (LBW), prenatal care, and teen birth. Almost 94% of pregnant Berkeley mothers of all racial/ethnic groups receive prenatal care in the first trimester, which is higher than Alameda County and California. Berkeley meets the HP2020 goal and there is no racial disparity in this indicator.

Figure 2.1 PERCENT OF PREGNANT MOTHERS RECEIVING PRENATAL CARE IN 1ST TRIMESTER Berkeley, 1990–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Birth Records 1990–2016

African American babies, for the first time ever recorded, met the HP2020 objective for LBW in 2008–2010 and for prematurity in 2014–2016. However, a disparity still persists as African American babies are 2.5 times more likely to be LBW as compared to Whites and twice as likely to be born prematurely as White, Latino, or Asian babies.



Robin Kempster

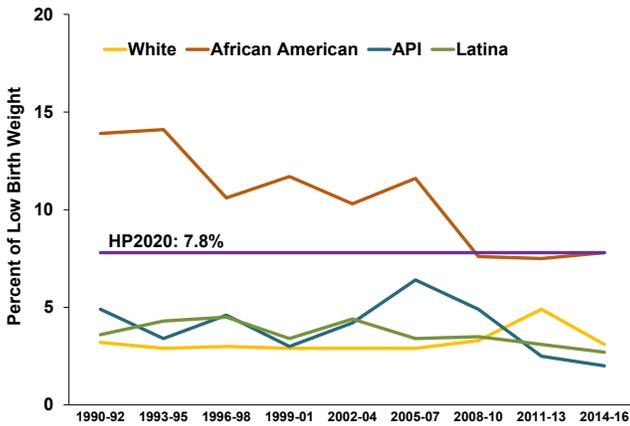
BERKELEY BLACK INFANT HEALTH (BBIH) PROGRAM

Berkeley’s BIH program aims to improve birth outcomes and reduce health disparities affecting African American women and their babies. Through culturally affirming group education and complementary case management, the program works to empower African-American mothers and their families. BBIH helps to build social support, develop parenting and life skills, learn stress management tools, promote healthy behaviors and relationships, and support a healthy pregnancy. In addition, BBIH provides resource linkages to assist participants in connecting with the community, social, and health services to meet their needs.

FROM THE COMMUNITY

“I was born and raised in Berkeley. [Berkeley Black Infant Health] has been a big impact in a lot of our lives, helping us navigate our lives.”

Figure 2.2 LOW BIRTH WEIGHT BY RACE/ETHNICITY (EXCLUDES MULTIPLE BIRTHS) Berkeley, 1990–2016 (3-year-intervals)



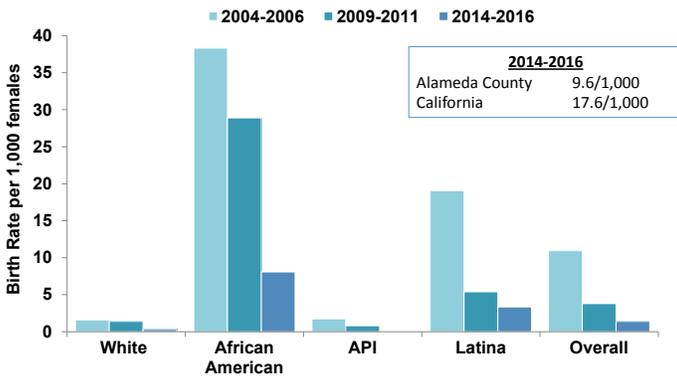
Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics, Birth Records 1990–2016



Robin Kempster

Berkeley’s teen birth rate has been decreasing in all racial/ethnic groups over the past decade and it is at its lowest ever recorded. Berkeley has the lowest teen birth rate of any health jurisdiction in the state. From 2004–2006 to 2014–2016, the overall teen birth rate decreased by 82%. For African Americans, the rate decreased by 76% during the same time period. In spite of this decrease, the birth rate among African American young women is higher than all other racial/ethnic groups.

Figure 2.3 BIRTH RATES IN FEMALES 15 TO 19 YEARS OLD BY RACE/ETHNICITY Berkeley, 2004–2006, 2009–2011, 2014–2016 (3-year intervals)



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics, Birth Records 1990–2016



Annie Burke



Robin Kempster

FROM THE COMMUNITY

“All around, we need to care about the health and safety for the moms in the family and especially single moms. Single moms sometimes are down and out; they need more care. They are caring for a whole community. You take care of her, then you are reaching a lot of people. If she doesn’t feel safe, then a whole family will fall down.”

PUBLIC HEALTH NURSING FIELD SERVICES

Public Health Nurses (PHNs) provide quality, confidential, community-based case management services for families and individuals, primarily during home visits. The focus of the program is on Berkeley residents at highest risk for poor health outcomes, often those with special needs or limited access to care. These include pregnant women, new parents and their infants, school-aged mothers, children, elders, disabled, and people who are homeless.

Case management services include nursing assessments of health status and need for medical care and other services; counseling on diverse health related topics and supporting healthy lifestyle choices; advocating for better use of health care systems while linking families to other health and social services; assisting with enrollment in low cost medical and dental plans; and helping families support children’s growth and development.



Nancy Rubin, Berkeleyside

3 CHAPTER 3: CHILD AND ADOLESCENT HEALTH

Childhood and adolescence are important developmental periods in the life course and health in early life is the basis for continued health over the life span. Educational foundations are established during this time, influencing future learning and employment opportunities. Personal habits of physical activity, diet, and social connections are also formed. This chapter summarizes the state of health of children and adolescents in Berkeley: practices and behaviors, use of alcohol, tobacco and other drugs, overweight and obesity, childhood immunizations, and specific health outcomes including mental health, asthma hospitalizations, injuries, and sexually transmitted diseases.

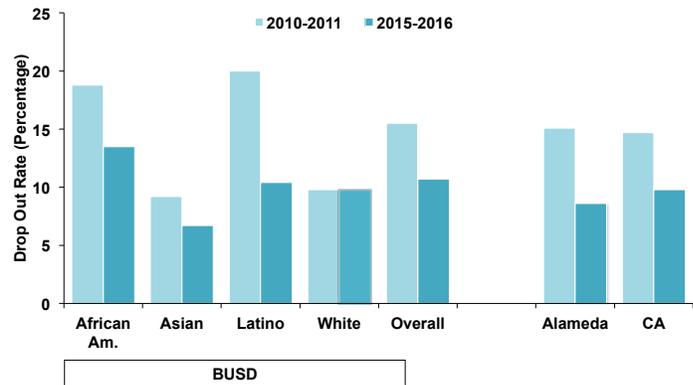
Half of the children in Berkeley belong to non-White racial and ethnic groups; the largest proportion of these is Latino. In the last decade, the percentage of children living below the poverty level has decreased for the overall Berkeley population and every racial/ethnic group except Latinos. Children in poverty are concentrated in South and West Berkeley.

The Berkeley Unified School District (BUSD) four-year high school dropout rate fell from 15.5% in the 2010–2011 school year to 10.7% for the 2015–2016 school year. Despite a decrease from 18.8% to 13.5% since 2010–2011, African Americans still have the highest drop-out rate in Berkeley.

FROM THE COMMUNITY

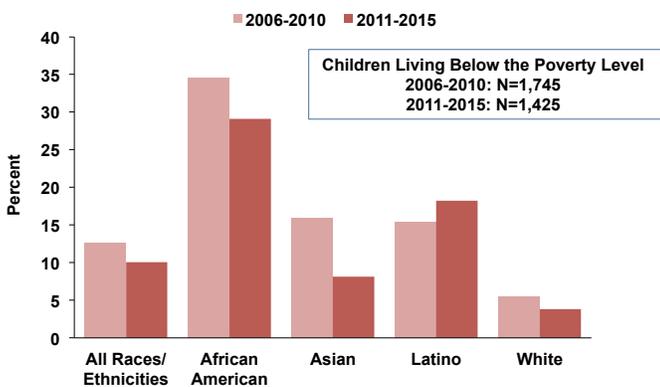
“It’s been an amazing experience to be born and raised here in Berkeley, grow up in Berkeley Unified School District, and to be able to work with the people that I’ve grown up with. We’ve had children together, been pregnant together.”

Figure 3.2 DROPOUT RATES, OVERALL AND BY RACE/ETHNICITY Berkeley Unified School District, Alameda County, and California, 2010–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; California Department of Education

Figure 3.1 PERCENT OF CHILDREN 17 YEARS AND YOUNGER LIVING BELOW THE POVERTY LEVEL BY RACE/ETHNICITY Berkeley, 2006–2015



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; U.S. Census, ACS 2006–2015

2020 VISION

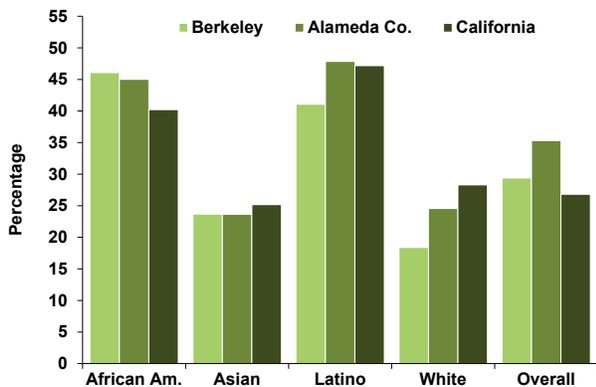
Berkeley’s 2020 Vision is a city-wide collective impact effort to achieve equity in education for all Berkeley children from “cradle to career”. The Berkeley community collaborates on six areas of systemic focus to end racial disparities in education, especially for Berkeley’s African American and Latino children. Berkeley’s 2020 Vision strives to “move the needle” on the following key indicators of educational equity: Kindergarten Readiness, Third Grade Reading Proficiency, Ninth Grade Math Proficiency, Attendance, College and Career Readiness, and Community Engagement. Berkeley’s 2020 Vision also includes the Berkeley Promise, a college scholarship initiative.

FROM THE COMMUNITY

“It’s really hard for kids of color (Latinas); you know, this is a predominantly white school—the white kids, they have all kinds of privilege; their parents have been paying for tutoring for years; they have been reading to them for years; they have so much more to start with. I don’t understand my homework, I can’t go to my parents for help. My mom didn’t graduate from high school; that is why it is really frustrating when it comes to going to college, getting ahead.”

Over a quarter of Berkeley’s 5th and 7th grade students are overweight or obese. Berkeley has a lower proportion of 5th and 7th grade children who are overweight and obese (29.4%) compared to children in Alameda County (35.3%) but has a higher proportion compared to California (26.8%). A higher proportion of African American children are overweight and obese in Berkeley compared to in Alameda County and California.

Figure 3.3 PERCENTAGE OF OVERWEIGHT AND OBESE CHILDREN IN 5TH AND 7TH GRADES BY RACE/ETHNICITY BUSD, Alameda County, and California School Districts, 2015–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; California Department of Education, FITNESSGRAM 2015–2016

FROM THE COMMUNITY

“One day your kid gets bigger and you worry. Is my child healthy or is she obese?”



Berkeley Unified School District

HEALTHY BERKELEY PROGRAM

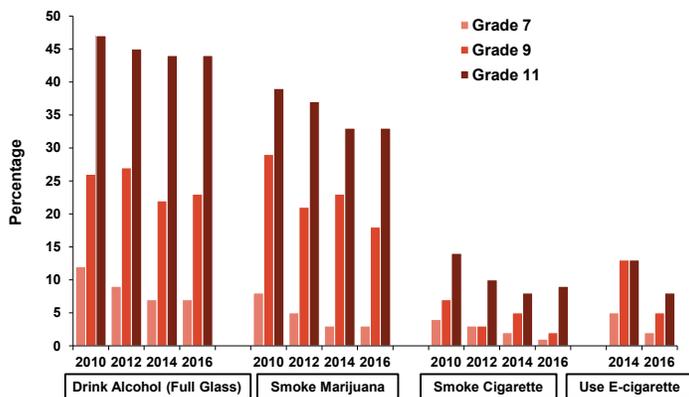
Initiated in 2015, this program stemmed from Berkeley’s historic passing of an excise tax (1 cent/oz.) on the distribution of sugar-sweetened beverages (SSB). The program goal is to reduce the consumption of SSB as a pathway for decreasing the rates of Type 2 diabetes, obesity, and tooth decay in Berkeley. The Healthy Berkeley program offers multi-year community agency grants for programs designed to reduce SSB consumption and promote healthy beverages such as tap water in low-income communities, particularly children and youth targeted by the beverage industry; the Sugar-Sweetened Beverage Product Panel of Experts (SSBPPE) Commission makes agency funding recommendations to the City Council. The Healthy Berkeley program collaborates with the Bay Area Nutrition and Physical Activity Collaborative (BANPAC), Healthy Food America, University of California in Berkeley, and the Public Health Institute.

TOBACCO PREVENTION PROGRAM

The Tobacco Prevention Program provides community-based tobacco education programs and services to the community. Berkeley community members receive education about federal, state, and local tobacco control laws including ordinances relating to City of Berkeley’s tobacco control related ordinances such as Smoke-Free Multi-Unit Housing, 600 ft. flavored tobacco buffer zone near schools K–12, tobacco free pharmacies and commercial zones ordinances. The Smoke-Free Multi-Unit Housing ordinance prohibits smoking in 100% of multi-unit housing with two or more units (i.e. apartments, co-ops, condominiums, common interest developments, etc.) and common areas. Free cessation classes are available to anyone interested in planning and sustaining a smoke-free lifestyle. Tobacco program staff also collaborate with Berkeley Tobacco Prevention Coalition members in the community, retailers, and policy makers in the City to develop policy aimed at reducing community members’ exposure to tobacco smoke and tobacco products — including electronic nicotine delivery systems.

Alcohol is the most commonly used substance among BUSD students, followed by marijuana. The use of alcohol and marijuana have remained relatively unchanged among 11th graders. Cigarette smoking, already at comparatively low levels, has continued to drop for 7th and 9th graders but fluctuated for 11th graders. There has been a drop in e-cigarette use for students at all grade levels. The percentage of BUSD students who have been drunk or high on school property has steadily decreased for all grade levels over the past six years.

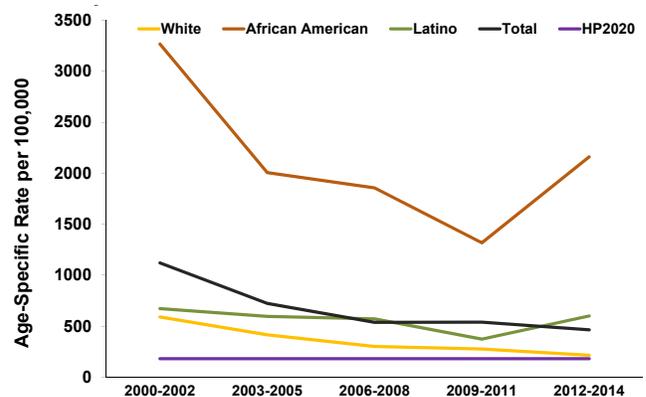
Figure 3.4 ALCOHOL, TOBACCO, AND MARIJUANA USE IN PAST 30 DAYS: 7TH, 9TH, AND 11TH GRADERS Berkeley Unified School District (BUSD), 2010–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; California Healthy Kids Survey (CHKS) 2010–2016

The asthma hospitalization rates for children under 5 in all racial/ ethnic groups have declined. Compared to the HP2020 goal, the rate for African American children is 12 times higher, for Latino children is 3.3 times higher and for White children is 1.2 times higher. The number of hospitalizations among Asian children under 5 are too small to calculate a reliable rate and are therefore not presented.

Figure 3.5 AGE-SPECIFIC ASTHMA HOSPITALIZATION RATE OF CHILDREN UNDER 5 YEARS OF AGE BY RACE/ETHNICITY Berkeley, 2000–2014



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Office of Statewide Health Planning and Development, 2000–2014

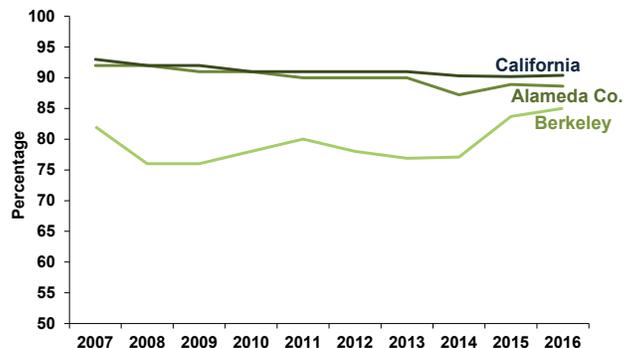


Berkeley Unified School District

BREATHMOBILE

The Breathmobile, a project of the Prescott-Joseph Center for Community Excellence (PJCCE), is partnering with Berkeley Unified School District and the City of Berkeley Public Health Division to bring asthma care to BUSD students. This free mobile asthma clinic provides diagnosis, education, and treatment for children with asthma. For the first year of this partnership, two BUSD elementary schools (Malcolm X and Rosa Parks) and one preschool (King Child Development Center) were selected based on the high asthma prevalence at these sites. In its fourth year (2016–2017) of partnership, the Breathmobile has expanded services to include all three BUSD preschools. PJCCE and school staff work closely with the City of Berkeley Public Health Division to identify students with asthma who could benefit from this community resource. The partnership is an example of community agencies working together to address health inequities and the achievement gap. Improving childhood asthma management improves health and improves educational success.

Figure 3.6 PERCENT OF KINDERGARTEN CHILDREN WITH ALL REQUIRED IMMUNIZATIONS Berkeley, Alameda County, and California, 2007–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; California Department of Public Health, Immunization Branch

For the past decade, the proportion of Kindergarten children immunized against the nine diseases for which childhood immunizations are required has been consistently lower in Berkeley compared to both Alameda County and California. Berkeley’s immunization rate has also experienced some fluctuations with a recent peak of an 85% immunization rate in 2016, the highest percentage ever recorded. Required immunizations include polio, measles, mumps, rubella, diphtheria, tetanus, pertussis, hepatitis B, and varicella vaccines.

IMMUNIZATION PROGRAM

The Public Health Immunization Program works to increase immunization rates for all Berkeley residents across the life span. Special efforts are targeted at African American and Latino children less than two years of age by collaborating with WIC; public and private preschools; licensed family childcare homes; medical providers; and through community outreach, education and encouraging participation in the immunization registry among medical providers. Immunization services are provided to the community in several venues including at the Public Health Clinic. The program also focuses on pertussis vaccination for teens and adults and seasonal influenza vaccine for all ages. In addition, the Public Health Clinic expands its service by providing varicella vaccines to adults who are uninsured or underinsured.



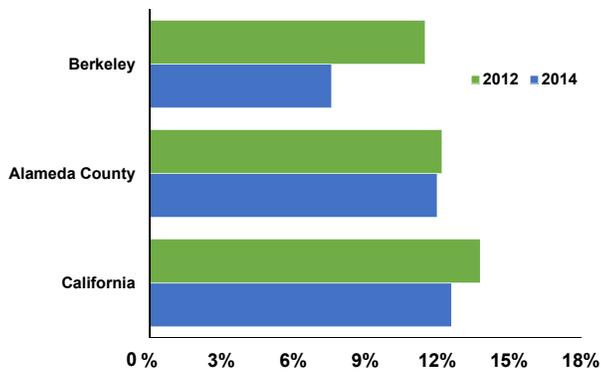
Berkeley Unified School District

4 CHAPTER 4: ADULT HEALTH

This is the stage of life when chronic diseases, including cancer, are most likely to develop and affect adults' well-being. Mental health conditions, injuries, and communicable diseases continue to have major roles as well. This is the period of life in which one is most likely to work, accumulate wealth, have partners, and hold responsibilities for other family members.

Approximately 7.6% of Berkeley residents were smokers in 2014, which was a substantial decrease from 11.5% in 2012.

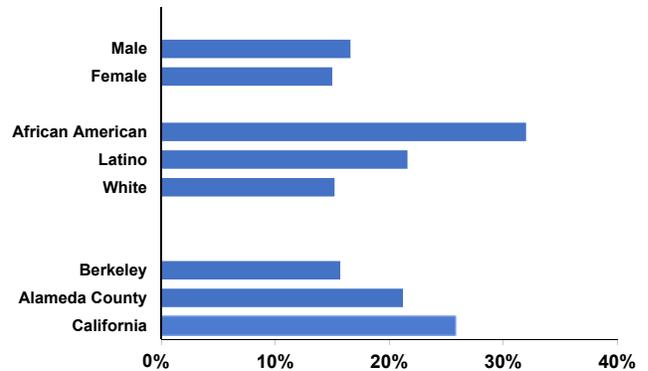
Figure 4.1 ADULTS WHO ARE CURRENT SMOKERS
Berkeley, Alameda County, CA, 2012, 2014



Source: City of Berkeley Public Health Division, Epidemiology and Vital Statistics, California Health Interview Survey (CHIS), 2012, 2014

The proportion of Berkeley adults categorized as obese based on BMI increased from 13.1% in 2012 to 15.7% in 2014. In Berkeley, African Americans and Latinos are more likely to be obese.

Figure 4.2 OBESITY IN ADULTS BASED ON BODY MASS INDEX (BMI)
OF 30 AND GREATER Berkeley, Alameda County, CA, 2014



Source: City of Berkeley Public Health Division, Epidemiology and Vital Statistics, California Health Interview Survey (CHIS), 2014

FROM THE COMMUNITY

“It’s really overwhelming when you go to a store, and even when you think it’s healthy, you don’t know how much sugar there is in it. Juice has sugar and you don’t realize it.”



Nancy Rubin, Berkeley-side



Annie Burke

HEART-2-HEART & BERKELEY HYPERTENSION PREVENTION

Heart 2 Heart (H2H) uses a holistic, community-based approach to addressing health inequities in Berkeley. The program focuses on preventing high blood pressure and heart disease in South Berkeley; additionally, healthy eating and physical activity are also encouraged. The program provides increased access to hypertension screening and treatment, and trains Community Health Advocates in a program focused on outreach, education, and intensive counseling and support. H2H serves to bridge community, programs, resources, and services that are necessary to address the needs of community members.

A highlight of the program is the weekly drop-in Hypertension Clinic that provides free blood pressure screenings and education for anyone, and provides treatment for uninsured residents with hypertension. Attendance at the drop-in Hypertension Clinic is correlated with lowered blood pressure in residents who attend the clinic consistently.

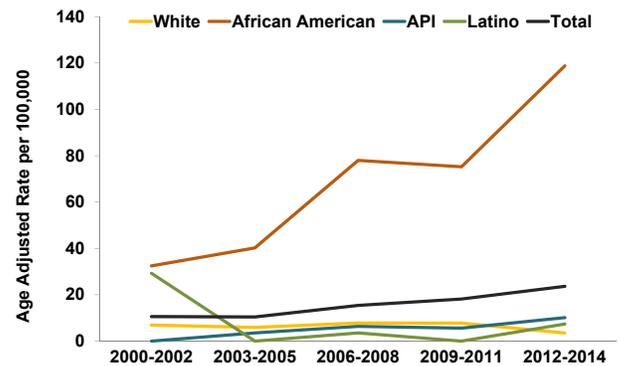


Berkeley’s adult African American population experiences inequitably high rates of hospitalization due to both uncontrolled diabetes and long-term complications, such as kidney, eye, neurological and circulatory complications. However, the hospitalization rate among African Americans for lower-extremity amputation has substantially decreased between 2006 and 2014. For Latinos, hospitalizations for lower-extremity amputations dropped dramatically from 29.3 per 100,000 in 2000–2002 to 5.9 per 100,000 in 2003–2005. The Latino rate has continued downward with no reported amputations in 2012–2014.

The rate of hospitalization due to hypertension among Berkeley’s African American population has sharply increased, and is now over five times that of the total population.

However, hypertensive heart disease hospitalizations, a severe complication from hypertension, have decreased among all racial/ethnic groups over the past decade. The most dramatic decrease was among African Americans—from 170 per 100,000 in 2000–2002 to 51 per 100,000 in 2012–2014.

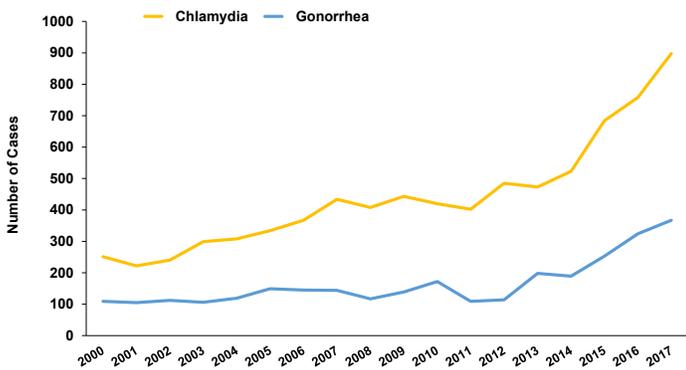
Figure 4.3 HOSPITALIZATION RATES DUE TO HYPERTENSION BY RACE/ETHNICITY AND YEAR OF HOSPITALIZATION Berkeley, 2000–2014



Source: City of Berkeley Public Health Division, Epidemiology and Vital Statistics, Office of Statewide Health Planning and Development, 2000–2014

The annual number of cases and rates of chlamydia, gonorrhea, and syphilis in Berkeley adults has increased in the last decade. These changes in rates may reflect either changes in Sexually Transmitted Infections screening or reporting, as well as actual changes in higher disease incidence. The most dramatic rise has been in chlamydia as the number of cases more than doubled from 420 in 2010 to 898 in 2017.

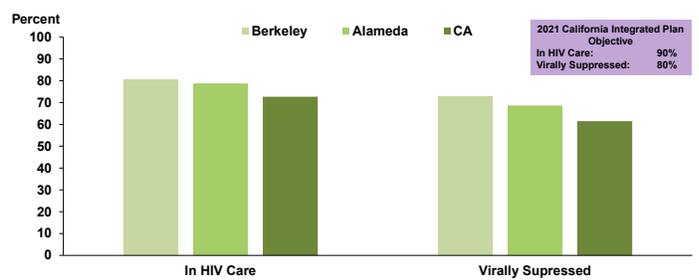
Figure 4.4 CHLAMYDIA AND GONORRHEA INFECTIONS BY YEAR OF REPORT Berkeley, 2000–2017



Source: City of Berkeley Public Health Division, Epidemiology and Vital Statistics, California Department of Public Health, STD Control Branch, 2000–2017

Due to better treatment, people with HIV are living longer, and the overall number of people living with HIV is increasing. Berkeley has a higher rate of persons living with HIV than Alameda County and California. African Americans and Latinos experience disproportionately high rates of HIV/AIDS. The proportion of persons living with HIV who are in care and who are virally suppressed is higher in Berkeley than both Alameda County and California. Berkeley does not yet meet the 2021 California Integrated Plan Objectives of 90% in care and 80% virally suppressed.

Figure 4.5 CONTINUUM OF HIV CARE FOR PERSONS LIVING WITH DIAGNOSED HIV INFECTION Berkeley, Alameda County, CA, 2016



Source: City of Berkeley Public Health Division, Epidemiology and Vital Statistics, CDPH, Office of AIDS, 2016

PUBLIC HEALTH CLINIC’S REPRODUCTIVE AND SEXUAL HEALTH SERVICES:

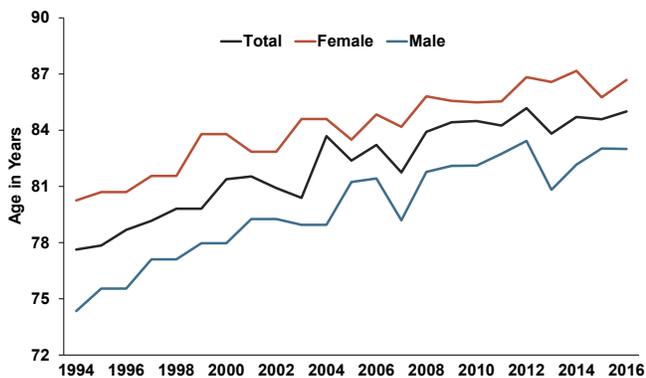
Berkeley’s Public Health Clinic offers confidential testing, diagnosis, treatment, and prevention education to residents who think they may have a sexually transmitted infection, including HIV. Clinic staff follows up with clients who have sexually transmitted infection to ensure that they and their partners receive appropriate treatment. The program also provides free condoms and lubricant to both clients and non-clients on a drop-in basis. The Clinic offers comprehensive family planning services including nearly all types of birth control, reproductive life counseling, Pap smears (cervical cancer prevention), Hepatitis A, B and HPV vaccines, and referrals to local and low-cost breast screening/mammography services. Assistance is offered to survivors of intimate partner violence. The Clinic offers reproductive and sexual health services to people of all genders. The Public Health Clinic accepts Medi-Cal and FPACT (state funded payment programs). Others may qualify for reduced rates based on income. Some clients may even qualify for free services. No one is turned away because of inability to pay. Clinic clients are linked to a wide range of community and health services. Community outreach and presentations are provided on family planning methods, clinic services, sexually transmitted illnesses, HIV and sexually transmitted illnesses/HIV prevention. In 2012 over 2,300 individuals were seen at the clinic, many for more than one visit.

5 CHAPTER 5: LIFE EXPECTANCY AND MORTALITY

The number of years a person is expected to live, and the leading causes of death in Berkeley are important indicators of population health and guide Public Health Division program priorities.

In the last decade, the mortality rate in Berkeley has decreased steadily and life expectancy has increased for both men and women. Life expectancy in Berkeley is 86.7 years for women and 83 years for men in 2016. Mortality rates in Berkeley are lower than those of surrounding Alameda County and California—reflecting the city’s long life expectancy.

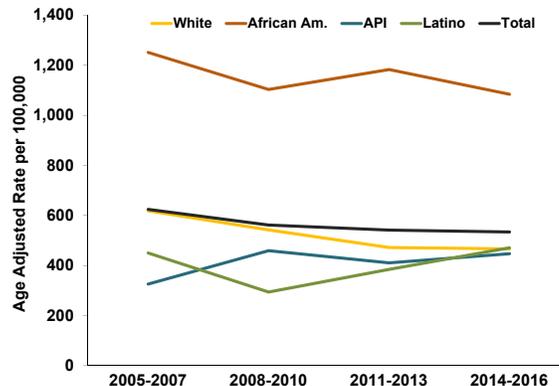
Figure 5.1 LIFE EXPECTANCY AT BIRTH BY GENDER Berkeley, 1994–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Death Certificates 1994–2016, US Census Bureau

The overall age-adjusted mortality rate in Berkeley has decreased steadily throughout the last decade. The mortality rate for African Americans has reached the lowest ever reported. In spite of this marked decrease, the age-adjusted mortality rate for African Americans is twice as high as the mortality rate of Whites and is higher than the population overall. This disparity has remained unchanged throughout these years.

Figure 5.2 MORTALITY RATES BY RACE/ETHNICITY AND YEAR OF DEATH Berkeley, 2005–2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Death Certificates 2005–2016

Mortality rates from cardiovascular disease and cancer have decreased for all groups over the last decade. Cancer is the leading cause of death in the population as a whole, followed by heart disease. However, among African Americans in Berkeley, heart disease is the leading cause of death, followed by cancer. Breast and lung cancer are the top leading causes of cancer death for women, while lung and pancreatic cancer are the top leading causes of cancer death for men. Women who are Latina, Asian, or Pacific Islander have the lowest mortality rates from breast cancer in Berkeley. Only African American women do not meet the HP2020 goal for breast cancer deaths.

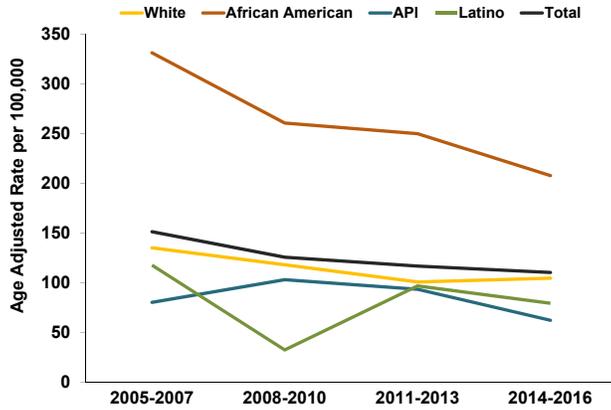
Figure 5.3 TOP 10 CAUSES OF DEATH BY RACE/ETHNICITY Berkeley, 2014–2016

Rank	White	Black	Latino	Asian/Pacific Islander
1	Cancer	Heart Disease	Cancer	Cancer
2	Heart Disease	Cancer	Heart Disease	Heart Disease
3	Stroke	Alzheimer's	Stroke	Stroke
4	Alzheimer's	Stroke	Unintentional Injury	Alzheimer's
5	Chronic Lower Respiratory Disease	Organic Dementia	Alzheimer's	Organic Dementia
6	Unintentional Injury	Chronic Lower Respiratory Disease	Organic Dementia	Diabetes
7	Organic Dementia	Diabetes	Diabetes	Pneumonia & Influenza
8	Intentional Injury	Nephritis & Nephrotic Syndrome	Pneumonia & Influenza	Parkinson's
9	Parkinson's	Unintentional Injury	Intentional Injury	Intentional Injury
10	Metabolic Disorders	Pneumonia & Influenza	Chronic Liver Disease & Cirrhosis	Chronic Liver Disease & Cirrhosis

NOTE: Color boxes denote causes of death that are leading in all racial/ethnic groups

Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Death Certificates 2014–2016

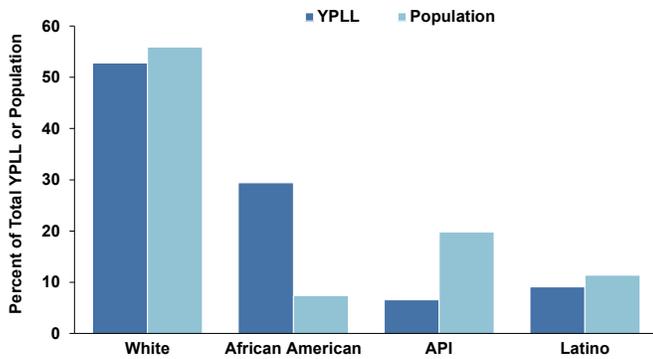
Figure 5.4 ALL CARDIOVASCULAR DISEASE MORTALITY RATES BY RACE/ETHNICITY Berkeley, 2005-2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Death Certificates 2005-2016

Even though the Berkeley population as a whole is living longer healthy lives, there are racial/ethnic variations and disparities in causes of death, mortality rates, and years of potential life lost, as there are differences in health status throughout the life course. Shortened lives and premature mortality are the cumulative results of health inequities that span the life course from conception to old age.

Figure 5.5 YEARS OF POTENTIAL LIFE LOST (YPLL) BY RACE/ETHNICITY Berkeley, 2014-2016



Source: City of Berkeley Public Health Division, Epidemiology & Vital Statistics; Death Certificates 2014-2016

CITY OF BERKELEY VITAL STATISTICS OFFICE

The City's Vital Statistics unit registers every birth and death in Berkeley, and receives information about births and deaths of Berkeley residents outside of the City. The Vital Records Office plays an important role in the analysis of birth and death records. The California State Office of Vital Records has acknowledged the excellence of Berkeley's Vital Statistics performance with annual awards since 2005.



Annie Burke

SUMMARY

This report presents a snapshot of the health of the Berkeley community. It describes how health changes over time, how we compare to our County, the State, and to the National Healthy People 2020 goals. It also shows how groups within Berkeley compare with each other and geographically.

KEY AREAS

Based on the 2018 Berkeley Health Status Report, the Public Health Division has identified four key areas that are important to monitor and develop interventions for:

- **Obesity in both children and adults.** Since While the overall childhood obesity rate in Berkeley is lower than in Alameda and California, the proportion of African American children who are overweight and obese in Berkeley is higher than Alameda County and California. In 2014, 16% of Berkeley adults were categorized as obese based on Body Mass Index (BMI), which is an increase from 2012. Additionally, among children and adults, African Americans and Latinos experience higher rates of obesity than Whites and Asians.
- **Hypertension is increasing in all people in Berkeley.** Hospitalization rates due to high blood pressure for the overall population is 20/100,000, the highest in a decade. The hospitalization rate for African Americans has sharply increased and is 120/100,000, over five times that of the total population.
- **Sexually transmitted disease rates are at epidemic levels.** Historically, chlamydia rates in Berkeley were lower than the State, but in 2015, Berkeley's rate increased substantially, surpassing both Alameda County and California. From 2011 to 2017, Berkeley's chlamydia rate has increased from 349.7 per 100,000 to 738.2 per 100,000. Gonorrhea rates in Berkeley are also consistently higher than those of Alameda County and California. From 2011 to 2017, Berkeley's gonorrhea rate has increased from 94.8 per 100,000 to 301.7 per 100,000.
- **African Americans are more likely to die prematurely than any other racial/ethnic group in Berkeley.** Years of Potential Life Lost (YPLL), a measure of premature death, demonstrates the significance. Although African Americans comprise 8% of the population; they account for almost 30% of the YPLL.

An additional emerging key area of interest that we will be monitoring is in demographic shifts in breast cancer incidence. For the first time, African American women have surpassed White women in the rate of breast cancer diagnosis. As we monitor this notable change, we will also seek to understand what is driving this trend.

Berkeley's health is characterized by an overall excellent health status with striking health inequities. These patterns of health inequities are neither new nor unique to Berkeley nevertheless, they are unjust and unacceptable. The underlying causes and their solutions lie in the environments and neighborhoods in which people are born, grow, live, work, and age. Truly addressing the root causes of health inequities requires focused, consistent, comprehensive, and sustained effort on many fronts. Through strategic collaboration, a unified vision, and broad community engagement we can achieve our mission of optimal health and wellness for all.



Annie Burke

HOW BERKELEY PROVIDES THE 10 ESSENTIAL SERVICES OF PUBLIC HEALTH

Berkeley's Public Health Division is responsible for fulfilling the 10 Essential Services of Public Health as defined by the Centers for Disease Control and Prevention (CDC). The examples below demonstrate how Berkeley's public health activities address these essential services. This is not a comprehensive account of Public Health activities.

Essential Service	Berkeley Examples
1. Monitor health status to identify and solve community health problems.	<ul style="list-style-type: none"> • Communicable Disease surveillance (including TB, STIs, HIV/AIDS) • Registration of births and deaths (Vital Statistics)
2. Diagnose and investigate health problems and health hazards in the community	<ul style="list-style-type: none"> • Communicable disease outbreaks • Health inequities in cardiovascular disease, low birth weight, diabetes, and asthma
3. Inform, educate and empower people about health issues	<ul style="list-style-type: none"> • Berkeley High School Health Center and Berkeley Technology Academy Clinic • School Linked Health Services
4. Mobilize community partnerships and action to identify and solve health problems	<ul style="list-style-type: none"> • Berkeley Healthcare Preparedness Coalition/Hub • Comprehensive Perinatal Services Provider Roundtables
5. Develop policies and plans that support individual and community health efforts	<ul style="list-style-type: none"> • Tobacco ordinances • Sugar Sweetened Beverage Tax and Healthy Berkeley Program
6. Enforce laws and regulations that protect health and ensure safety	<ul style="list-style-type: none"> • Immunization requirements for school entry • Public Health Emergency Preparedness Program
7. Link people to needed personal health services and assure the provision of health care when otherwise unavailable	<ul style="list-style-type: none"> • Nursing Targeted Case Management (TCM) • Partnerships with LifeLong Medical Care and Alameda County Public Health
8. Assure a competent public and personal health care workforce	<ul style="list-style-type: none"> • YouthWorks and AmeriCorps Programs • Training site for students interested in health (high school, college, graduate, and clinical)
9. Evaluate effectiveness, accessibility, and quality of personal and population-based health services	<ul style="list-style-type: none"> • Member of the local Fetal and Infant Mortality Review Board • Participation in Alta Bates Hospital Infection Control Committee
10. Research for new insights and innovative solutions to health problems	<ul style="list-style-type: none"> • Contribute our experience to the scientific literature and to professional and academic venues • Evaluation of impact of Sugar Sweetened Beverage Tax

LOOKING AHEAD

The City of Berkeley Health Status Report 2018 is the groundwork from which the Public Health Division, the Department of Health, Housing and Community Services, the City, and the Berkeley community will identify priorities, develop a strategic plan, and implement tailored interventions to improve community health. This path to better health is not one we can take alone. It is the charge of the entire community to create a healthy Berkeley. As a community member, you make choices that impact not only your own personal health, but the health of your families and neighbors. Community leaders in our City government, community based organizations, faith institutions, and local businesses, in addition to providers and residents all have a role to play in creating a healthier community. Collectively, we can achieve a better quality of life for all who live in Berkeley. We look forward to working with you.



Annie Burke

RAPID HEALTH IMPACT ASSESSMENT

Proposed Closure of Alta Bates Campus Berkeley, CA



Final Report

December 2018

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RAPID HEALTH IMPACT ASSESSMENT

Proposed Closure of Alta Bates Campus, Berkeley, CA

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ALTA BATES HOSPITAL

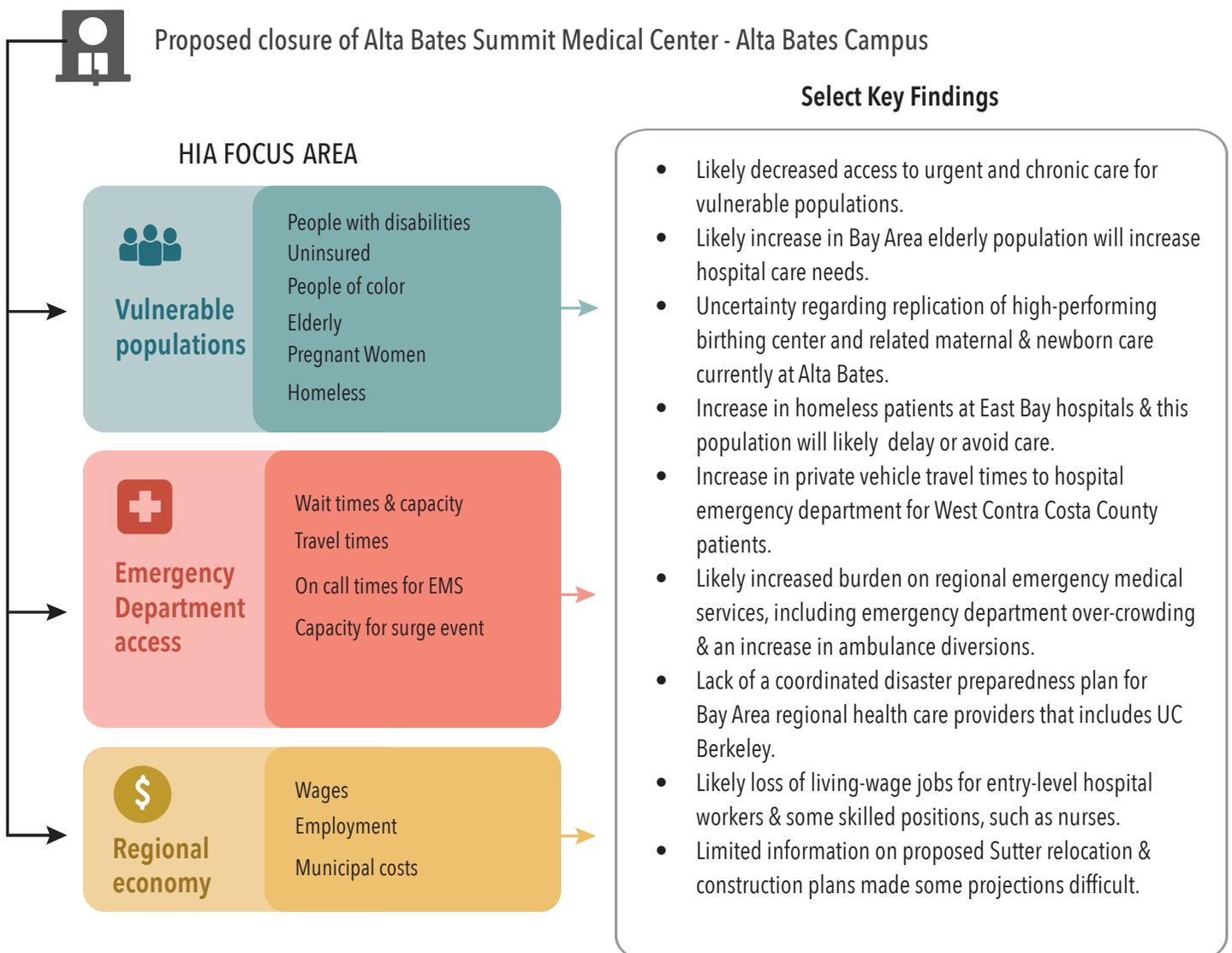


EXECUTIVE SUMMARY

■ Sutter Health has proposed to close Alta Bates Campus in Berkeley, California, by 2030. Alta Bates Hospital serves the City of Berkeley and the entire East Bay with **347 beds, 22 Emergency Department treatment stations, about 50,000 Emergency Department (ED) patients, and over 5,000 births in 2017. In 2016, the hospital billed almost \$2 Billion in patient revenue.**²⁻⁴ Sutter Health has determined that

state-mandated earthquake safety upgrades would be too costly to keep the major functions of the hospital open. Sutter Health stated in 2016 that they plan to relocate most inpatient care and emergency services from the Alta Bates Campus site in Berkeley to an expanded Summit Medical Campus in Oakland approximately three miles from the Berkeley campus.

Figure 1. HIA Key Findings Overview



This **Rapid Health Impact Assessment (RHIA)**

was commissioned by the City of Berkeley's, Alta Bates Regional Task Force and highlights some of the likely health impacts from the closure of Alta Bates hospital. More specifically, the Rapid HIA focuses on the health impacts to: (1) already vulnerable populations, such as the elderly, the uninsured, and people of color; (2) University of California, Berkeley, students; (3) emergency medical services, including travel times to the emergency room and regional emergency room capacity in the case of a disaster, and; (4) the local economy.

Alta Bates Campus has served as a regional community health asset since its founding in 1905 by nurse Alta Alice Miner Bates. Alta Bates has the greatest number of hospital-births out of all hospitals in the East Bay. Further, Sutter Health's own 2016 Community Health Needs Assessment (CHNA) report noted that the Alta Bates Summit Medical Center Service Area currently serves a large percentage of the region's vulnerable communities with high chronic health care needs.

Alta Bates Campus also has one of the highest volume emergency departments (ED) in the East Bay. The ED has experienced a sharp increase in patients from West Contra Costa County, many of whom were likely served by Doctors Medical Center (DMC) in San Pablo, which closed in 2015. **In 2017 the Alta Bates Campus ED was operating at about 6,000 visits above the capacity recommended by the American College of Emergency Physicians.**⁴

Research from across California and the United States has found that hospital closures in urban areas can displace patients, particularly those already vulnerable, from familiar and usual sources of care, and overburden the hospitals that remain open. More specifically, Emergency Department (ED) closures can adversely impact regional morbidity and mortality.

Overall, we found that the closing of Alta Bates Campus will have potentially significant adverse health impacts related to: birthing/obstetrics; ED care for the elderly, uninsured, homeless and people of color; private vehicle travel times for certain areas of the East Bay, particularly Western Contra Costa County; disaster response capacity, and; some UC Berkeley student health care needs. We also found that the closing of the Alta Bates campus will adversely impact employment for low-wage workers, reduce spending in the local economy and potentially reduce community-based health promotion investments.

A summary of the likely impacts appears in Figure 2. We describe the key impact, the likely magnitude of impact on a scale of 1-3 stars, with 3 being the greatest impact, and offer examples of key data for each impact.

This RHIA utilized a detailed review of the scientific literature, existing provider data, and interviews with select professionals to estimate likely impacts. However, the projected impact analyses and some conclusions were limited due to the fact that Sutter Health did not provide detailed relocation and re-construction plans for either the Summit or Alta Bates campuses. The findings here are based on available hospital and public health data. Despite these limits, we find that the closing of the Alta Bates hospital campus in Berkeley, CA, will likely have significant adverse public health impacts on populations along the corridor from Berkeley to San Pablo unless specific actions are taken to increase ER and inpatient care access for already vulnerable populations, increase existing hospital emergency department capacities and increase 24-hour urgent care facilities, especially those serving West Contra Costa County.

Figure 2: Likely Health Impacts from the Closing of Alta Bates Medical Center, Berkeley, CA

(Magnitude: 1 = less likely to 3 = highly likely)

Key Issue	Likely Health Impact	Magnitude of impact	Examples of Supportive Data
Birthing/obstetrics	Reduced access to high quality prenatal, birthing & neonatal care	***	Over 5,000 births per year at Alta Bates - highest in the region Current birthing center has excellent maternal & infant outcomes
Elderly care	Delayed care, increased severity of disease & likely avoidable hospitalizations	*	Already high % Medicare serving facility; senior population increasing Hospital closures have resulted in delayed care & increased mortality for elderly
Uninsured & homeless	Delayed care, increased unnecessary hospitalizations, increased care costs & potential spread of infections	**	About 41% of patients in 2016 were Medi-Cal or uninsured 600% increase in homeless patients at Alta Bates between 2016 - 2017
People of color	Delayed care, increased unnecessary hospitalizations, increased care costs & some increase in unnecessary deaths	***	Over 63% of patients at Alta Bates were people of color (PoC) in 2016 West Contra Costa County has high % PoC utilizing Alta Bates & will experience greatest increased travel times to reach Summit campus
People with Disabilities	Accessibility barriers due to increased distance and unfamiliarity with relocated services	**	12% of the population in the HSA are living with a disability, of which at least 61% are racial/ethnic minorities
UC Berkeley Students	Loss of familiar ED & in-patient care; loss of some emergency mental health & suicide prevention	**	Estimated 4,000 UCB student visits to Alta Bates ED per year About 2 ambulance transfer per day from Tang Health Ctr. to Alta Bates Loss of familiarity & proximity of care may adversely impact students
Emergency Department	Increased crowding at EDs across the region, increasing wait times; Increase travel times to ED for some; Increased 'time-on-task' for many regional EMS providers.	***	Loss of 22 ED treatment stations at Alta Bates Increase private vehicle travel times to Summit hospital during PM peak rush hour, with some areas needing over 50 minutes to reach ED. Summit will need to double current ED capacity to accommodate all Alta Bates patients Berkeley EMS reports 10-12 min. increase in transport times to Summit compared to Alta Bates, which would add on average 2 extra hours of EMS 'time-on-task' per day if Alta Bates closes
Disaster preparedness	Loss of ED capacity to treat earthquake & fire victims, potential increase in avoidable deaths & hospitalizations; likely increased cost of long-term care.	***	Est. 900 people needing ED care in first days of HayWired scenario earthquake & 1,000-1,200 from a major fire at Chevron in Richmond w/out Alta Bates. Regional ED capacity in an emergency/disaster will be significantly compromised without Alta Bates Concentrating ED capacity in fewer locations may limit access during a disaster if roadway network to those facilities is compromised.
Economics	Local government EMS spending increase; low wage workers disproportionately lose jobs; Nurses may also be adversely impacted; local service economy suffers	*	Potential increased cost to local governments to provide additional EMS services due to longer time on task Potential loss of nurses out of region, increasing shortage of skilled practitioners Estimated loss of \$20M to local economy from annual hospital contracting & services

INTRODUCTION

Proposed Closing of Sutter Alta Bates Campus, Berkeley, CA

■ Sutter Health announced in 2016 that it will close its Alta Bates Campus in Berkeley and consolidate its current inpatient and emergency services approximately three miles away at its Summit Campus in Oakland, CA. Sutter Health has stated that the closure of the Berkeley hospital campus is expected to occur gradually, with full closure occurring by 2030 (Sutter Health, 2018). Some services have already been relocated from Alta Bates Campus to Summit Campus, such as the cardiac catheterization lab, which began to close as early as 2010.

Alta Bates Campus was established in 1905 by a nurse named Alta Alice Miner Bates. In 1906 the facility became the emergency hospital for many in the East Bay, especially as hundreds of San Franciscans fled to Berkeley after the Earthquake and Fire of 1906. Between 1910 and 1912, the hospital built two wings and had about 40 beds. In 1928 a new hospital was opened on the same site with 112 beds. In 1985, the 1928 building was replaced with a 300 bed, three story structure, that exists today (Sutter Health, 2018).

Alta Bates Campus currently serves the City of Berkeley and the entire East Bay with 347 beds and 22 Emergency Department stations, generating approximately \$1.89 billion in total patient revenue in 2016.¹⁴ Alta Bates Campus is one of the only hospitals serving the East Bay corridor from approximately San Pablo in Contra Costa County to Berkeley in Alameda County (see regional hospital network Map 1). Without access to Alta Bates Campus, West Contra Costa County residents will likely rely on Kaiser-Richmond, which has limited capacity, and hospitals located

18-25 miles east, such as Contra Costa Regional Medical Center and John Muir Hospital (Alta Bates averages 9 miles from most West Contra Costa County origins).

In response to the announcement of the proposed closure of the Alta Bates Campus, the Mayor's Office of the City of Berkeley convened the Alta Bates Regional Task Force to explore ways to prevent this closure and keep Berkeley's only acute and emergency care hospital open. The Berkeley City Council voted in 2016 to work to keep the hospital open, and the Task Force is one venue where information and policy alternatives are being explored. The Task Force is comprised of officials from Alameda and Contra Costa Counties, and the cities of Alameda, Albany, Berkeley, El Cerrito, Emeryville, Oakland, San Pablo, and Richmond, California. The task force also includes stakeholders from labor unions, non-profit organizations, the University of California Berkeley, and members of the public.

The Task Force commissioned this Rapid Health Impact Assessment (RHIA) in the Spring of 2018, to better understand the potential impacts of the hospital closure on health care utilization and access to emergency medical services (EMS).

Research on hospital closures suggests that the events can displace patients from usual sources of care and force them to access facilities that may lack their prior medical records. Emergency Department (ED) closures can adversely impact morbidity and mortality in a region. The closure of an ED can have a significant impact on a region as patients may have to travel farther to obtain care and the remaining EDs have to

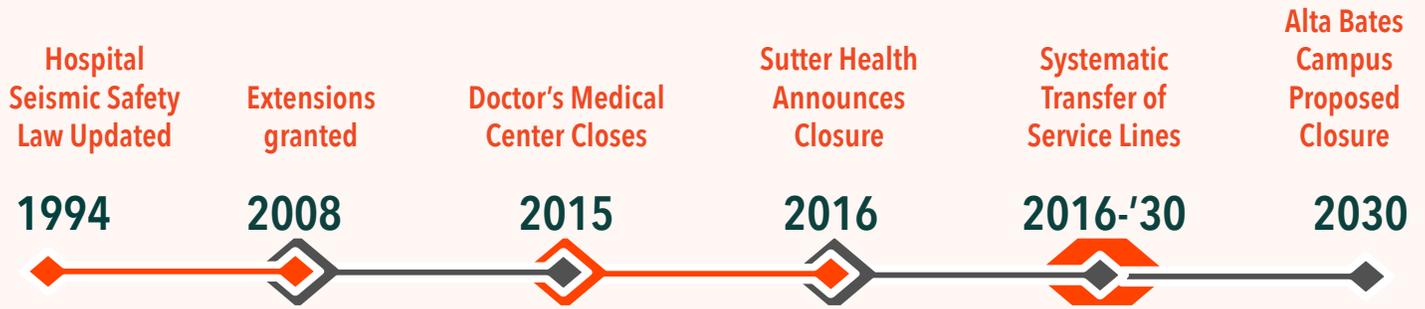


Figure 3. Alta Bates Closure key milestones time line

depend on a host of factors, such as if there are other high-performing institutions in close proximity, if these institutions are accessible to the poor, and if these same institutions can serve additional patients, particularly in the ED (Hsia & Shen 2011; Joynt et al., 2015; Liu et al., 2014). Urban hospital closures have seen an increase in both California and the US. Most recently and related to this trend, **Doctors Medical Center (DMC) in San Pablo, California, closed in April 2015. Since that time, as we will highlight in more detail below, residents living in Northwest Alameda County and West Contra Costa County have become increasingly reliant on the Alta Bates campus for emergency and inpatient care.**

Hospital closures can have a significant impact on emergency department (ED) access. A 2015 national survey by the American College of Emergency Physicians titled "Review of the Evidence on the Use of the Emergency Department by Medicaid Patients and the Evolving Role of Emergency Medicine Physicians," revealed that patients in crowded EDs have a greater likelihood of experiencing long wait times, leaving without being seen by a physician, feeling unsatisfied with their care, and having worse medical outcomes including delays in diagnosing myocardial infarction and increased mortality rates. Horwitz, et al., (2010) reported that only 67% of acutely ill ED patients were seen within the recommended times in the US. In 2009, Pines, et al., reported on the complication

rate of patients with acute coronary syndrome (ACS) as a function of crowded versus non-crowded EDs, and found a significant increase in serious complications (approximately 6% vs. 3% incidence of death, cardiac arrest, heart failure, late myocardial infarction, arrhythmias, stroke, or hypotension) in those patients presenting during overcrowded EDs.

ED overcrowding may also reduce the quality of care and increases medical errors, as the emergency staff may have to continually focus on new patients. ED closure can also eliminate hospital capacity for accommodating critical incidents such as infectious disease epidemics and disasters, another issue we explore in more detail below.

The locations of urban hospital closures do not seem to be randomly patterned, as Sager (2013) and Ko et al. (2014) found that racially segregated communities and especially predominantly African-American neighborhoods are more likely to experience a hospital closing than predominantly white, Latino or Asian-American majority neighborhoods. Nationally, one in three urban African-Americans receive their primary and other care at a hospital while for whites this is about one in six.

A 2014 investigation by the Pittsburgh Post-Gazette/Milwaukee Journal Sentinel revealed that people in poor, urban neighborhoods are

less healthy than their more affluent neighbors, but more likely to live in areas with physician shortages and closed hospitals (Thomas, 2014).

A more detailed review of the medical literature is included in each section below, and suggests that urban hospital closings can have adverse impacts that disproportionately impact already vulnerable populations - such as the elderly, people of color, and the homeless - emergency department access, regional emergency management systems, and the local economy.

What is Health Impact Assessment (HIA)?

Health Impact Assessment (HIA) uses a combination of procedures, methods and tools to analyze the potential, and sometimes unintended, effects of a policy, plan, program or project on the health of a population and the distribution of those effects across population groups. HIA is a process that aims to create healthier communities by providing decision-makers with an

understanding of the potential health impacts of a proposed project, and makes recommendations that could reduce adverse impacts. Importantly, HIA does not endorse or oppose a project or policy; rather, the purpose of conducting an HIA is to inform stakeholders and decision-makers about the population health implications of proposed actions, to identify and examine trade-offs, and to encourage the exploration of health promoting alternatives.

A Rapid or sometimes called a “desktop HIA”, does not include the extensive community and stakeholder input of a typical HIA or original data collection, such as surveys. Instead, the **Rapid HIA (RHIA) utilizes existing data and limited stakeholder engagement to generate analyses that can inform ongoing policy debates and identify areas for additional study.** The key stages of the HIA process are highlighted in Figure 4, and this RHIA includes the first three major steps of screening, scoping and assessment. While there is no single best

approach to HIA, each HIA process should reflect the needs of its particular context. This Rapid HIA aims to extend the knowledge and awareness for communities and decision-makers about select health equity issues raised by the proposed closing of Alta Bates hospital in Berkeley, California.

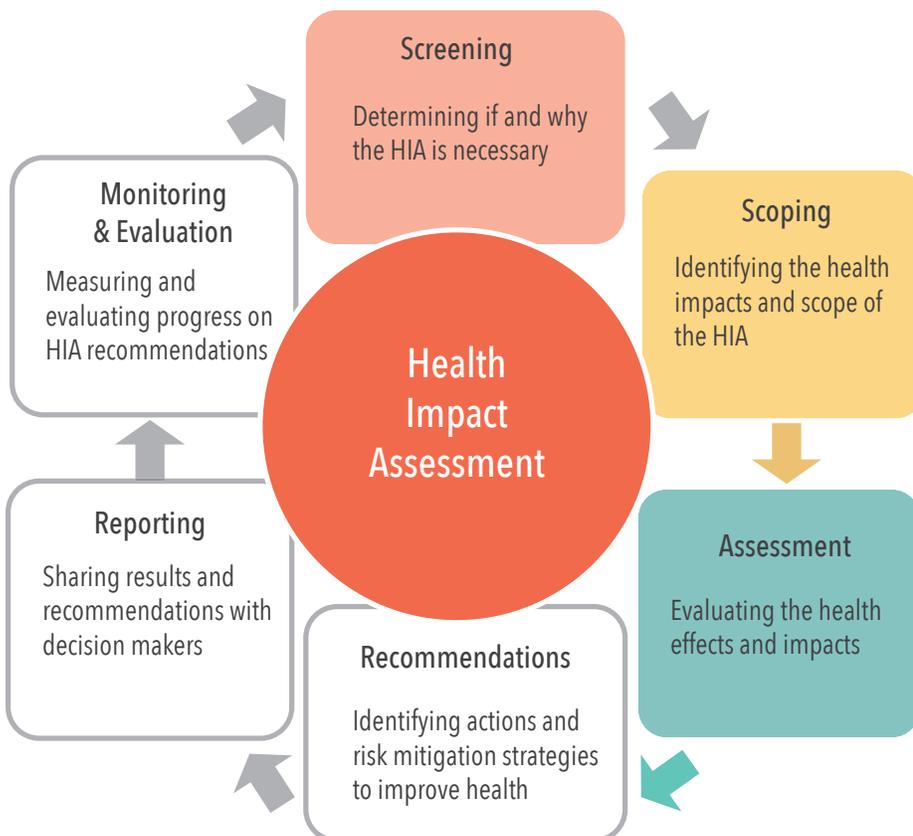


Figure 4. Health Impact Assessment process

*Figure adapted from Mecklenburg County

Scope of this Rapid HIA

On July 27, 2017, the City of Berkeley, California's Community Health Commission voted to authorize a scope of work for a Health Impact Assessment analyzing select impacts from the proposed closing of Alta Bates Campus. After reviewing this preliminary scope, a revised scope of work was developed by Professor Jason Corburn and University of California, Berkeley (UCB) researchers at the Institute of Urban and Regional Development (IURD), in consultation with the Health Commission and other City of Berkeley stakeholders. A Rapid HIA screening and scoping document was produced by UCB in December 2017. City of Berkeley staff commented on and suggested revisions to the initial draft scope of work (SOW). A final SOW was developed by Professor Corburn based on feedback and a preliminary review of availability data.

Since a detailed closing plan, including specific time frames and services, was not provided by Sutter Health, this RHIA was not able to offer detailed analyses of potential impacts from the removal and/or relocation of inpatient services. The RHIA analyses are based on the best and most up-to-date information we were able to obtain from Sutter Health on the closing and relocation of services from Sutter's website and the Sutter Vision for 2030: <https://rebuild.altabatessummit.org>.

Key RHIA Focal Areas

Based on consultation with the Alta Bates Regional Task Force and key stakeholders, we refined this RHIA to focus on the following areas:

1. Impacts on vulnerable populations, including but not limited to low-income, under and uninsured populations, people of color, elderly, pregnant women, and those with

Rapid HIA research questions:



Vulnerable populations

How might the proposed closure impact already vulnerable populations such as those who are low-income, people of color, the elderly, the uninsured, UC Berkeley students, and expecting mothers?



Emergency Department Access

How might the proposed closure influence access to emergency department care for Bay Area residents, particularly travel times & in the event of a major disaster, such as an earthquake or fire?



Regional economy

How might the proposed closure impact local jobs and the regional economy, such as from reduced hospital spending?

Figure 5. Rapid Health Impact Assessment guiding research questions

- limited transportation options;
2. Impacts on health care and emergency department services for University of California, Berkeley students;
 3. Impacts on Emergency Department access and regional ED capacity;
 4. Impacts on Emergency Medical Services (EMS), specifically to paramedic 'time-on-task;'
 5. Impacts on regional hospitals' disaster response ED capacity, particularly in the case of an earthquake and fire, and;
 6. Impacts on local employment and the regional economy.

Hypothesized Impact Pathways

Based on the six agreed upon focal areas described above and the three key RHIA research questions (Figure 5), the research team performed a preliminary review of the scientific literature on hospital closures, ED closures in urban areas and previous studies of the impacts of hospital closures, specifically the report on the closure of Doctors Medical Center. The authors of this RHIA **hypothesize at least five potential pathways between the closure of Alta Bates Campus and population health outcomes**, informed by a preliminary research review. These hypothetical scenarios are highlighted in the Figures 6-10 and described below. **In each pathway diagram, a up arrow indicates a likely increase while a down arrow indicates a likely decrease.** The hypothetical scenarios helped to further refine our review of the literature and data analysis. The hypothesized pathways of potential impacts from the closing of Alta Bates hospital included:

Scenario A: Birthing center closes (Figure 6)

In this scenario, we hypothesized that the Alta Bates Campus birthing center & related prenatal and postpartum care, including the NICU, close and there is some replication of these exact services in any one location in the region.

Scenario B: Emergency Department closes (Figure 7)

In this scenario, the Alta Bates Campus ED closes and some additional capacity is provided for at Summit in Oakland.

Scenario C: ED closes & regional ED patients increase (Figure 8)

In this scenario, we hypothesized the Alta Bates Campus ED closes & the remaining open hospitals in the region experience increased ED patients.

Scenario D: Disaster & ED access (Figure 9)

In this scenario, we hypothesized potential impacts to ED access during a disaster in the absence of Alta Bates Campus.

Scenario E: Economic Impacts (Figure 10)

In this scenario, we hypothesized potential economic impacts to jobs and the local economy from the closure of Alta Bates Campus.

Figure 6. Hypothesized Impacts from Alta Bates Campus birthing center closing

Scenario A:

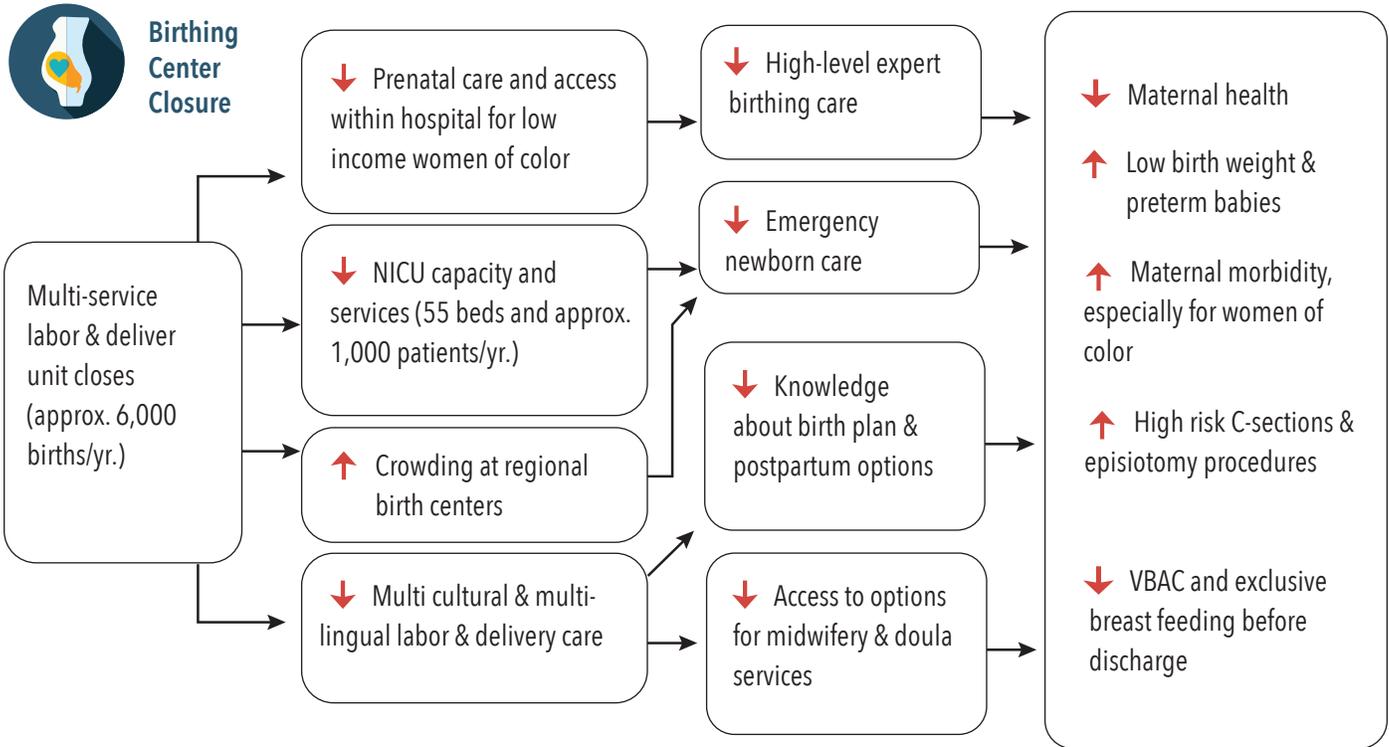


Figure 7. Hypothesized Impacts from Alta Bates Campus Emergency Department (ED) closing

Scenario B:

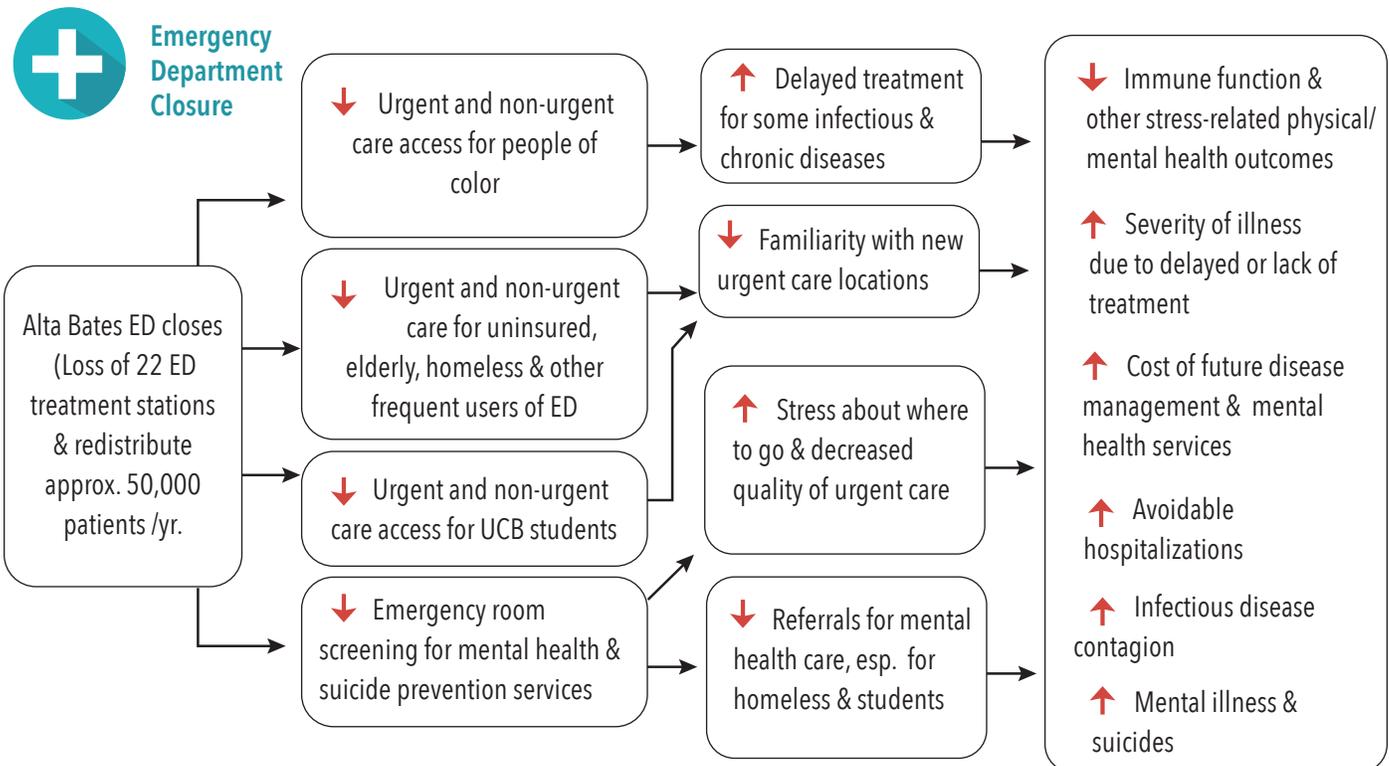


Figure 8. Hypothesized Impacts of Alta Bates Campus ED closing on Emergency Medical Services

Scenario C:

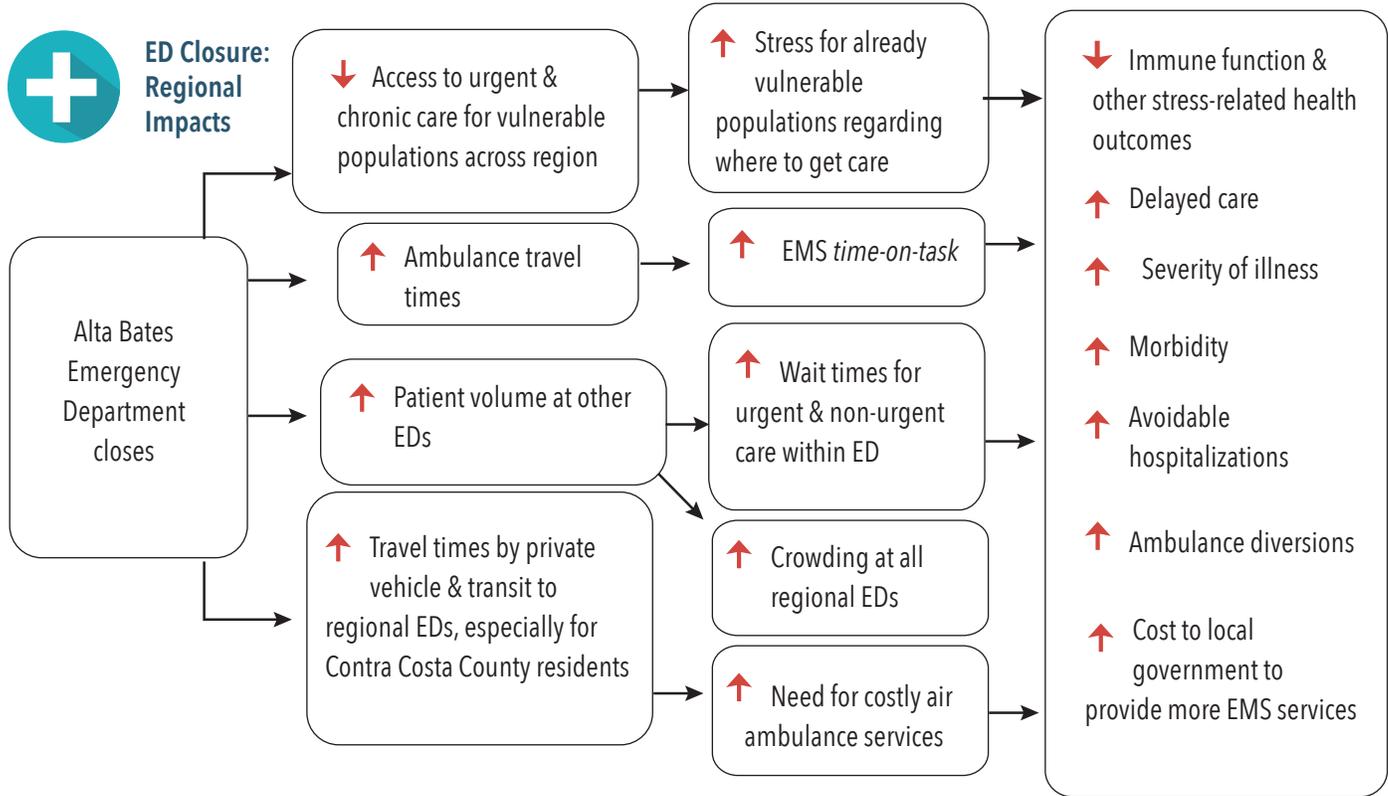


Figure 9. Hypothesized Impacts of a Regional Disaster on ED access without Alta Bates Campus

Scenario D:

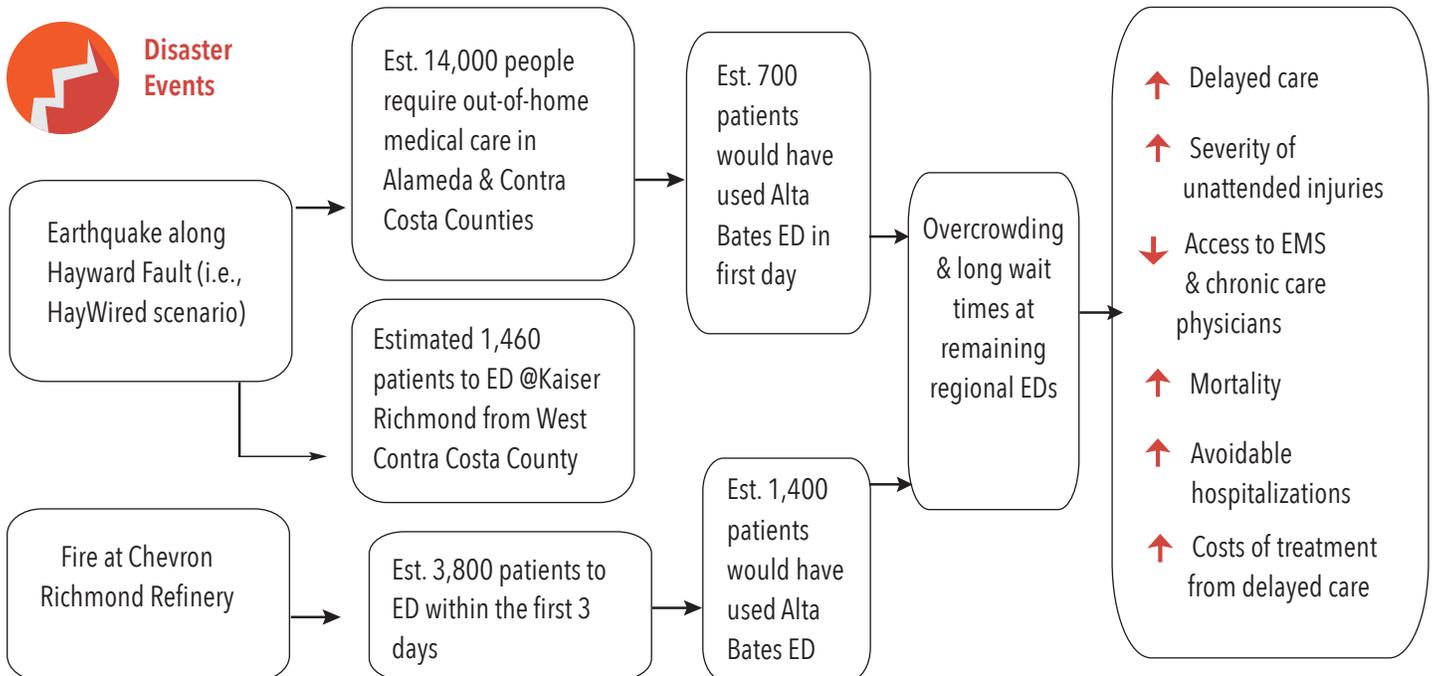
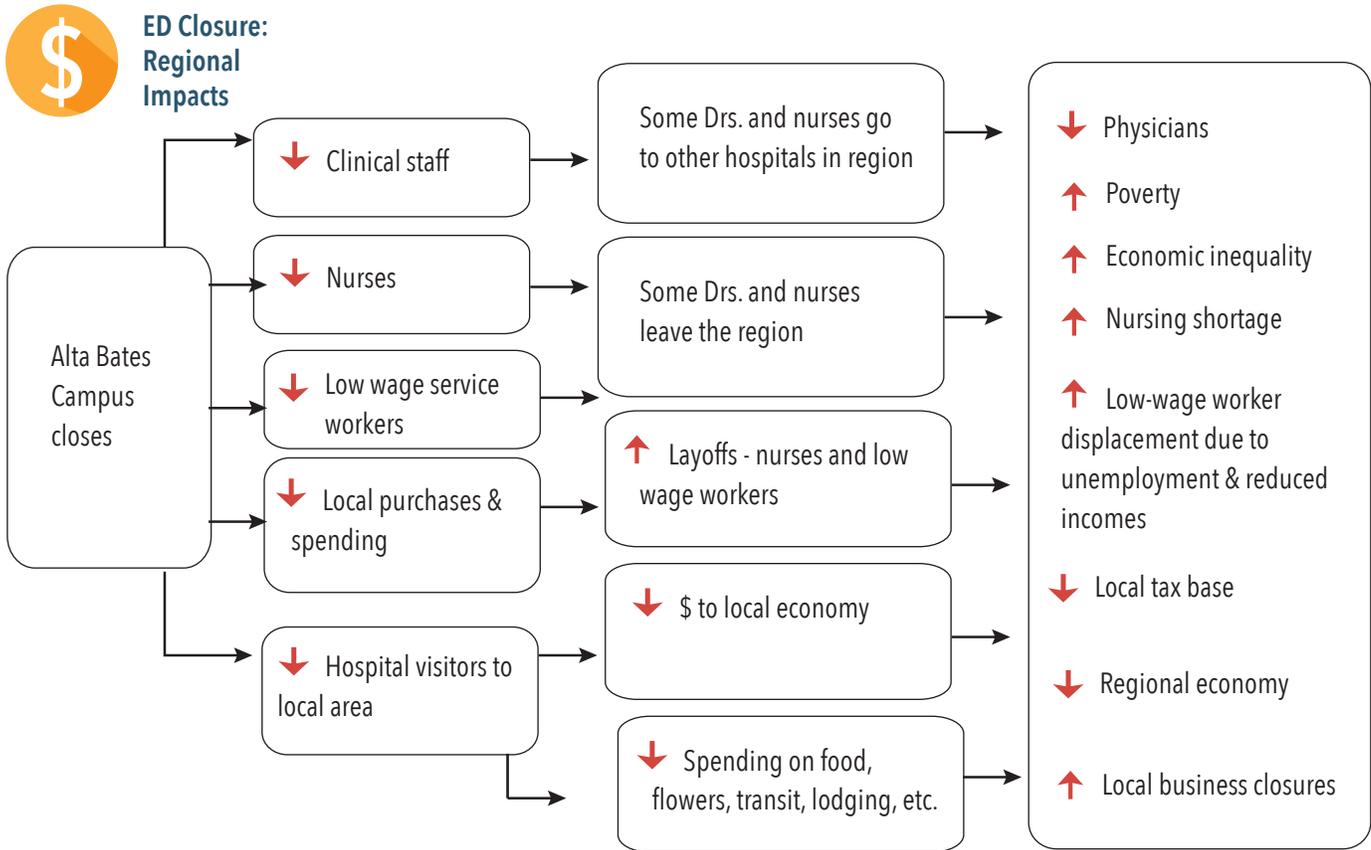


Figure 10. Hypothesized Impacts from Alta Bates Closing on Local & Regional Economy

Scenario E:



Rapid HIA Methodology

A mixed set of methods were used to complete this RHIA. As mentioned above, a detailed review of the scientific literature related to hospital closing was conducted to develop the hypothesized pathway diagrams and support data collection. We analyzed hospital and patient data using the California Office of Statewide Health Planning and Development (OSHPD). The RHIA also includes detailed reviews of reports by local hospital systems, emergency medical providers, and county health departments, which helped us obtain existing utilization information. Key findings from existing reports and analyses were summarized and incorporated into our analyses.

Data for multiple years and for multiple hospitals in the region, including Alta Bates Campus, were obtained from OSHPD. OSHPD conducts an annual, standardized survey required of all hospitals and health services in the state. Each facility is required to report data on patient capacity, inpatient utilization, ED utilization, and expenditures. We generated summary statistics on hospital and patient utilization for Alta Bates and Summit Campuses, as well as select hospitals in the East Bay region. Where possible, we utilized data from 2017, and otherwise reference

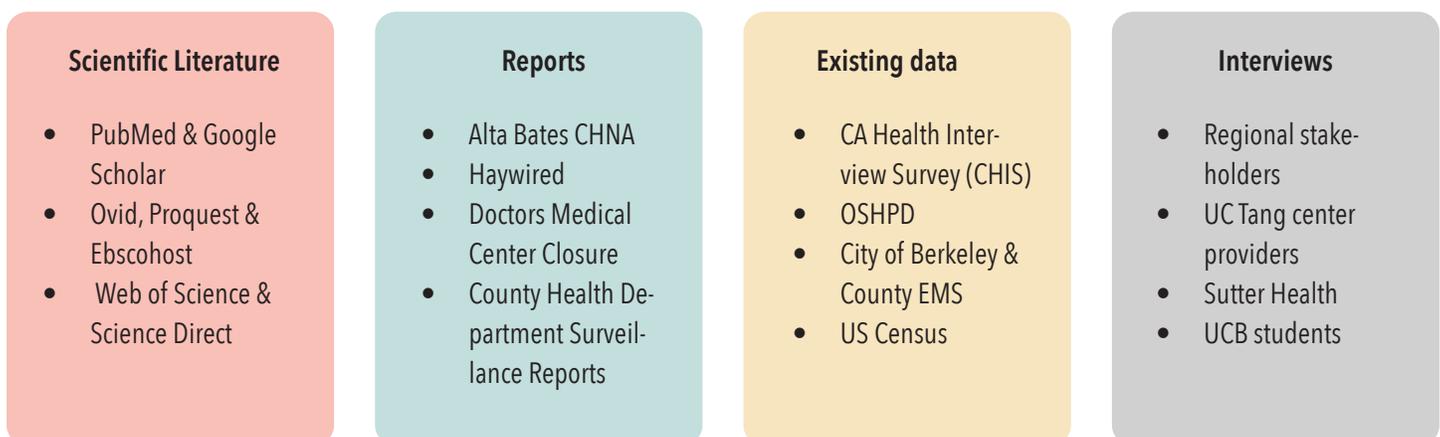
complete OSHPD datasets from 2016. Five year estimates from the 2016 US Census, American Community Survey data were gathered to define ZIP Code populations and other community-scale demographics in the region.

Previously published health outcome data from the Alameda and Contra Costa County Health Departments were summarized by ZIP Code. In addition, ZIP Code level hospitalization data (2011) was accessed through the Sutter Health “Health Needs Maps” website (<http://www.healthneedsmap.com>). All these data are publicly available and as such this assessment was exempt from review by the human subjects’ protection office of the University of California, Berkeley.

Meetings with Sutter Health, City of Berkeley and UC Berkeley’s Tang Health Care providers also informed the analyses and provided qualitative data. A list of interviewees & reviewers of a first draft of this report appears in the appendix.

A summary of the inputs used appear in Figure 11. A full list of references appears at the end of this document.

Figure 11. Examples of inputs to Rapid HIA



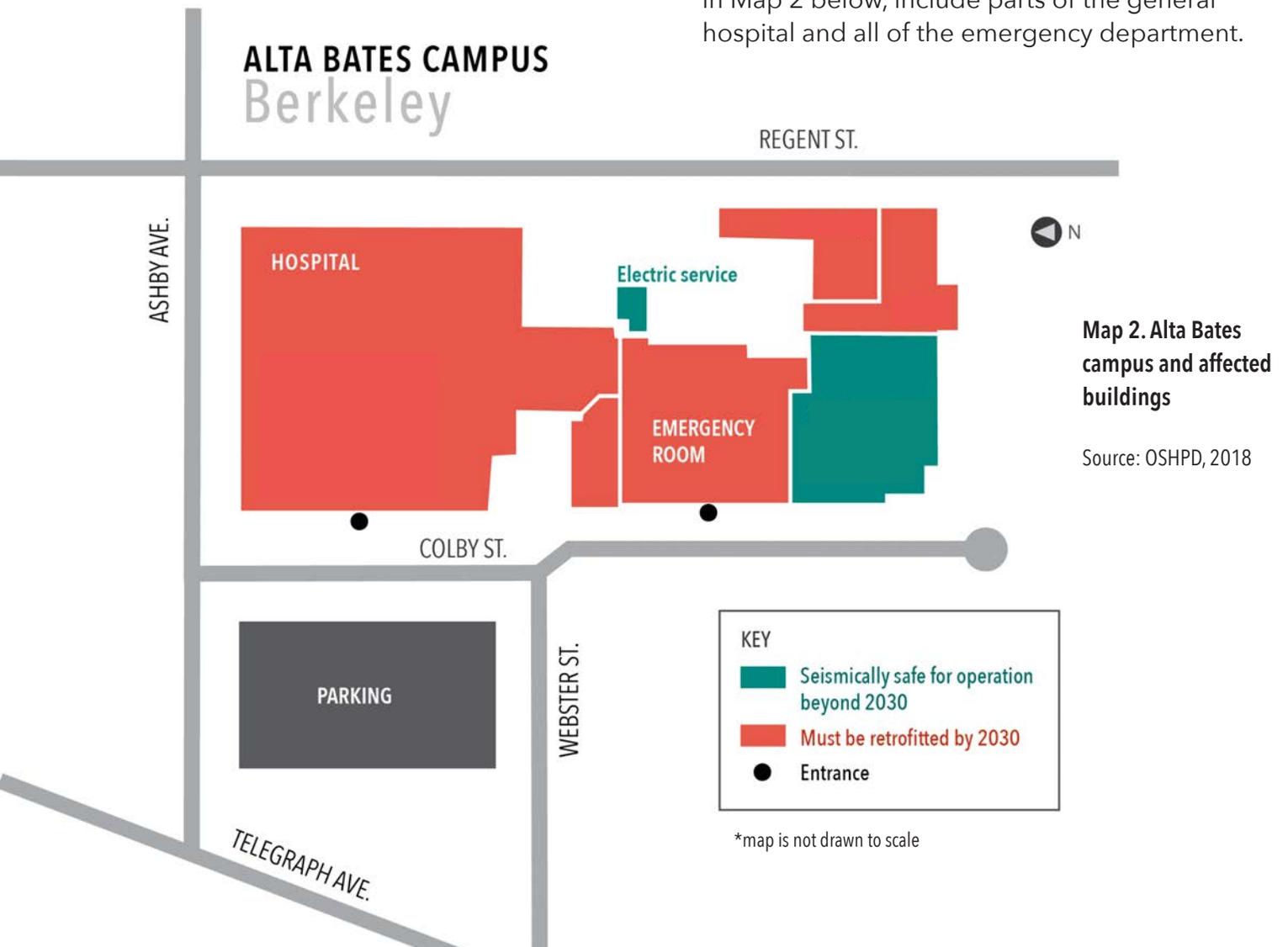
OVERVIEW OF ALTA BATES

Alta Bates Campus is one of the most utilized hospitals and birthing centers in Alameda and Contra Costa Counties, with a total of 66,268 patients in 2016. The hospital service area, in which 75% of patients reside, encompasses 9 cities across the East Bay. The hospital has recently seen a large increase in patients from West Contra Costa County after the closure of Doctor’s Medical Center in 2015.

The Alta Bates campus of Alta Bates Summit Medical Center is a 347-bed acute care hospital, located in the city of Berkeley, in North Alameda County, California. Alta Bates was purchased by Sutter Health Corporation and integrated with Summit Medical Center in Oakland and Herrick Hospital in Berkeley to form Alta Bates Medical Center in the year 2000. Aside from providing

emergency, acute and specialty care services, Alta Bates campus is also a major regional birthing center.

The Alta Bates Campus currently has 5 buildings that are out of compliance with the Hospital Seismic Safety Law, and must be retrofitted by 2030 or stop providing all inpatient and emergency services.¹⁰ These buildings, depicted in Map 2 below, include parts of the general hospital and all of the emergency department.



347 beds
3rd largest
general acute
care facility in
the region

66,268 patient
discharges, 2nd highest
of non-Kaiser hospitals
in Alameda County
2016

16,494
discharges from
Contra Costa
County in 2016
- 31% increase
since 2013

45,900
ER visits
in 2016 - 7%
increase since
2013

61% of ER visits
were **Medi-Cal**
and Medicare in
2016

7% of ER visits
were **uninsured**
patients in 2016

5,863 live
births in 2016
- highest in the
region

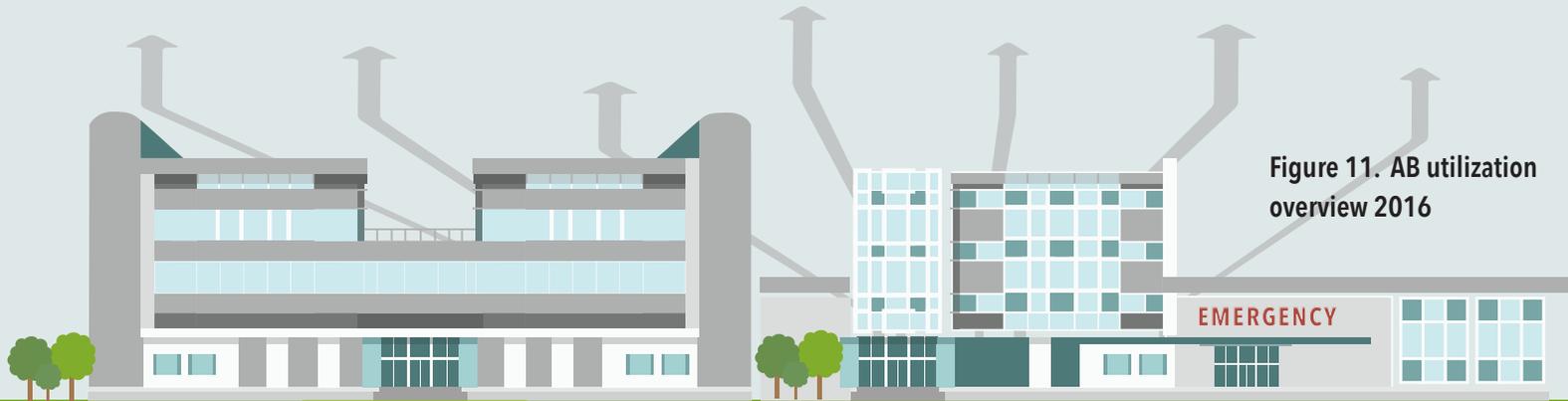


Figure 11. AB utilization overview 2016

We detail Sutter’s response to the seismic upgrade on page 28 below.

Alta Bates Patient Utilization

Alta Bates Campus is one of the most utilized hospitals in Alameda County, and is the 3rd largest general acute facility in the region. Of its 347 beds, the facility currently has 146 general acute beds, 16 in intensive care, 116 perinatal, 55 in intensive newborn nursery, and 14 coronary care beds.⁴

In 2016, Alta Bates Campus discharged 66,268 patients, more than any other non-Kaiser hospital in Alameda County except Highland Hospital at 81,500. Of the 66,268 patients that were seen at Alta Bates Berkeley, 19,887 were hospitalized, including 5,930 patients admitted from the emergency department. **Of the 19,887 hospitalized patients, 30% were admitted for a birth-related diagnosis and 33% were admitted with a pregnancy-related diagnosis, for a total of 63% of all hospitalized patients.** In 2016, Alta Bates Berkeley delivered 5,863 babies, more than any hospital in Contra Costa County or Alameda County, making it the region’s largest birthing center. After birthing and pregnancy patients,

the third highest patient diagnosis was infection-related, which made up only 6% of hospital admissions.⁸

Alta Bates also operates an ambulatory surgery center, which conducted 6,975 surgeries and medical procedures in 2016. The most common principal diagnoses from the ambulatory surgery center were: eye disorders (22%), other reasons

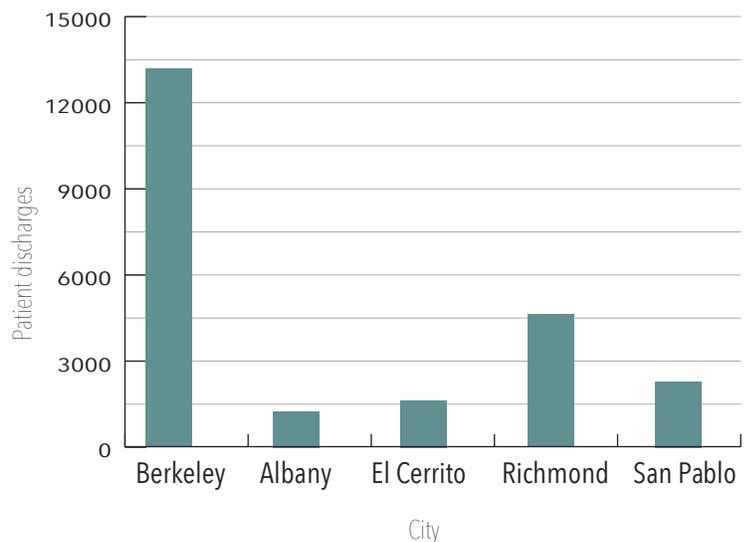


Figure 12. Alta Bates Campus ED patient discharges (2016) from cities impacted by the DMC hospital closure

Source: OSHPD, 2016

(15%), digestive system (14%), cancer (12%), and genitourinary system (11%). Of the 6,699 surgeries that were performed at the ambulatory surgery center in 2016, 60% were related to either eye and ocular surgeries (25%) or digestive surgeries (35%).⁸

Emergency Department

The Alta Bates Campus has one of the largest emergency department (ED) patient volumes in the region, operating over capacity by approximately 6,000 visits per year in 2017. That year the ED had 22 emergency treatment stations, down 3 stations from 2016.^{3,4}

In 2017 Alta Bates Campus documented 50,414 emergency department visits, an additional 4,524 visits than 2016, despite having three less treatment stations. 63% of emergency department visits not resulting in admission were classified as severe, with 27% being life-threateningly severe and 36% being non-life-threateningly severe. Of the remaining visits, 27% classified as moderate, 9% were classified as low/moderate, and 1% were classified as minor.⁴ Based on our review of the literature **it is unlikely that the 'severe' visits - comprising over 60% of total visits - could be treated in an urgent care facility or primary care setting.**

Given the high volume of ED patient traffic, Alta Bates Campus reported 57 hours of ambulance diversion in 2016, and 13 in 2017.^{3,4} During these hours the hospital closed its ED to incoming ambulances, resulting in those ambulances being diverted to other hospitals. High ambulance diversion rates can be an indicator of ED overcrowding, and is associated with poorer health outcomes for patients as well as lost revenue for hospitals. A more detailed discussion on ED access and impact of an Alta Bates Campus closure on the regional emergency medical services network can be found in the section

below on EMS.

Hospital Service Area

For this RHIA, we calculated the Alta Bates Campus hospital service area (HSA) using the latest available OSHPD (2016) patient origin data. This HSA best reflects the geographic area from which patients are coming from to receive care at Alta Bates Campus. As we describe below, the RHIA defined HSA is slightly larger than the area Sutter Health defines as the HSA for Alta Bates Summit Medical Center (which includes Alta Bates, Summit, and Herrick campuses) in their 2016 Community Health Needs Assessment (CHNA) report, since we aimed to capture the recent increase in patients coming from West Contra Costa County.

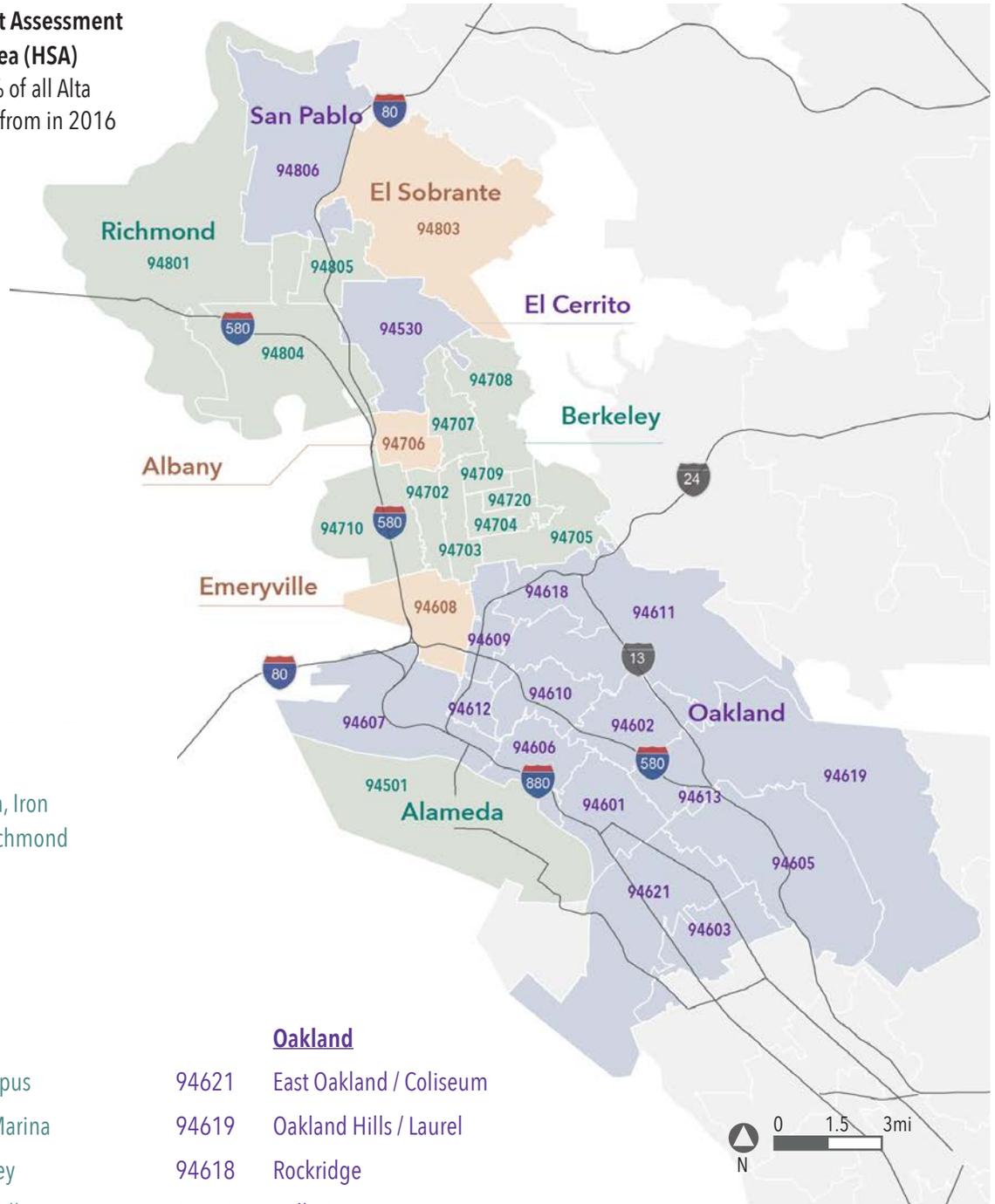
Using all 2016 inpatient and ED origin data, this RHIA defines the Alta Bates campus HSA to include the 32 ZIP Codes in the region where approximately 75% of patients lived. **The HSA spans across 9 cities in Alameda and Contra Costa Counties: Oakland, Alameda, Emeryville, Berkeley, Albany, El Cerrito, Richmond, San Pablo, and El Sobrante (Map 3). While 75% of patients in 2016 came from these 32 ZIP Codes, 66% of all patients that year came from Alameda County, and 25% from Contra Costa County, for a total of 91% of all patients.**⁶

According to the US Census, the RHIA HSA includes 839,299 residents, 44% of which are people of color and 18% of which lived below the poverty line in 2016 (ACS 2012-2016). Roughly 18% of the population in the service area are African American and 25% are Hispanic/Latinx. **In the HSA 25% of the population receives Medicaid coverage and 11% are uninsured.** Since people with Medicaid and the uninsured may utilize a hospital for primary care more than those with other health insurance, there are approximately 301,146 people in the HSA that

Map 3. Rapid Health Impact Assessment defined Hospital Service Area (HSA)

32 ZIP Codes from which 75% of all Alta Bates Campus patients came from in 2016

Source: OSHPD POMS, 2016



ZIP Code Community

94806 **San Pablo**

94803 **El Sobrante**

Richmond

94805 East Richmond

94804 South Richmond

94801 Richmond - North, Iron Triangle, Point Richmond

94530 **El Cerrito**

94706 **Albany**

Berkeley

94720 UC Berkeley Campus

94710 West Berkeley / Marina

94709 Northside Berkeley

94708 Tilden/Berkeley Hills

94707 North Berkeley / Kensington

94705 Claremont / Elmwood

94704 Berkeley Downtown / South of Campus

94703 Northwest Berkeley

94702 Northwest Berkeley

94608 **Emeryville**

Oakland

94621 East Oakland / Coliseum

94619 Oakland Hills / Laurel

94618 Rockridge

94613 Mills Campus

94612 Downtown Oakland

94611 Piedmont / Oakland Montclair

94610 Oakland Grand Lake / Lakeshore

94609 Oakland MLK

94607 West Oakland / Jack London

94606 Oakland / Cleveland Heights

94605 Oakland Hills / Eastmont

94603 East Oakland / Brookfield

94602 Oakland / Glenview

94601 East Oakland / Fruitvale

94501 **Alameda**

RHIA defined
Alta Bates
Campus
hospital
service area

839,299
residents

18% of population below
100% of the federal poverty level

36% of population
below 200% of the
federal poverty level

32 ZIP codes

44% People of Color

may seek non-urgent care at Alta Bates Campus.

Health outcome data also suggests that residents in the Alta Bates Campus HSA experience health inequities and disproportionate rates of illness and injury including asthma, diabetes, assault, unintentional injury, and substance abuse compared to the State of California and both Alameda and Contra Costa Counties (Figure 15) (Sutter Health, 2013).

According to Sutter Health’s 2016 Community Health Needs Assessment (CHNA) report, the HSA defined for all three campuses (Alta Bates, Herrick, and Summit) included 24 ZIP codes in Oakland, Berkeley, and Emeryville, what they call their “core market.” **Approximately 20% of this population lives below the poverty line and about 59% are People of Color.** We highlight the

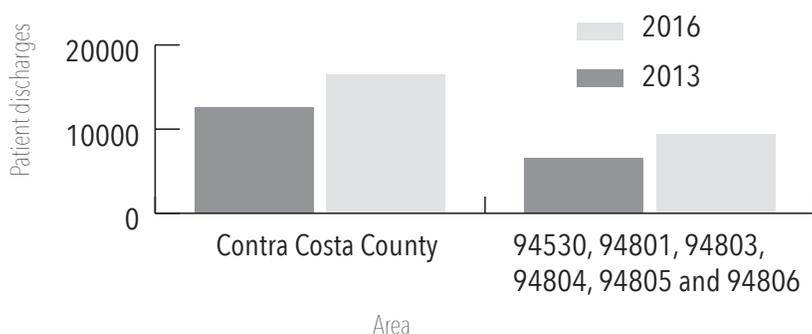
differences in the Sutter CHNA defined service area and the RHIA defined service area in Figure 14 and Map 5. Rather than include patients from all three campuses in the Alta Bates Summit Medical Center, the RHIA defines the HSA solely for the Alta Bates Campus, in order to identify specific needs of the Alta Bates Campus patient population and evaluate impacts of the proposed campus closure.

Figure 14. Alta Bates Hospital Service Areas: RHIA & CHNA defined

Source: ACS 2012-2016 estimates

	RHIA defined service area	CHNA defined service area
Population	839,299	557,296
Number of Cities	9	3
Number of Zip Codes	32	24

Figure 13. Increased Alta Bates discharges from Contra Costa County & regional zip-codes



Source: OSHPD, 2013 & 2016

We determined that the larger number of residents from West Contra Costa County utilizing Alta Bates Campus in recent years demanded that we expand the HSA to include these communities in our analyses (Figure 13). The increase in patients from West Contra Costa County can be partly attributed to the closure of Doctor’s Medical Center (DMC) in the city of San Pablo, California in 2015. **Of the 66,268 patients that visited Alta Bates Campus in 2016, approximately 18% were from 6 zip codes in Richmond, San Pablo, El Cerrito, and El Sobrante**

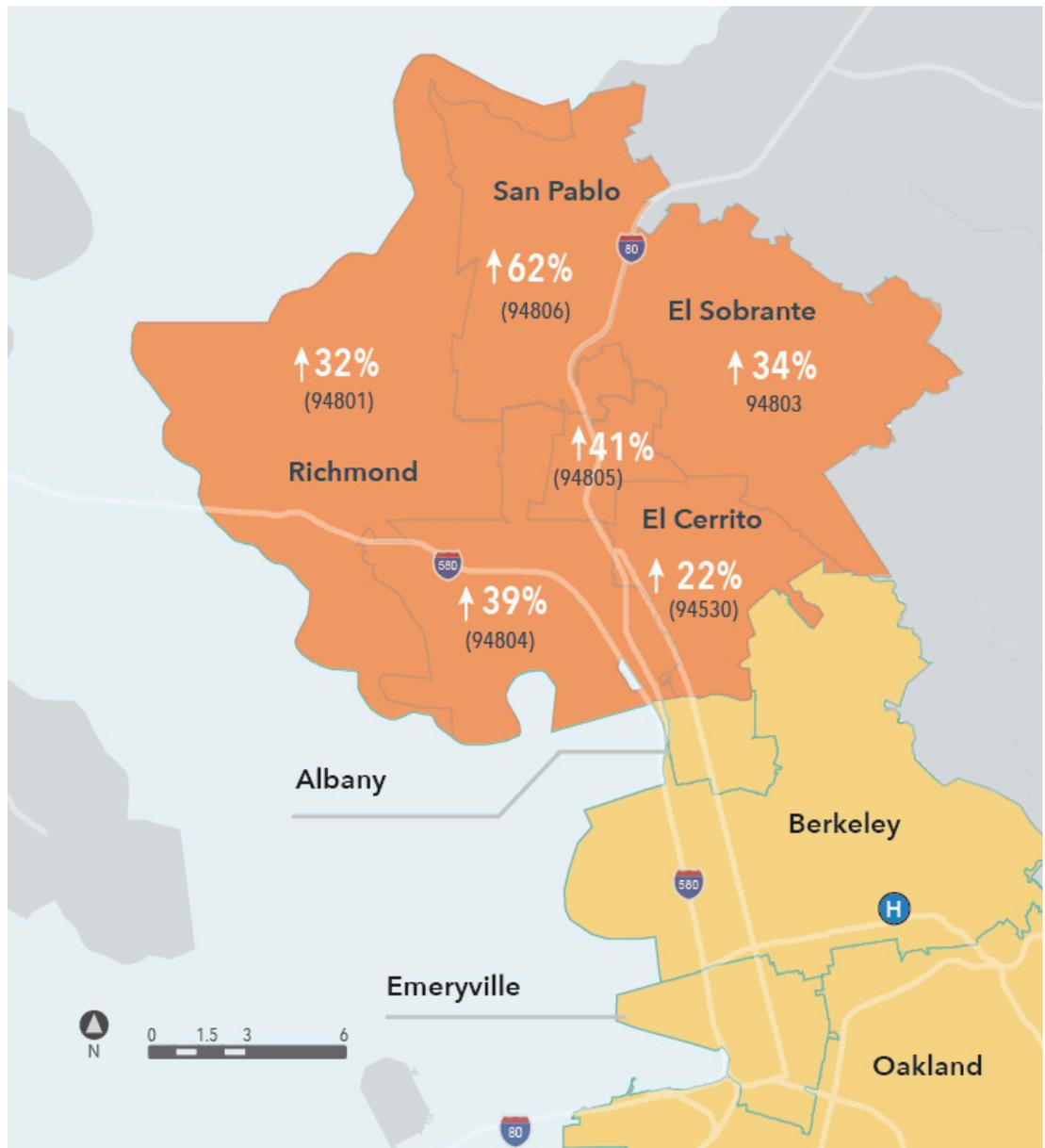
(94530, 94801, 94803, 94804, 94805 and 94806) located in West Contra Costa County (Map 4). From 2013 through 2016, there was a 24% increase in patients visiting Alta Bates Campus from Contra Costa County and a **39% increase in patients visiting Alta Bates Campus from the six zip codes above.**^{5,6}

Since these communities are in close proximity to Kaiser Richmond (which has limited ED capacity and primarily serves Kaiser members) **the closure of Alta Bates Campus is likely to**

Map 4. Large volume increases in Alta Bates ED discharges from West Contra Costa County 2013 - 2016

Source: OSHPD, 2013 & 2016

-  Alta Bates campus
-  West Contra Costa County in the RHIA defined service area
-  Additional Cities in the HSA



have a significant adverse impact on access to ED and hospital care for residents of West Contra Costa County. These same communities are also some of the most vulnerable in terms of having the largest African-American populations, having preexisting health conditions and being uninsured.

For example, according to Contra Costa Health Services 2010 Community Health Indicators Report:

- African Americans in Contra Costa had a shorter life expectancy (73 years) than any other racial/ethnic group in the county.
- African Americans also experienced higher rates of new cases of colorectal, lung and prostate cancer, new cases of HIV and AIDS, hospitalization for non-fatal assault and self-inflicted injuries, low birth weight infants and teen births, and a higher percent overweight and obese fifth-graders.
- The communities of Richmond and San Pablo

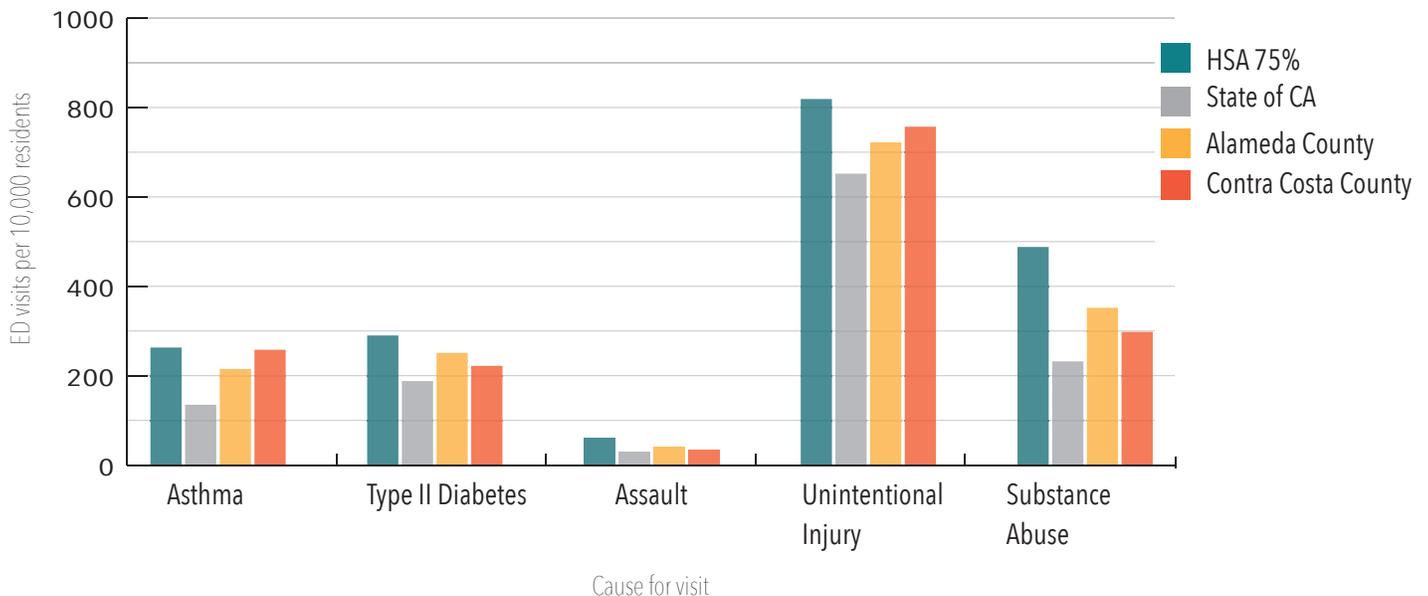
had the highest health risks and death rates (particularly for African American men) from heart disease, all cancers, diabetes, stroke and homicides.

- African Americans in Richmond had 254 asthma hospitalizations and ED visits per 10,000 people, compared to 105 for all racial/ethnic groups.
- The rates of sexually transmitted infections and people living with HIV/AIDS are significantly higher in Richmond than in Contra Costa County.
- A larger percentage of Hispanic students in Richmond high schools reported contemplating suicide than other students, according to the 2011 California Healthy Kids Survey, Grades 9-11.

The RHIA addresses potential impacts of the proposed hospital closure on vulnerable populations served by Alta Bates on page 30 of this report.

Figure 15. ED Visits by Cause: Comparing the RHIA defined Alta Bates Campus HSA to State and County Rates

Source: Sutter Health Needs Maps, 2013





Map 5. Comparing RHIA & CHNA defined Hospital Service Areas

≡ 2016 CHNA defined Alta Bates Summit Medical Center HSA

■ RHIA defined Alta Bates Campus HSA

Ⓜ Alta Bates Campus

Source: OSHPD POMS, 2016 & Alta Bates Summit Medical Center CHNA, 2016

SUMMIT CAMPUS IMPACTS

Campus Utilization & Capacity to Absorb Alta Bates Patients

■ The Summit Campus includes an emergency room and hospital with 403 licensed beds in 2017. Sutter has indicated that all inpatient and emergency care capacity at Alta Bates Campus will be relocated to the Summit Campus by 2030. However key details about the expansion as well as the capacity for the Summit Campus to absorb an additional 40,000 ED patients remains in question.

The Summit Campus hospital on Hawthorne Avenue in Oakland includes an emergency department (ED) and a new patient pavilion that was renovated in 2014. Despite the recent renovation and a current emergency department expansion underway, **9 buildings at the Summit Campus do not currently meet seismic standards, and must be retrofitted or stop all inpatient and ED services by 2030** (Map 6).¹⁰

In 2017, Summit Campus saw a total of 60,038 patients, both hospitalized and from the ED. 47,117 patients were seen in the ED, of which 25% were admitted to the same hospital. In 2017, **Summit had 25 ED treatment stations, down from 32 stations the year prior.**⁴

Of the approximate 47,000 ED patients in 2017 (including those later admitted to the hospital), 35% were classified as severe and life threatening, 33% were classified as severe but not life threatening, 25% were moderate, 6% were low/moderate, and 1% was minor.⁴

Since the closure of the Alta Bates Campus catheterization lab, the Summit campus has become the central heart attack and ST-Elevation Myocardial Infarction (STEMI) patient receiving location. The hospital performed 345 cardiovascular surgery operations in 2016, and saw 2,531 cardiac catheterization patients (1,106 diagnostic 1,425 therapeutic), which resulted in 3,426 catheterization procedures in total.⁸



Summit Campus at a glance in 2017

47,117

Total Emergency Department Patients

25

EMS Treatment Stations

403

Licensed Beds

147,095

Licensed Bed Days per year

60,038

Total patients

29

Diversion Hours

0

Total Live Births

The Summit Campus does not currently have the capacity to serve the volume of patients seen at the Alta Bates Campus, particularly for birthing and emergency care.

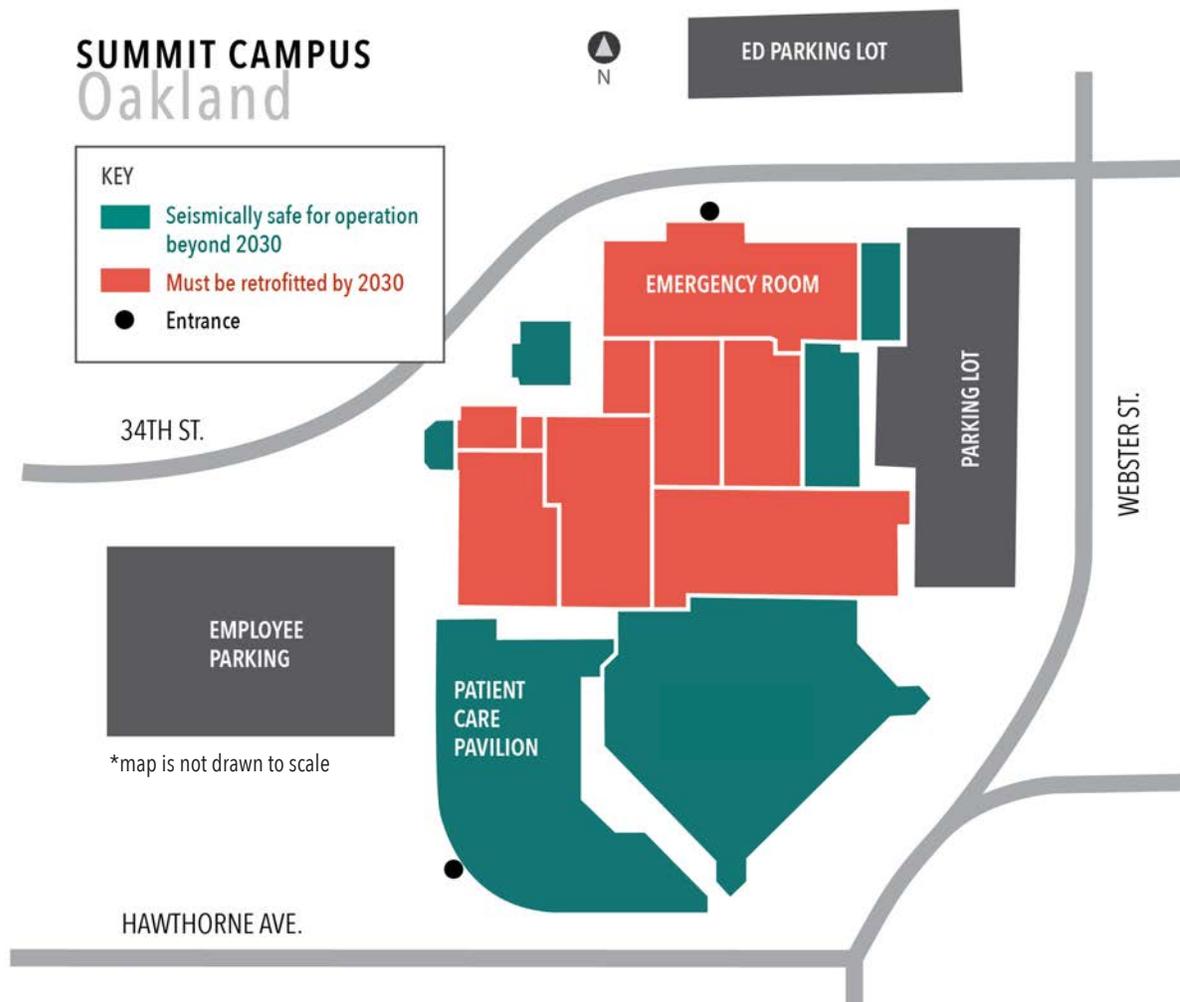
Summit currently does not operate a birthing center, and relocating services to Summit would require that a new birthing facility be built at the Oakland campus, with the capacity to deliver nearly 6,000 babies per year.

To replace Alta Bates Campus emergency department, Summit Campus would need to expand its capacity by an additional 50,000 emergency department visits per year (the number of ED patients seen at Alta Bates campus in 2017), for an approximate total of 100,000 visits annually.

In the case of a relocation of all ED services from Alta Bates Campus to Summit, the total patient volume at Summit Campus would exceed any Emergency Department in the East Bay or San Francisco, including SF General, the highest traffic ED in the broader region which had 72,716 ED encounters in 2016.⁸

Map 6. Summit Campus and affected buildings

Source: OSHPD, 2018



Sutter Health Plans for Summit Campus Expansion

■ Sutter Health is proposing to relocate all East Bay inpatient and emergency services to its Summit Campus in Oakland. The Sutter website dedicated to the proposed closure of Alta Bates Campus (<https://rebuild.altabatesummit.org>), indicates that Sutter plans to build a new acute care medical center and ED at the Summit location by the year 2030.

The following section outlines select Frequently Asked Questions (FAQs) and responses from Sutter regarding the hospital closure, along with the RHIA's relevant key findings.

What services will Sutter Health continue to provide in Berkeley?

Sutter response:

We are committed to making future investments in Berkeley and see it as a primary location to provide outpatient care. Our Herrick Campus on Dwight Way has been identified by the city as a prime location to deliver medical services. We plan to expand Herrick's services, which include our Comprehensive Cancer Center and Behavioral Health program. In addition, we currently have three large care centers, including our newest one near the Herrick Campus on Milvia Street, where people can also visit our urgent care center.

RHIA analysis:

Since we did not have details from Sutter on what services will remain at Alta Bates Campus, we focused on impacts to the birthing center and ED.

Will the new facility in Oakland be able to provide enough emergency care?

Sutter response:

We plan to enlarge, upgrade and strengthen the current Summit Emergency Room so that we have the capacity to handle more than 90,000 ER visits a year. By the year 2030, we plan to completely rebuild our ER within a second critical care tower to be constructed at the Summit Campus.

RHIA analysis:

We detail the ED impacts throughout this report. A key finding is that the new Summit Campus ED will need a capacity of approximately 100,000 visits per year, but plans to serve 90,000.⁴ This exceeds the number of visits seen by any ED in the East Bay or San Francisco.

Oakland is farther away than Berkeley from where I live. What if I'm having a heart attack or a stroke and need to call 9-1-1?

Sutter response:

Any non-Kaiser patient in the Alta Bates Summit service area calling 9-1-1 today for a heart attack or stroke is already transported to our Oakland campus, where we have one of the most advanced heart centers in California. Additionally, the Summit Campus ER is located next to two major freeways (I-580 and I-980) in Oakland. It's actually faster for most patients in the East Bay - including those from West Contra Costa County - to get to our Oakland campus than it is for them to get to our Berkeley campus, especially during an emergency.

RHIA analysis:

We offer a detailed travel time analyses in the Emergency Services section, on page 43. We found that private vehicle and transit travel times will increase for some communities. Where travel time increases exceed 30 minutes, the literature suggest patients will experience adverse health outcomes.

What will happen to the Summit Campus?*Sutter response:*

In August 2014, the new 238-bed patient care tower opened at the Summit Campus in Oakland. This new tower meets the state's 2030 seismic regulations and is equipped with the latest technology, ensuring the highest level of medical care and patient safety. We plan to create a modern footprint at this campus that will allow us to build another building - a second pavilion - that will include new operating rooms, intensive care units, a modern, expanded Emergency Room and space for our Women and Infants Birthing Center and Newborn Intensive Care Unit. It is our plan to relocate inpatient and emergency hospital services, including all staff and doctors, from Berkeley to Oakland by 2030.

RHIA analysis:

As noted above, needs at an expanded Summit Campus would include a comprehensive birthing center and significantly increased capacity in the ED. The Summit Campus is located less than 3 blocks away from the Kaiser Oakland ED. Although Kaiser Oakland is not accessible to all patients, its ED has the capacity to see 96,000 visits per year, and was operating 32,313 visits below capacity in 2017. Summit currently has the capacity to see 50,000 ED visits per year, but was operating under capacity by 2,883 visits in 2017.⁴ This suggests that while patients currently have the option to utilize Summit Campus or other EDs

with more capacity, many are choosing to utilize the Alta Bates Campus ED which was operating above capacity by over 6,000 visits in 2017.

What happens next?*Sutter response:*

Planning a project of this scale takes years and must be thoroughly vetted and collaboratively developed. We will keep our community informed with accurate and timely information. This transition must be planned far in advance to ensure the community's ongoing health needs are met without interruption. Please visit this site for updates or use the information on the Contact Us page to reach out to us.

RHIA analysis:

Our review of the literature suggests that the timing of events is crucial to prevent adverse impacts to those seeking both chronic and urgent care. A more detailed plan would be necessary, including public awareness and engagement, to ensure treatment options are clearly communicated to current Alta Bates patients and those seeking urgent care in the region.

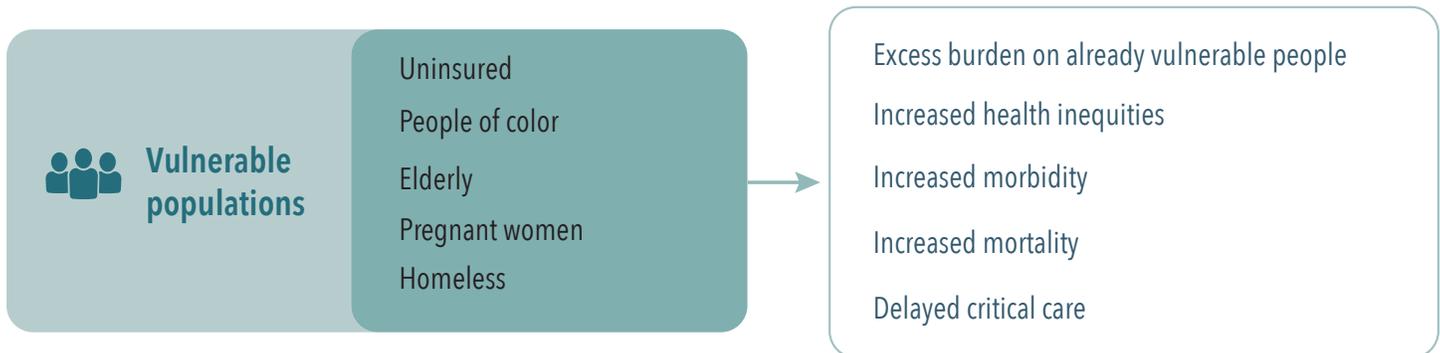
**All Sutter Health website text referenced reflects updates as of June 7th 2018*



IMPACT ON VULNERABLE POPULATIONS



■ Vulnerable populations are more likely to be impacted by the proposed closure of Alta Bates Campus, this includes low-income and people of color, Medi-Cal and Medicare patients, pregnant women, and the homeless.



ALTA BATES PATIENT DEMOGRAPHICS 2016

56% of ED patients and **63%** of hospitalized patients were people of color

41% of patients are uninsured/self pay or are Medi-Cal recipients

23% of hospitalized patients are elderly

68% of inpatient discharges were women

The Alta Bates Campus and ED provide key medical services to a high volume of patients from vulnerable populations in the Bay Area region which include but are not limited to: pregnant women, People of Color, low-income, uninsured and Medi-Cal patients, the elderly, and people living with disabilities. While people of color make up 44% of the Alta Bates campus Hospital Service Area (HSA), they represented 63% of hospitalized patients and 56% of ED patients in 2016. An additional 41% of patients in 2016 were Medi-Cal recipients or self pay/uninsured, and 23% of hospitalized patients were over 60.⁸

A wealth of evidence suggests that vulnerable populations may be more severely impacted by hospital closures, and should be taken into special consideration in the context of Alta Bates and the capacity of the East Bay regional healthcare network. Chen et al (2015) found that vulnerable populations, particularly African American and Medicaid patients, have higher measures of non-urgent ED scores, and are more

frequent users of the ED for both non-urgent and urgent reasons. A 2011 study looking at major medical services such as outpatient care, specialty care, marker conditions, births, and mental health and substance abuse services found that urban hospital closures led to disproportionate disruptions in accessing care, especially for uninsured African-Americans and Latinx populations, and all women on Medicaid hospitalized for births (Hsia & Shen, 2011).

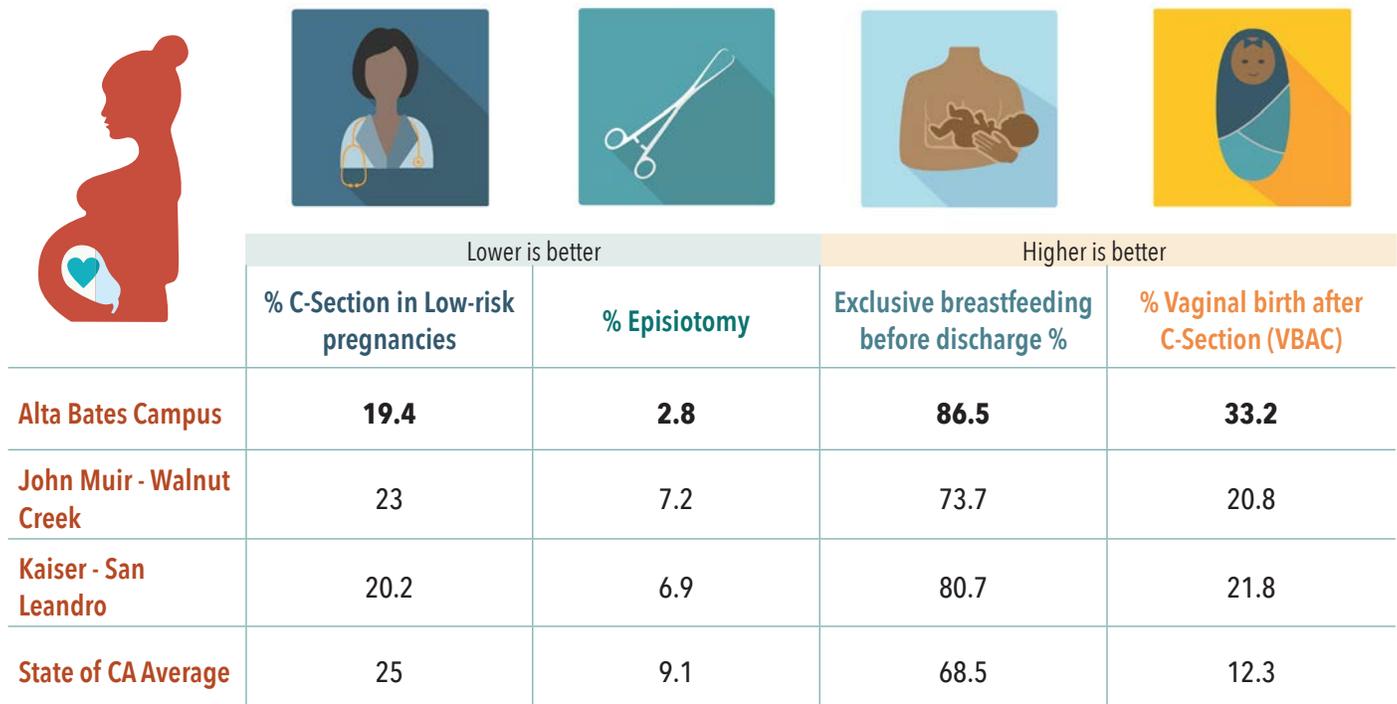
The ED visit rate to Alta Bates Campus for patients living in low-income ZIP Codes (i.e., the lowest quartile), increased 23% from 2006 to 2014. There was no change in ED visits for patients living in higher-median-income ZIP Codes over this same period. This is not a surprise finding, but it does suggest that the Alta Bates Campus ED currently serves an increasingly number of low-income residents in the Bay Area.

Pregnant Women & Newborn Babies

As noted above, Alta Bates Campus is one of the region’s premier birthing centers. The age and gender distribution of hospitalized Alta Bates Campus patients reflects the high utilization of its birthing and pregnancy-related services: **in 2016, 68% (13,564) of inpatient discharges were female**, and 32% (6,322) of inpatient discharges were male. 30% (6,018) of inpatient discharges were for patients under 1 year old, reflecting high utilization of birthing and the NICU.⁸ **In 2016, Alta Bates Campus had 2,145 more births than Kaiser San Leandro, the second largest birthing center in the region that year** (Figure 17).³

While being one of the most highly utilized birthing centers in the region, Alta Bates Campus has some of the **best health outcomes for birthing services when compared to other regional birthing centers and CA state averages** (Cal Hospital Compare, 2018). As depicted in Figure

Figure 16. Outcomes for Largest birthing centers in Alameda & Contra Costa Counties, 2016



*numbers are reported as percentages (Adapted from CA Health Care Foundation & CHART 2014)

16, Alta Bates Campus reports the lowest regional rates for C-Section in low-risk pregnancies and episiotomy procedures, which can put mothers at risk for post surgical complications. Alta Bates Campus also has the highest rates for exclusive breastfeeding before discharge and vaginal birth after C-section (VBAC) which are both positive birth indicators for mothers and newborns.

Alta Bates Campus also has an active 55-bed, level III newborn intensive care unit, operated by a 200-person healthcare team (Sutter Health, 2018). Compared to other birthing centers in the region, the Alta Bates Campus NICU has experienced a consistently high occupancy rate and discharged a high volume of newborns. In 2016, the NICU was at nearly 60% occupancy and discharged 964 patients, 350 more than John Muir Walnut Creek, which had the second highest number of live births for a non-Kaiser hospital. That year, John Muir Walnut Creek had a NICU occupancy rate of 27% with 614 patient discharges.³

Lorch et al (2013) found that when hospital obstetric units in Philadelphia closed, neonatal and fetal mortality increased almost 50% in the first three years after the closure compare to surrounding counties where hospitals did not close. This study also found that low income women tended to receive their prenatal care at the hospital, not a doctor's office, and this may have also had an impact on birth outcomes.

Given the comprehensive prenatal, labor and delivery, postpartum and specialty newborn care provided at the Alta Bates Campus as well as the high volume of births, **we determined that the hospital closure will likely have an adverse impact on maternal and newborn health in the**

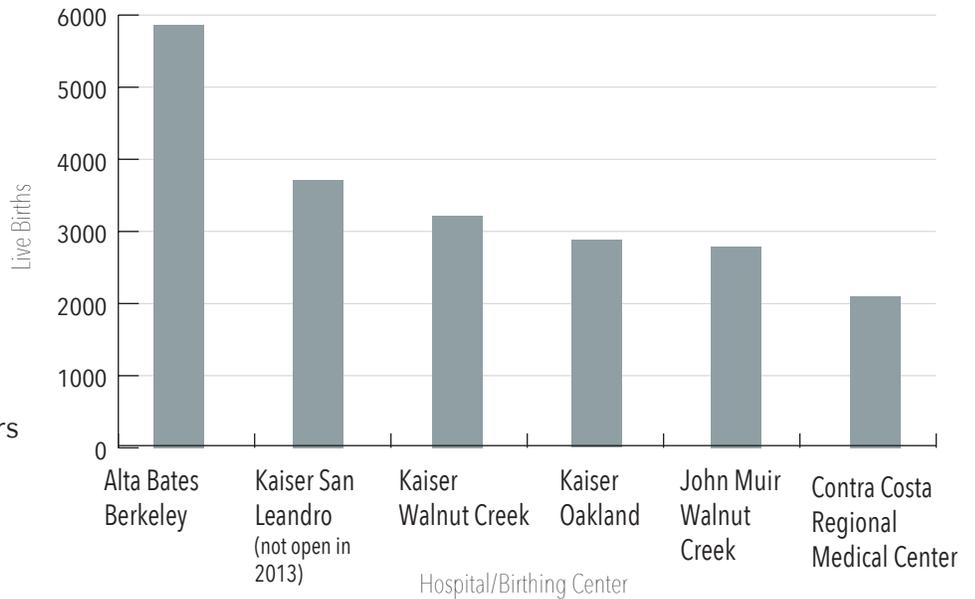


Figure 17. Number of live births across regional birthing centers 2016

Source: OSHPD, 2016

region, particularly in the short term. While Sutter plans to open a new regional birthing center at the Summit campus in Oakland, the timing and specific services that will be offered have not been disclosed.

People of Color

Alta Bates Campus serves diverse communities in terms of race, ethnicity, and socioeconomic status, and hospital and emergency department patients have consistently included a high proportion of low-income and people of color.

In 2016, 63% of inpatient discharges and 56% of emergency department discharges were for people of color (African American, Hispanic/Latino, Asian/Pacific Islander or Native American). Of the 63% of inpatient discharges for people of color, 22% were African American, 25% were Hispanic/Latino, 16% were Asian/Pacific Islander. White patients made up 32% of all 2016 discharges. For the ED, 56% of discharges were people of color, including 38% African American, 14% Hispanic/Latino, and 10% Asian/Pacific Islander. White patients made up 38% of 2016 ED

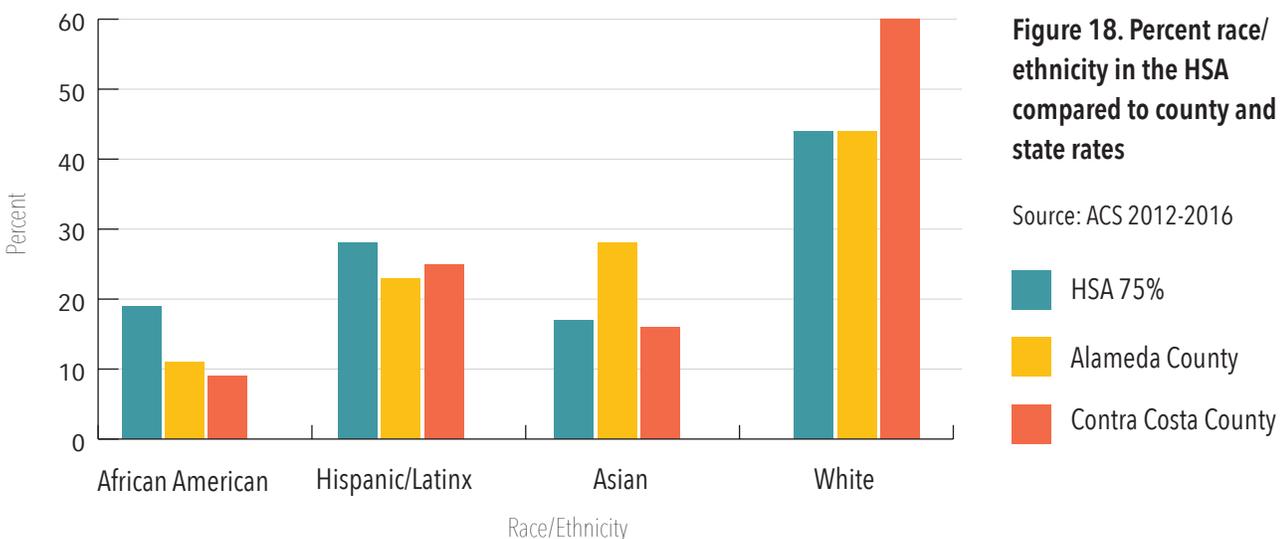
discharges.⁸ African American people in particular were overrepresented in both inpatient and ED discharges from Alta Bates in 2016, making up only 18% of the population in the RHIA defined Alta Bates Hospital Service Area (HSA).

Within the Alta Bates HSA, an estimated 20% of the population has limited English proficiency; this figure is higher than both Alameda (18%) and Contra Costa Counties (14%) (ACS 2012-2016). Limited English proficiency can create language barriers between patients and providers, but can also contribute to decreased healthcare utilization particularly when a patient must access a relocated or unfamiliar facility.

Fishman et al (2018) studied ED and clinic usage in Chicago and found that patients living in medically under-served areas (MUAs) and areas with lower spatial access to primary care clinics had higher odds of preventable ED use. Analyzing data from the National Hospital Ambulatory Care Survey, Johnson et al. (2012) observed higher preventable ED use among those who were female, non-Hispanic black or Hispanic, older, or publicly insured, and that areas with large concentrations of ethnic and racial minority populations have been shown to have high rates of preventable use of EDs. While a significant

portion of preventable ED use can be addressed by improved access to primary care, EDs still serve as an essential care provider for those unable to access care by other means. Chen et al. (2015) found that lower-income vulnerable populations, particularly African Americans and Medicaid patients, more frequently utilized the ED for both non-urgent and urgent reasons, and these same populations tended to utilize the hospital ED for medical conditions that could be addressed in a primary care setting.

With high rates of ED and hospital service utilization, and representing large percentage of the population in the HSA, **people of color will be disproportionately burdened by the closure of Alta Bates Campus. We are especially concerned with access for both urgent and non-urgent conditions, and the continuity of care for people of color that are already relying on Alta Bates' ED for regular care.** Related to the closure of Alta Bates Campus, we would expect short term (first 1-3 years) delays in seeking treatment, increased severity of some diseases, increased hospitalizations due to delays in seeking care, increased costs of treatment (i.e., medications, doctor visits, etc.) and potentially increased morbidity and mortality (especially from conditions already disproportionately burdening



people of color such as diabetes, heart disease and asthma) for people of color in the region. The high utilization of the ED for both urgent and non-urgent conditions raises an opportunity in the Bay Area for increased coordination and communication between primary, urgent, and emergency care providers. While the region has a network of urgent care facilities that may be able to absorb some of the preventable ED patient traffic, urgent care hours of operation and insurance plans accepted may still pose barriers to low-income and people of color.

People with Disabilities

According to the US Census, **95,840 people or 11% of the population in the HSA are living with a disability, of which at least 61% are racial/ethnic minorities.** White people represent 44% of the population in the HSA, however they make up only 9% of people living with disabilities. Conversely, the Native American and Pacific Islander populations, which combined constitute less than 2% of the total HSA population, represent 31% of people living with disabilities in the area.

While this RHIA does not frame disability as a medical condition, we recognize that people living with disabilities may be adversely impacted by the closure of Alta Bates Campus due to transportation barriers and increased distance, unfamiliarity with relocated services, and other accessibility challenges.

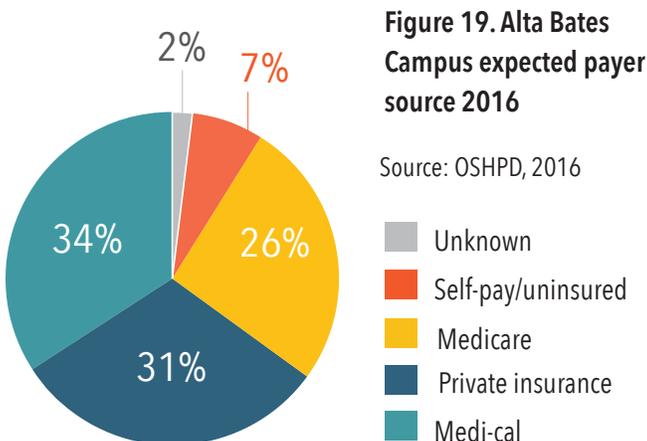


Figure 19. Alta Bates Campus expected payer source 2016

Source: OSHPD, 2016

- Unknown
- Self-pay/uninsured
- Medicare
- Private insurance
- Medi-cal

Uninsured & Publicly Insured Patients

As discussed above, Alta Bates Campus serves a large number of low-income patients. In the HSA, over 18% of the population lives below the federal poverty level, and 36% of the population live below 200% of the federal poverty level. This has a large impact on children and young people, as 61% of public school students are eligible for free/reduced price lunch, compared to 44% in Alameda County and 40% in Contra Costa County. This is consistent with the high rate of Medi-Cal covered patients (25%) and uninsured patients (11%) in the hospital service area (ACS 2012-2016).

Alta Bates Campus’ 2016 expected payer sources (Figure 19) for emergency department patients highlights that a large percentage of Alta Bates patients are from vulnerable populations, as **68% of Alta Bates ED patients were expected to pay via either Medicare, Medi-Cal or were self-pay/uninsured.**⁸ Medicare serves populations over 65 and also serves people with disabilities. People utilizing Medicare represent vulnerable populations, such as the aging/elderly, socioeconomically vulnerable and people with disabilities. Medi-Cal serves socioeconomically vulnerable populations, by qualifying people/families that are at 138% of the federal poverty level or below (i.e. \$28,677 annually for a family of 3), which is very low-income for California and especially the Bay Area (DHCS, 2018).

Uninsured patients are also extremely vulnerable, as uninsured patients can include patients that are low-income, homeless and/or undocumented immigrants. Hsia et al (2013), found that between 2005-2010 in California, **ED visits by Medicaid beneficiaries increased by 14%, significantly higher than privately insured patients.** According to the 2006 California Health Care Foundation

report, *Overuse of Emergency Departments Among Insured Californians*, even insured patients can be more frequent ED users than uninsured patients, particularly those with Medicaid coverage, which still leaves them with difficulties in accessing primary care.

The Aging & Elderly

Aging people and the elderly (60+ years old) account for a disproportionately high percentage of inpatient discharges and emergency department visits at both Alta Bates and Summit Campuses. Despite representing only 18% of the population in the RHIA defined HSA In 2016, the 60+ year old population accounted for approximately 23% of inpatient discharges and over 30% of emergency department visits at the Alta Bates Campus. That same year, the 60+ year old population accounted for approximately 65% of inpatient visits and 39% of emergency department visits at the Summit Campus.⁸

The aging and elderly population is expected to increase in the coming decades. According to the Public Policy Institute of California, the 65+ year old population is expected to grow 87% from 2012 to 2030, and the California Health Care Foundation has similar findings, noting that California's 65+ year old population is projected to more than double from 2000 to 2030, growing to 8.8 million.

In 2012, the RHIA defined HSA had a 65+ year old population of 93,537, and with an 87% growth projection, will reach 174,914 in 2030 (ACS 2008 - 2012). This growing population is critical to consider because this age group is among the highest users of both emergency

"I know seniors that don't drive and used to regularly use DMC (Doctor's Medical Center, San Pablo) for speciality and emergency situations. Now that DMC is closed, some have to travel 2 hours by public transportation to see speciality doctors. That has a huge impact on whether or not they receive care."

- Local government official, Bay Area

and inpatient care. The California Health Care Foundation noted that due to seniors' high rate of hospitalizations, acute care hospital days are projected to increase by 76% from 2000-2030, and by 2030, the 65+ group is projected to use over half of the state's acute care days, despite representing only 18% of the population.

The CA Health Care Foundation suggests that by 2030 there will be an insufficient number of acute care beds in the SF Bay Area due to the increasing numbers of hospitalized elderly. And, considering the high utilization of the emergency department by the 60+ year old population and the quick growth rate of that demographic, it is unlikely that a new emergency facility designed to meet current capacity would be able to accommodate the combined growth of the elderly and regional population, which could impact timely care for all patients needing to access emergency treatment.

A study that included focus groups with seniors two years after the closing of a Pittsburgh hospital (Countouris et al 2014) found that seniors' health was adversely impacted from a combination of feelings of sadness and loss, fear of finding a new, unfamiliar facility, and powerlessness. Elderly in this study also expressed concerns about having to navigate a new facility/location, uncertainty about transportation that resulted in canceled doctor's appointments, and higher parking costs at the new facility. Bindman et al (1990) found that hospital closures resulted in delayed treatment for the uninsured and elderly because

of inconveniences and difficulties in finding new providers.

Buchmueller et al (2006) revealed that hospital closures in the Los Angeles area increased travel distances to ED and ancillary care and contributed to an increase in heart attack deaths, most notably for the region's elderly population.

This RHIA suggests that the elderly and uninsured will be adversely impacted from the closure of Alta Bates Campus, both due to ED and chronic care needs. The elderly living in the HSA may be most adversely impacted if an adequate number of beds are not provided (such as at the Summit campus), due to their increasing numbers and inpatient needs. The uninsured and publicly insured will be adversely impacted from the lack of access to a familiar ED for both chronic and urgent medical needs. **We expect, especially in the short term, interruptions and delays in seeking care, increased severity of disease, potential greater spread of infections, increased need for costly future care and potentially increased hospitalizations.** We are less confident in the possibility of increased mortality, but this is a possibility especially for the elderly.

Mental health & Suicide Prevention

While the Sutter Herrick Campus in Berkeley is a designated site for mental health care, the Alta Bates Campus ED plays a significant role in treating and identifying mental health patients that may first be seen through emergency care. In 2018, the *Lancet Public Health* journal published, "Suicide in the USA: A Public Health Emergency" noting that the rate of mental health/ substance abuse-related ED visits increased 44% from 2006 to 2014, with suicidal ideation growing 415% over this period.

The Alta Bates Campus ED acts as a first-responder to screen for, intervene and refer for mental health care and suicide prevention. In

2016, **almost 4% of ED patients were transferred to psychiatric care.**⁸ Since the hospital ED is often associated with traumatic events, it is the ideal environment to perform suicide risk assessments. Individuals in a suicidal crisis often seek help at a hospital ED. EDs also frequently provide care for people with other risk factors for suicide, such as serious mental illness, substance use disorders and chronic pain. The ED visit is an important window of opportunity, however brief, to intervene and save lives (Ahmedani et al 2014).

EDs can reduce suicide attempts among high-risk patients by delivering a combination of interventions that includes suicide risk screening, discharge resources, and other interventions (Betz et al 2016; Larkin & Beautrais, 2010). A multi-site study found that when compared to treatment as usual, a combined set of interventions starting in the ED resulted in a 5% decrease in the proportion of patients who attempted suicide in the 52 weeks after their initial ED visit and an overall 30% drop in the total suicide attempts (Miller et al 2017).

The presence of the Herrick Campus, with its comprehensive mental health services, may be able to accommodate any potential delays in care for those currently utilizing Alta Bates Campus. Significant impacts on mental health for the population in the HSA from the closing of Alta Bates Campus may be difficult to quantify.

Homeless People

Homeless people and families, some with mental health care needs, tend to rely on the ED for care (Karaca et al 2013). Nearly three out of four inpatient stays by homeless individuals began in the ED, compared with half of stays for non-homeless patients. Due to multiple barriers in accessing care, including lack of insurance and transportation as well as poor continuity of care, homeless people frequently use EDs as their primary or only source of health care.

A 2002 study by Kushel et al. examined the factors associated with emergency room visits among 2,578 homeless and marginally housed persons. They found that 40.4% of the 2,578 visited an emergency room one time or more during the previous year, and that less-stable housing, chronic illness and victimization were associated with emergency department use among homeless and marginally housed persons. The study also suggests that emergency care is a primary option for homeless and marginally housed persons due to convenience and 24-hour operation, and because they face challenges in addressing medical needs outside of an emergency setting.

In 2017, many Bay Area hospitals reported increases in homeless patients from the prior year. Figure 20 shows the total number of homeless patients that visited the Alta Bates Campus and 5 other major East Bay regional hospitals in 2017, and the volume increase in patients from 2016. Kaiser Richmond and Kaiser Oakland combine hospital data, and are represented as one site in the analysis. The figure highlights that all six hospitals saw a significant increase in the number of patients from 2016 to 2017, with the **Alta Bates Campus seeing nearly a 600% increase in homeless patients**, rising from 60 to 409. Highland Hospital had the smallest percentage increase in homeless patients but served 1,118 homeless patients in 2017. Importantly, aside from Highland and the Herrick Campus, at least 89% of homeless patients seen were either emergency department patients or inpatient from the emergency department, underscoring how essential emergency room care is for the homeless and marginally housed. ⁶

While the cause behind the increases in annual reported homeless patients across Bay Area hospitals is unclear, a

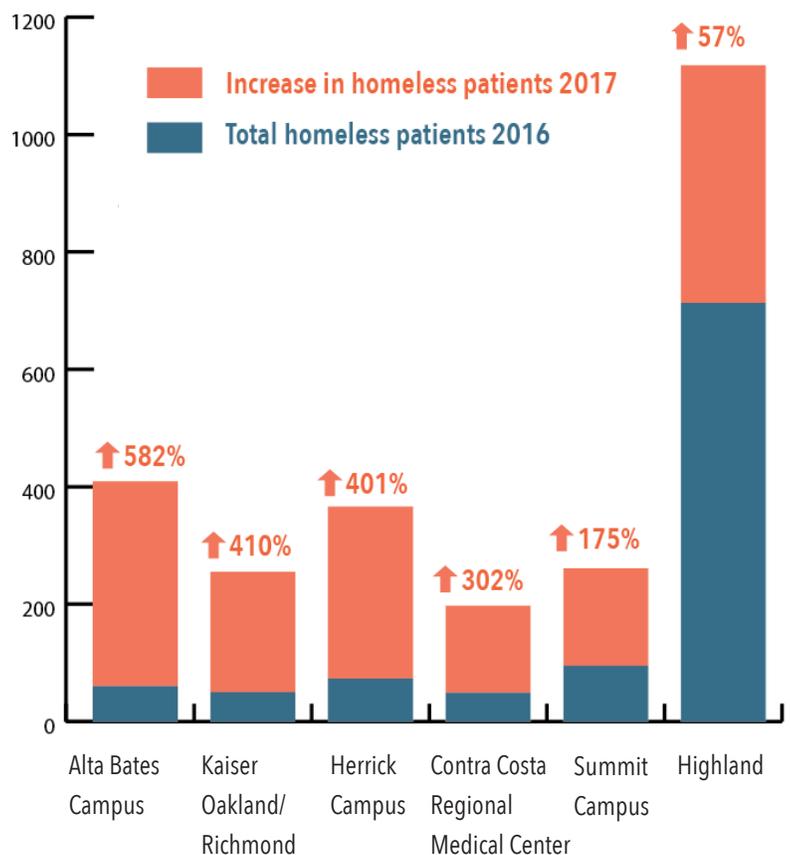
recent quicknotes memo published by OSHPD suggests that the number of homeless patients has been historically underreported (OSHPD, 2018).

We find that the loss of Alta Bates Campus and its critical emergency and mental health care services may have an impact on the surrounding area’s homeless population, particularly if the increasing trends in homeless patients seeking emergency care continue.

Adverse Impacts on Vulnerable Communities in the Alta Bates Hospital Service Area

Alta Bates Campus currently serves some of the most vulnerable communities in the Bay Area, such as those mentioned above in West Contra Costa County as well as many communities in

Figure 20. Total Homeless patients at select East Bay hospitals 2016 - 2017⁶



Oakland and other parts of Alameda County. Community vulnerability includes not just current-day utilization of hospital care, but the likelihood of future needs based on health-influencing risks, such as poverty, low education, housing displacement, exposure to pollution and violence. These same communities are also vulnerable since a large percentage of the populations living there have preexisting health conditions that require chronic care.

The 2016 Alta Bates Summit Medical Center Community Health Needs Assessment (CHNA) recognized these vulnerable communities as the medical center’s “communities of concern.” **The 2016 CHNA identified 13 ‘vulnerable community’ ZIP Codes that represented 65% of the population served by all three campuses in the Alta Bates Summit Medical Center.**

Figure 21. Alta Bates Summit Medical Center CHNA Communities of Concern

Source: Alta Bates Summit Medical Center CHNA, 2016

ZIP Code	Community
94601	East Oakland/Fruitvale
94602	Oakland/Glenview
94603	East Oakland/Brookefield
94605	East Hills/Oakland Zoo
94606	Oakland/Cleveland Heights
94607	West Oakland/Jack London
94608	Emeryville
94609	Oakland/MLK
94612	Downtown Oakland
94621	East Oakland
94702	Northwest Berkeley
94703	Northwest Berkeley
94710	West Berkeley/Marina

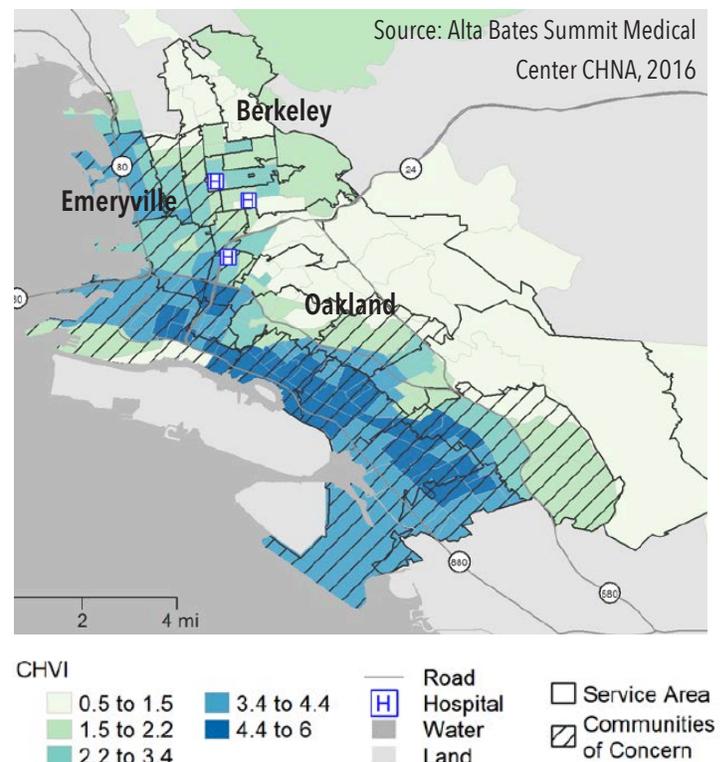
To identify communities of concern in the 2016 CHNA defined hospital service area, the CHNA authors identified significant health needs and

developed what the report calls the ‘Community Health Vulnerability Index’ (CHVI), which combines the following indicators of community vulnerability into one CHVI index value (Map 7):

- Percent Minority
- Population 5 Years or Older Who Speak Limited English
- Percent 25 or Older Without a High School Diploma
- Percent Unemployed
- Percent Families with Children in Poverty
- Percent Households 65 years or Older in Poverty
- Percent Single Female-Headed Households in Poverty
- Percent Renter-Occupied Households
- Percent Uninsured

For this report we were not able to calculate CHVI scores for the additional ZIP Codes included in the RHIA defined HSA using the 2016 CHNA

Map 7: 2016 CHNA defined service area CHVI scores



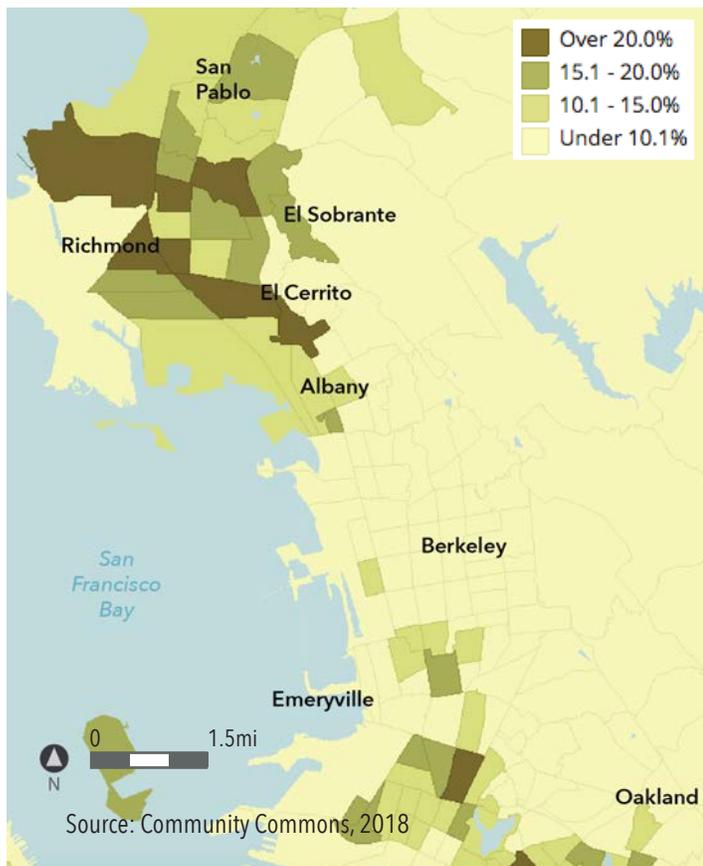
methodology. However, we reviewed each of the CHVI indicators to assess the vulnerability of the additional ZIP Codes (primarily communities in West Contra Costa County) using ACS 2012-2016 estimates. This review indicated that many communities in West Contra County likely meet the same standard of vulnerability as the 13 communities of concern in the 2016 CHNA, which did not include any ZIP Codes outside of Alameda County. **The vulnerable communities from West Contra Costa County include ZIP Codes within Richmond, San Pablo, El Cerrito, and El Sobrante; cities for which Alta Bates Campus saw a 39% increase in discharges between 2014-2016.**

Maps 8 & 9 highlight select CHVI indicators for communities in the RHIA defined HSA. As both maps indicate, communities in West Contra Costa show high levels of vulnerability at comparable

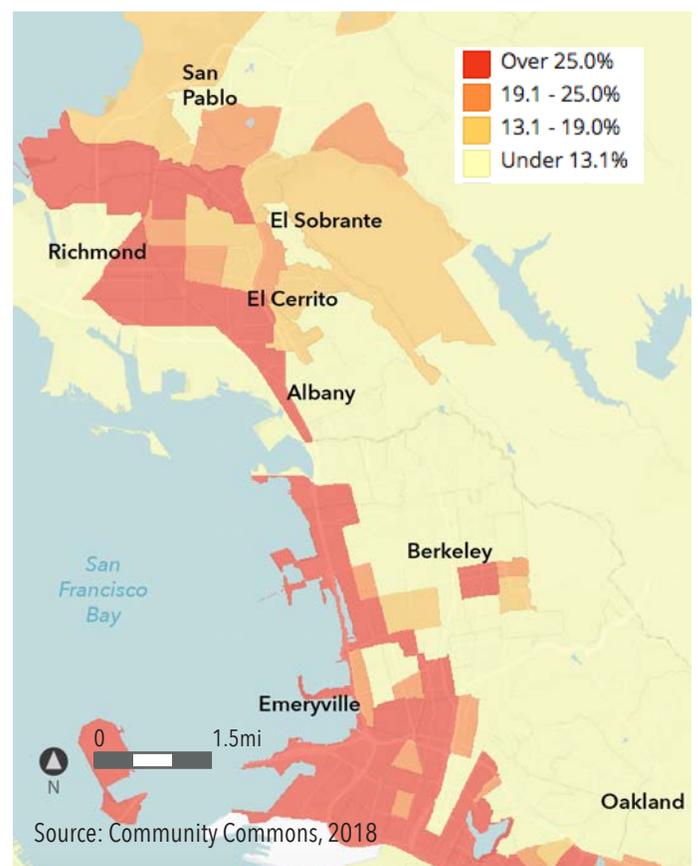
rates to those in Oakland, Emeryville, and parts of Berkeley, in Alameda County. In addition to the review of CHVI indicators, we reviewed data compiled by Sutter Health on their interactive Health Needs Maps website. The website provides 2011 data on hospitalization and ED visit rates by condition, reported per 10,000 residents and aggregated by ZIP Code. We compared the following 11 available reported causes (conditions) for ED visits and hospitalizations across all ZIP Codes in the RHIA defined hospital service area (HSA):

1. Asthma
2. COPD
3. Diabetes
4. Heart disease
5. Hypertension
6. Mental health

Map 8: Percent Uninsured across Census Tracts in the RHIA defined Service Area



Map 9: Percent of Families (with Children) in Poverty across Census Tracts in the RHIA defined Service Area



7. Assault
8. Self-inflicted injury
9. Unintentional injury
10. Stroke
11. Substance abuse

From this data, we identified high need ZIP Codes that fell within the top quartile relative to all zip codes in the HSA for each condition. We then ranked the top 10 ZIP Codes in order of highest need (those that fell within the top quartile most often for the 11 conditions).

Figure 22. High Health Care Need Communities in the RHIA defined HSA

ZIP Code	Community
94801	Richmond/Iron Triangle
94804	South Richmond
94806	San Pablo
94621	East Oakland
94612	Downtown Oakland
94609	Oakland/MLK
94608	Emeryville
94607	West Oakland/Jack London
94605	East Hills/Oakland Zoo
94603	East Oakland/Brookefield

Figure 22 lists the top 10 high health care need ZIP Codes in the RHIA defined HSA from highest to lowest need. ZIP Codes that overlap with the 2016 CHNA communities of concern (listed in Figure 20) are highlighted in yellow.

Consistent with our review of CHVI indicators in the RHIA defined HSA, we found that West Contra Costa County ZIP Codes are particularly vulnerable. Zip Code 94801 in Richmond, which includes unincorporated North Richmond, the Iron Triangle neighborhood, and relatively wealthy Point Richmond, ranks first out of all zip codes in the HSA for ED visits for all 11 conditions,

and is 1st for stroke, 2nd for diabetes and heart disease, 3rd for asthma and 4th for injury-assault.

The 94804 South Richmond ZIP Code ranked 1st in heart disease-related ED visits, and the 94806 San Pablo and 94804 Richmond Iron Triangle ZIP Codes were ranked 3rd and 4th for highest incidence of diabetes-related inpatient hospitalization. As highlighted in Figures 23 and 24, many of the high health care need ZIP Codes experienced ED visit rates greatly exceeding those of both Alameda and Contra Costa Counties as well as the state of California in 2011.

While there are many vulnerable communities in the RHIA defined HSA that fall outside of West Contra Costa County (primarily in Oakland and Emeryville), these communities are currently served by existing services at the Summit Campus, as well as Highland Hospital and Kaiser Oakland, and are likely to be less adversely impacted by a closure of Alta Bates Campus.

As noted above, **we predict a disproportionate adverse impact on access to chronic and urgent care for the communities of West Contra Costa County, particularly Central and North Richmond, from a closure of Alta Bates Campus.** Access to care in these communities has already been adversely impacted by the closure of Doctors Medical Center and the limited capacity of Kaiser Richmond.

Figure 23. Heart Disease ED visits per 10,000 residents for all ZIP Codes in the RHIA defined Alta Bates HSA

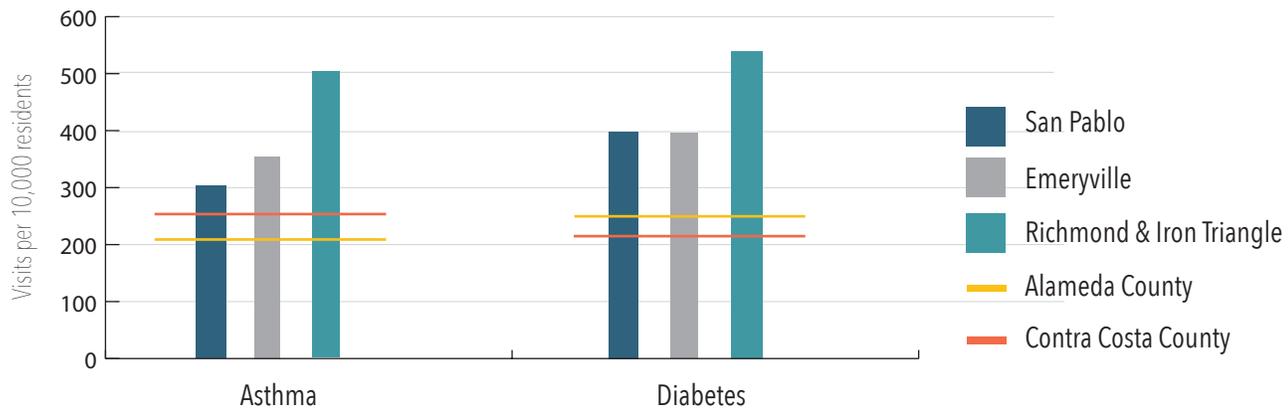
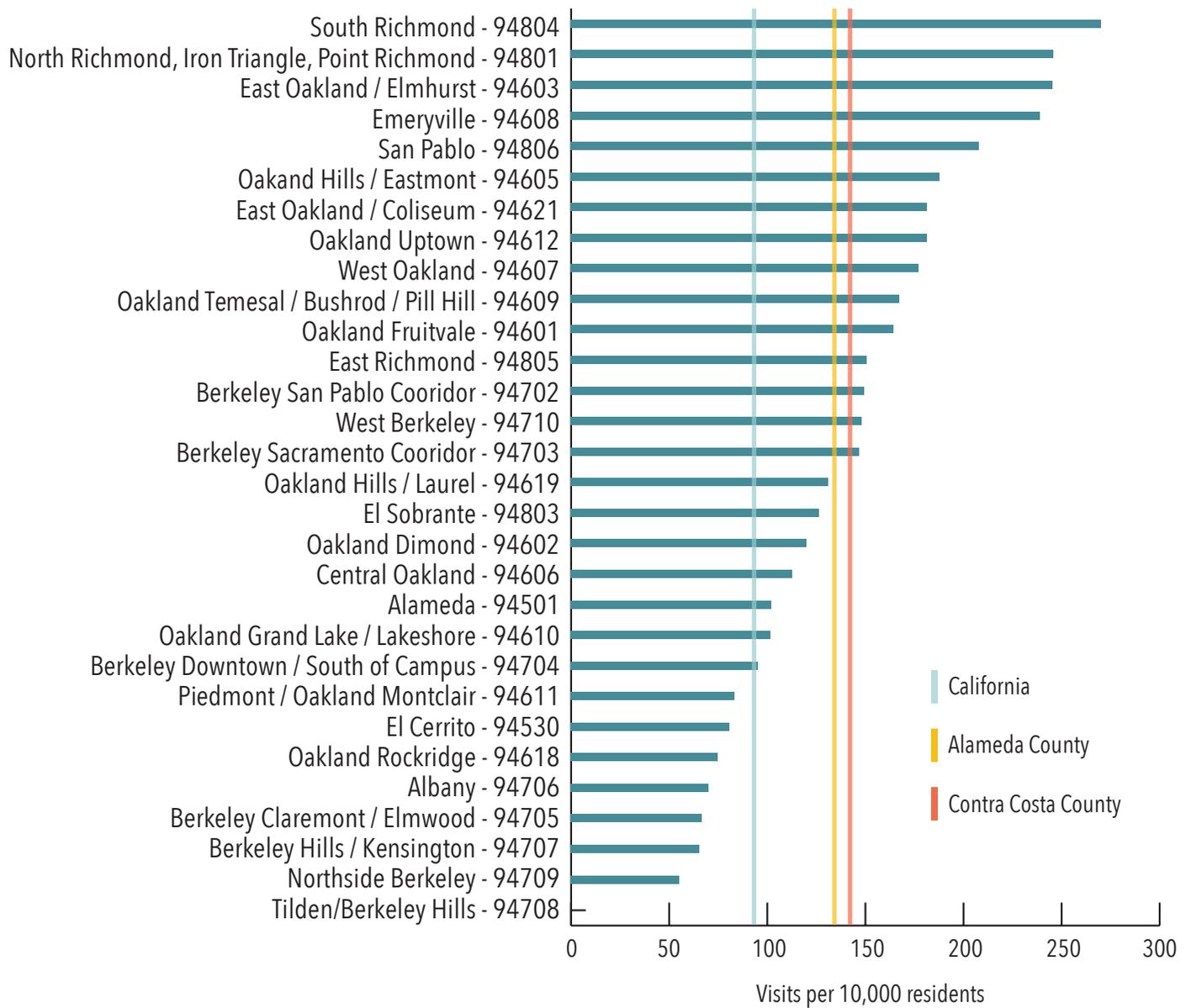


Figure 24. Select ZIP Codes - Asthma and Diabetes ED visits per 10,000 residents

Source: Sutter Health, Health Needs Maps, 2011

IMPACTS ON UC BERKELEY STUDENT HEALTH CARE

■ The UC Berkeley student population may be adversely impacted by increased travel times to the Summit campus. The campus can generate about 4,000 student ED visits per academic year, and the UC Tang Center alone estimates about 1,500 student ED referrals per year. While the Tang Center can meet the majority of urgent care student needs, it is not open 24 hours and does not perform imaging, surgery, and some emergency services make the UC Berkeley student population particularly reliant on Alta Bates Campus.

In the 2017-18 academic year, the University of California Berkeley had 30,574 undergraduate students, 11,336 graduate students, and approximately 12,000 staff (UC Berkeley Office of the Vice Chancellor of Finance, 2017). Since we did not have complete information on staff health insurance, this RHIA focuses on the potential impacts of the closing of Alta Bates Campus on student health care access. Roughly half of UCB students are enrolled in the Student Health Insurance Plan (SHIP), with the remainder enrolled either in alternative private insurance plans or through Medi-Cal. SHIP covers medical, counseling, prescription, vision and dental services. In interviews with Tang Center staff including Executive Director of University Health Services, Claudia Covello, and Medical Director Dr. Anna Harte, we learned that a larger proportion of graduate students are likely enrolled in SHIP. This is due in part to undergraduates being able to remain on their parents' insurance plans until age 26. Regardless of insurance enrollment, all students have access to the on-campus Tang Health Care Center.



The University Health Service Tang Center is a fully-accredited outpatient center designed

to address most medical, mental health and health education issues. The Tang Center employs about 300 physicians, registered nurses, nurse practitioners, medical assistants, physical therapists, pharmacists, nutritionists, lab/radiology/pharmacy technicians, social workers, licensed psychologists and psychiatrists, and health educators. An urgent care facility is open seven days a week but limited to working hours, with reduced hours on weekends.

While the Tang Center is a student health asset, it is not a licensed hospital and therefore relies heavily on Alta Bates Campus for timely referrals of acutely ill patients for **conditions including appendicitis, ectopic pregnancies, blood clots, and head injuries requiring scans**. According to the Tang Center, they refer approximately **2,500-3,000 students per year to the ED, 21% for surgery and 41% for emergency care alone (not all, but most, go to ABMC). Approximately 1-2 students per day require ambulance transport to the hospital**. An additional 2 students per week may require hospitalization for psychiatric care from Tang.

There can be daily communication between Tang practitioners and Alta Bates and this close relationship enables students to receive referrals for potentially serious illnesses. In addition

to urgent care referrals, the Tang Center also refers students to Alta Bates Campus for some outpatient diagnostic procedures, maternity care, and specialty care.

We reviewed SHIP billing data to estimate the student utilization of Alta Bates Campus and Sutter health care facilities more generally. As noted, this is not the universe of all student health care issues and students on other insurance or without insurance are likely also accessing the hospital. In addition, our review of studies from the Journal of American College Health suggested that across US universities, there were approximately 100 ED visits per 1,000 enrolled students (McKillip et al, 1990).

With approximately 40,000 students in 2017, **we estimated that UC Berkeley generates as many as 4,000 student ED visits to Alta Bates Campus per academic year.** (We note here, but did not analyze, that the East Bay has a number of students at other institutions that will likely be similarly impacted by the closure of Alta Bates Campus. For example, there are an estimated 7,000 students at Berkeley City College, and 7,900 at Contra Costa College, but many of these are commuter students and we were unable to obtain data on these students' health insurance status or residence).

Student mental health is a critical issue on the UC Berkeley campus. Severe episodes of stress, depression, thoughts of suicide and other mental health issues are prevalent in both undergraduate and graduate settings. Receiving timely treatment for these mental health issues is critical to the health of students and the general UC Berkeley population.

Our analyses of SHIP claimant data by diagnosis code from August 2016 through May 2017 revealed that of the 8,111 SHIP diagnoses, **15% were for some type of mental health-related diagnosis**, including, but not limited to: suicide attempts, thoughts of suicide, psychosis, bipolar disorder, depression, schizophrenia, eating disorders and substance abuse. While a majority of these were likely treated at the Tang Center, we do note that 7% of the Alta Bates Campus ED diagnoses in 2016 were for mental disorders/episodes. Figure 25 compares SHIP utilization for mental health related issues and those presenting at the Alta Bates Campus ED.

While we cannot determine the exact number of students visiting Alta Bates Campus for mental health care, our conversations with Tang and Alta Bates staff suggest that a high percentage of the mental health and suicide/self-harm visits to Alta Bates Campus are from UC Berkeley students. Similarly, a significant proportion of UC Berkeley

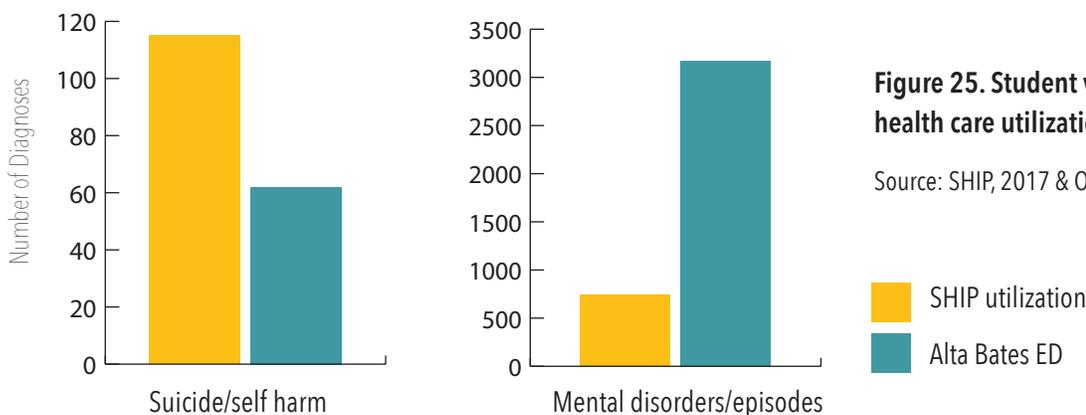
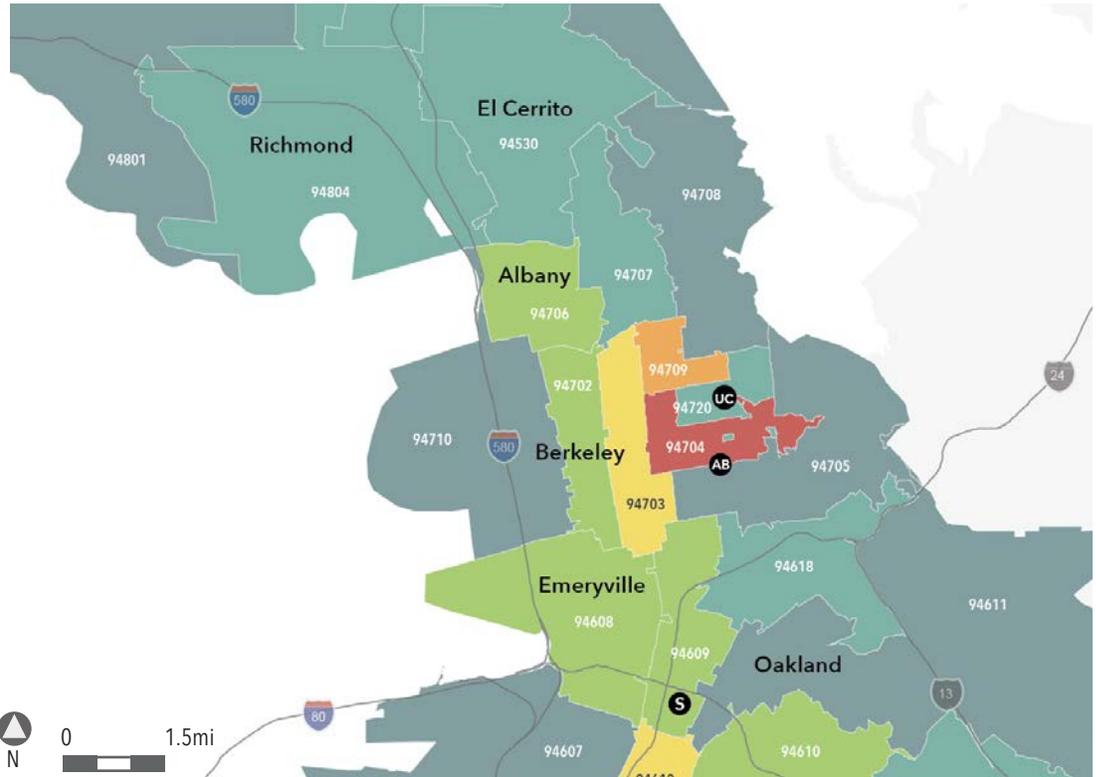
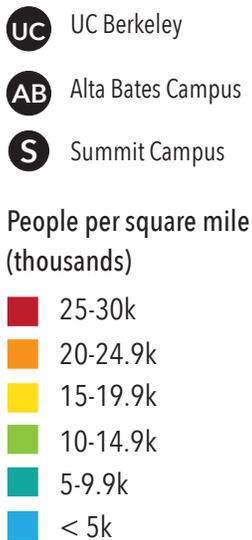


Figure 25. Student vs Alta Bates mental health care utilization

Source: SHIP, 2017 & OSHPD, 2016

■ SHIP utilization
■ Alta Bates ED

Map 10. Population density in ZIP Codes surrounding UC Berkeley, Alta Bates Campus, and Summit Campus



students that utilize mental health services seem to have received a referral after being seen at Alta Bates Campus, sometimes through the ED for issues such as anxiety and depression. The fact that Sutter's Herrick campus will not be affected by a potential closure is significant and will likely off-set any potential care that is now provided at Alta Bates.

However, since Herrick does not have an ED, a limited number of students that require emergency psychiatric services will be impacted by the closure. Runyan et al (2017) noted that when young people are unfamiliar with where to access care and support, this can adversely impact suicide-related episodes. In addition, the ED can provide important discharge counseling protocols for patients with potential suicide risks (Runyan, et al. 2017).

For accessing emergency care, travel by

ambulance or private vehicle from the Tang Center to Summit or another ED besides Alta Bates will likely increase time to receive care.

In addition, a number of students with chronic disease rely on Alta Bates Campus for routine specialty care for diagnosis and follow up. In the event of a closure, these students may have to travel farther, requiring more time to access care and money to get there, and potentially resulting in delays. The perception of this distance by students could also change the way they access care.

These impacts will be further compounded by students' time constraints, inexperience in navigating the healthcare system, and financial limitations. We predict that adding these barriers will further complicate health care access for students and may delay student utilization of care.

As depicted in Map 10, the 94704 (southside) and

94709 (northside) ZIP Codes surrounding the UC Berkeley campus and Alta Bates Campus are the most densely populated in the RHIA defined Hospital Service Area (HSA), with 25,297 and 20,165 persons per square mile respectively. This greatly exceeds the density of most other ZIP Codes in the HSA, with the next highest being 17,766 persons per square mile in Downtown Oakland (94612) and an overall average of 5,989 persons per square mile in the HSA (ACS 2012-2016).

Thus the **student population may be most adversely impacted during a campus or regional emergency, in which a large volume of students and residents in areas surrounding the UC Berkeley campus require access to timely care.** We discuss the impacts of a disaster scenario on emergency services in more detail on page 56.

We interviewed students and met with student organizations already concerned with the potential impacts of the closure of Alta Bates Campus. We heard from students that had direct experience at Alta Bates Campus and received treatment for appendicitis, hand lacerations, allergic reactions and other injuries. A common theme among the students was that Alta Bates Campus and its ED was close-by, familiar and served them when the Tang Center was closed.

In general, students we heard from were not familiar with other hospitals in the region and would need more information on what alternatives were available if Alta Bates Campus were to close. We also heard from both UCB health professionals and students that they viewed Alta Bates as an 'extension' of the UC Berkeley health care network. The likely short-term impacts to student health on Alta Bates closing are difficult to estimate, but may include a disruption of familiar care options and longer travel times to a 24hr ED.



UC BERKELEY STUDENT VIEWS ON ALTA BATES CLOSING

Student 1:

"It was around 9pm so we could not go to Tang first. I knew a friend of mine had gone to Alta Bates previously for a night time emergency, since it was the closest emergency care available, so that is why we chose it."

Student 2:

"I don't know of another urgent care facility nearby that I trust, and had the situation been worse, it may have been too far to go."

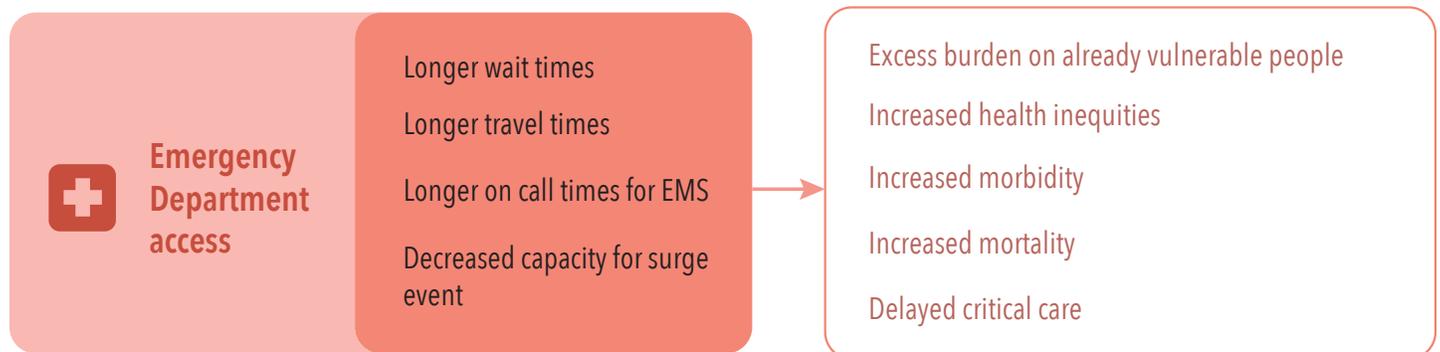
Student 3:

"[Alta Bates closing] would be extremely detrimental as students would no longer have a location that was close for emergencies. Particularly for more emergent situations, [when] there is a need to go see a doctor immediately. If not then it could cause more harm than good to go somewhere farther away."

IMPACT ON EMERGENCY SERVICES



■ In 2017, the Alta Bates Campus ED received 6,424 visits over the recommended number by the American College of Emergency Physicians (ACEP). Modeled travel times to Summit hospital surpass 40 minutes for the evening rush hour period for 10 ZIP Codes north of Alta Bates. For the Summit Campus, the average City of Berkeley EMS time on task is about 10-12 minutes longer than for transports to Alta Bates Campus. The additional travel time to Summit can result in about 2 hours of time an ambulance is away from service compared to ED transports to Alta Bates.



Whenever an urban hospital closes there are concerns over travel times for ambulances to reach the next closest ED and potential adverse health outcomes from delayed access to care. Liu et al. (2014) reviewed California emergency department closures between 1999 and 2010 and found that **patients who lived near a closed emergency department and were later admitted had a 5% higher chance of dying in the hospital than those who did not live near a closure.** They concluded that ED closures do have significant effects on patient outcomes.

Crandall et al. (2016) studied outcomes in EDs for serious trauma after the closing of a large medical center in Los Angeles. They did not find any significant impact on trauma-related health outcomes, but did find that one hospital ED surrounding the closure had a tripling of uninsured patients visiting their ED in a ten year period. Lee et al. (2015), found that in NY State, urban hospital ED use increased in areas where

hospitals have closed and that ED visits have risen by 23% in the United States over the last decade.

Shen and Hsia (2016) studied changes in acute myocardial infarction (AMI) among Medicare patients whose communities experienced increased driving time to an ED due to the closing of an ED in their community. They found that **patients whose driving time related to local ED closure increased by ≥ 30 minutes had a statistically significant increase in 90-day mortality** by 6.58 percentage points (CI 2.49, 10.68) and 1-year mortality by 6.52 percentage points. Patients whose driving time increased by 10 - <30 minutes also had a significant but less pronounced increase in 90-day and 1-year mortality, by 1.60 percentage points (CI 0.53, 2.67) and 2.05 percentage points (CI 0.96, 3.14), respectively. Patients whose driving time increased by less than 10 minutes did not experience worse mortality rates after an ED closed in their community.

Hsia et al. (2012) used California data from 1999-2009, and found that patients with an increase in distance to the nearest ED (0.8 miles average distance increase) did not have significantly higher mortality in general or for specific conditions, including those with acute myocardial infarction, stroke, asthma or chronic obstructive pulmonary disease, and sepsis. However, Nichol et al. (2007) found that increased journey distance to the hospital appeared to be associated with an increased risk of mortality. Berlin et al. (2016) studied acute myocardial infarction (AMI) mortality in Switzerland and found a 19% increase and a 10% increase for men and women respectively, all over 65 years, for those with the longest driving time to a university hospital compared to the same population group with the shortest driving times to the same hospital.

Alta Bates ED Utilization

Alta Bates Campus had a total of 50,414 ED visits in 2017, a 21% increase since 2010. The campus treated an average of 126 patients per day in 2016 and 138 patients per day in 2017. Alta Bates Campus currently has 22 emergency treatment stations in their ED.⁴ **The American College of Emergency Physicians (ACEP) recommends a standard of 2,000 visits annually per emergency treatment station. In 2016, Alta Bates Campus had approximately 1,836 visits per emergency treatment station, but this rate increased to 2,292 visits per emergency treatment station in 2017.³ This increase resulted in 6,414 ED visits over the ACEP standard in 2017.**

Our analyses of OSHPD data and review of the literature suggests that ED visits are increasing nationwide and in the Bay Area. Further, there may already be an inadequate supply of ED treatment stations to keep up with this increasing demand. The closing of Alta Bates Campus will remove at least 22 ED treatment stations and, as noted above, require a doubling of ED capacity

at Summit to accommodate the patients from the Berkeley facility.

Analyses of Travel Times to Alta Bates vs Summit Campus Emergency Departments

Sutter has indicated that it plans to relocate all in-patient and emergency department services to the Summit campus in Oakland by 2030, though little details have been provided to date about the extent and time line of the proposed expansion. A concern is whether the move to Summit will increase the travel time to the ED for some people in the region.

Using Google Maps GPS navigation software, the RHIA modeled travel times via private vehicle to Alta Bates and Summit campuses during the morning and evening peak traffic periods (8:30am and 5:30pm). We compared these periods to travel time at 12am as the non-traffic period. We estimated travel times for all ZIP Codes in the RHIA defined Alta Bates Hospital Service Area. The analysis routed travel to Summit and Alta Bates campuses from the center point of each ZIP Code in the HSA, and recorded an estimated range in minutes to each destination.

Figure 22 provides detailed findings of travel times from all of the ZIP Codes north of Alta Bates Campus, using the high end of each travel time range. Findings revealed that travel times to both Alta Bates and Summit Campuses from ZIP Codes in north Alameda County and West Contra Costa County are longest at the 5:30pm peak traffic time. **For the PM rush hour, all ZIP Codes in West Contra Costa County (in Richmond, San Pablo, El Sobrante, and El Cerrito) as well as Albany and Berkeley, have increased travel times to Summit Campus when compared to Alta Bates Campus.** These findings also overlap with ZIP Codes identified in the vulnerable communities section, indicating that there is a potential negative impact of increased travel times on already vulnerable populations that are served by Alta Bates.

Overall travel times at 5:30pm are longest from ZIP Codes in West Contra Costa County, four of which have a total travel time between 50-60 minutes to the Summit Campus. An additional six ZIP Codes near the West Contra Costa and Alameda County border fall within a 40 - 50 minute range of travel time to the Summit campus.

Timely transport to care is critical for a range of health emergencies, but can mean the difference between life and death for ST-segment elevation myocardial infarction (STEMI) patients (i.e., a heart attack in which an artery is blocked). Mathews et al. found that up to 40% of STEMI patients use private vehicle or non-EMS transportation to reach the hospital. While ambulance transport time is also critical, ambulances have life-saving

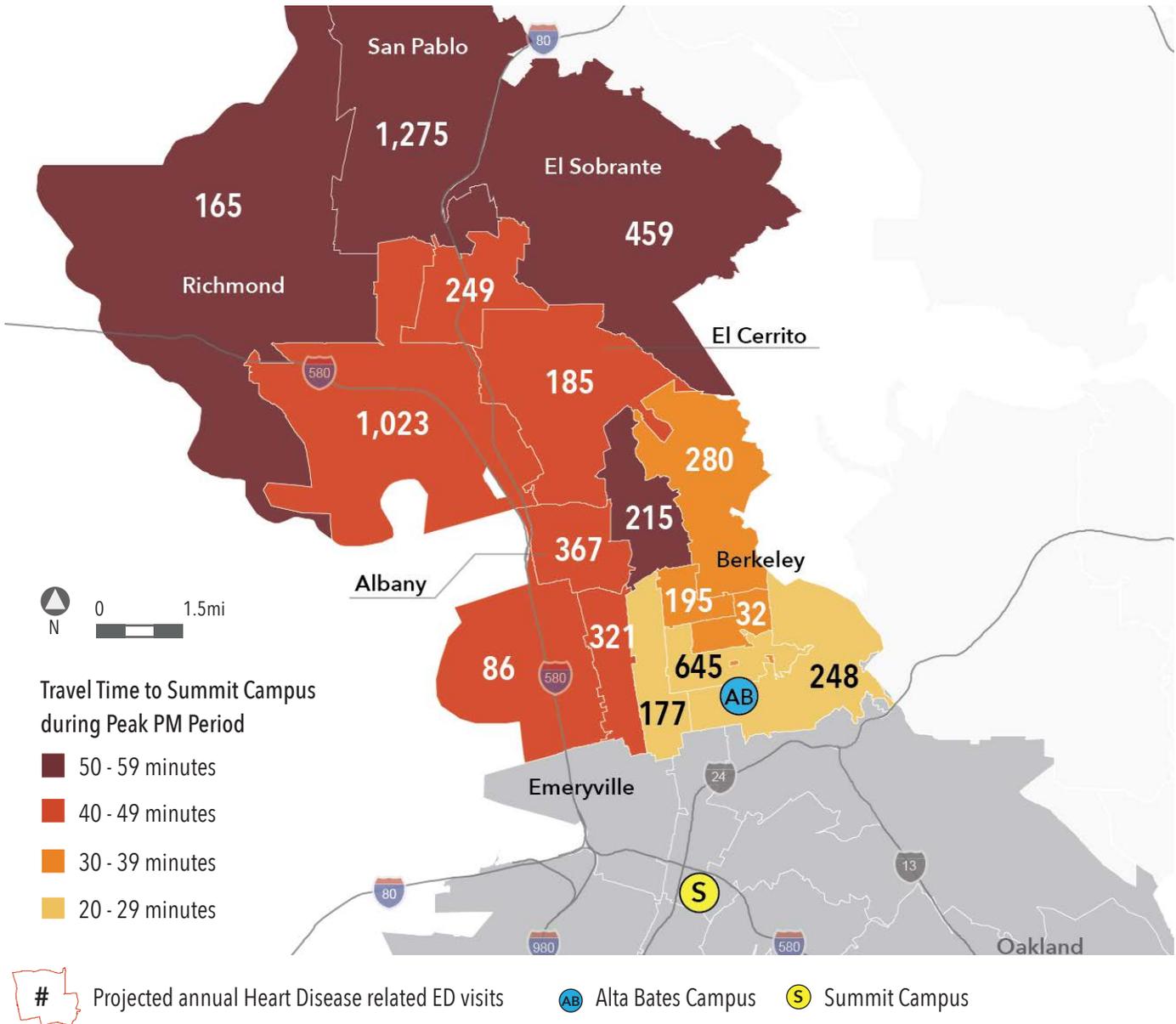
equipment to treat a time-critical patient.

Map 11 depicts travel times via private vehicle to the Summit Campus during peak evening traffic within 10 minute increments, and projected annual emergency department visits related to heart disease. We calculated the number of estimated heart disease patients for each ZIP code by multiplying the population by the actual percent of ED visits for heart disease (from 2011). Richmond, San Pablo and El Sobrante have both the longest travel times to Summit and the largest estimated heart disease related ED visits. 13 ZIP Codes have estimated travel times greater than 30 minutes to Summit Campus, which is currently the closest STEMI receiving center in the region.

Figure 26. Travel times to Alta Bates & Summit Campuses from ZIP Codes in the HSA

		No Traffic (12am)			Traffic (8:30am)			Traffic (5:30pm)			Estimated annual Heart Disease related ED visits
City	ZIP Code	Time to AB	Time to S	Diff (S - AB)	Time to AB	Time to S	Diff (S - AB)	Time to AB	Time to S *	Diff (S - AB)	Population x % heart disease ED visit per ZIP Code (2011)
Berkeley	94702	10	12	2	18	22	4	20	40	20	321
	94703	5	10	5	10	16	6	12	22	10	177
	94704	6	12	6	9	22	13	12	26	14	645
	94705	6	14	8	8	20	12	9	24	15	248
	94706	16	10	-6	35	26	-9	28	45	17	367
	94707	16	16	0	30	35	5	30	50	20	215
	94708	20	22	2	22	28	6	22	35	13	280
	94709	12	16	4	18	30	12	18	35	17	195
	94710	10	8	-2	20	16	-4	24	40	16	86
	94720	9	20	11	10	26	16	12	30	18	32
El Cerrito	94530	20	14	-6	45	35	-10	40	45	5	185
Richmond	94801	26	22	-4	55	45	-10	45	50	5	165
	94804	18	12	-6	45	35	-10	35	45	10	1,023
	94805	18	12	-6	50	40	-10	35	45	10	249
El Sobrante	94803	26	22	-4	40	40	0	35	55	20	459
San Pablo	94806	26	22	-4	60	50	-10	45	50	5	1,275

Map 11. Estimated Number of Heart Disease ED visits & Private Vehicle Travel Time for Peak Period to Summit Campus for select ZIP Codes

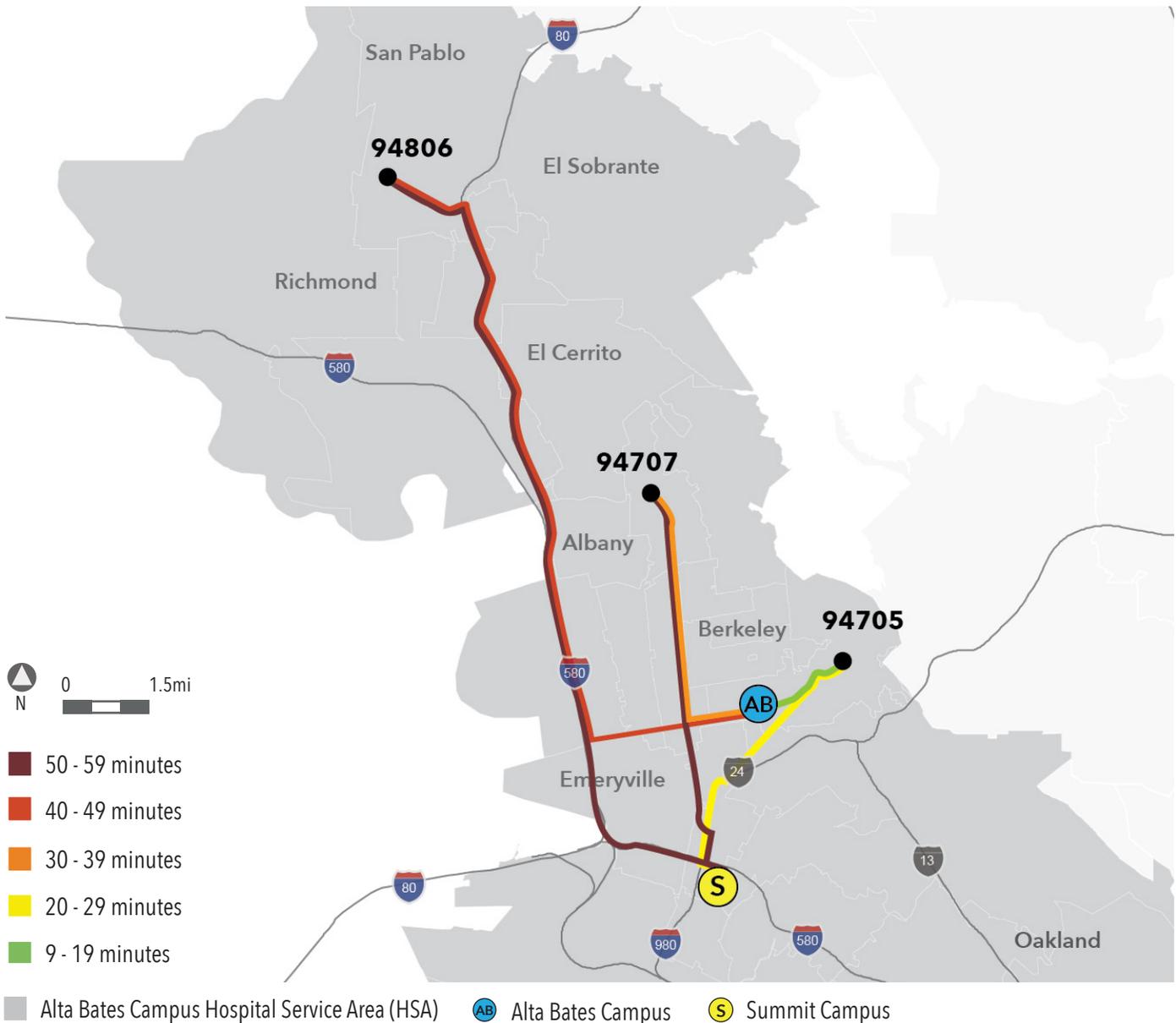


Map 12 depicts travel times to Summit Campus and Alta Bates Campus via private vehicle at 5:30pm for three ZIP Codes in the RHIA defined HSA. Each of these ZIP Codes experience shorter travel times to Alta Bates Campus than Summit Campus during peak evening traffic time, and one relies on heavily congested freeways including 580 and 80.

also tested travels times via public transportation (bus and BART). We did not find significant differences in travel time to Alta Bates Campus vs. Summit Campus for ZIP Codes north of Alta Bates in the HSA for public transit. Travel times via public transit averaged approximately 1 hour from West Contra Costa County to both Alta Bates and Summit campuses.

Given that **15% of households in the HSA report having no vehicle** (ACS 2012-2016), the analysis

Map 12. Travel times to Alta Bates vs. Summit Campus at PM Peak Period from select ZIP Codes in the Alta Bates HSA



Impacts on Ambulance Travel Time

Though this RHIA does not include an analysis of projected ambulance travel times, we assume that emergency vehicles are likely to travel faster than private vehicles in both traffic and non-traffic conditions.

When an ED closes it can cause ambulances to travel to further, and may also result in ED crowding. **Overcrowding can cause increased**

ambulance time on task - the total EMS time from receiving a 9-1-1 call to arriving on scene, then arriving at the hospital, and returning to service. That window represents time that the ambulance and associated staff cannot respond to new incoming calls, and cannot be at the Fire Department garage maintaining the vehicles or completing trainings and other tasks.

The Alameda County Emergency Medical Service (EMS) system responds to about 160,000

emergency calls annually. Under normal protocol a fire department unit and Paramedics Plus ambulance respond to emergency medical calls, however the Berkeley Fire Department EMS division owns and operates four of its own ambulances and therefore generally provides the emergency transport services in the Berkeley area. In 2014, the Berkeley Fire Department transported 5,049 patients to Alta Bates Campus, while Paramedics Plus transported less than 500 from the Berkeley area to the same campus.

Given this large volume of Berkeley EMS transports to Alta Bates Campus and findings from the general travel time analysis (Figures 22 & 23) which indicate that 5 ZIP Codes in Berkeley have increased travel times by vehicle to Summit Campus compared to Alta Bates Campus during no traffic hours, we focus the ambulance travel time analysis on the experiences of the Berkeley Fire Department, referencing data and insight provided by the Fire Captain for the City of Berkeley.

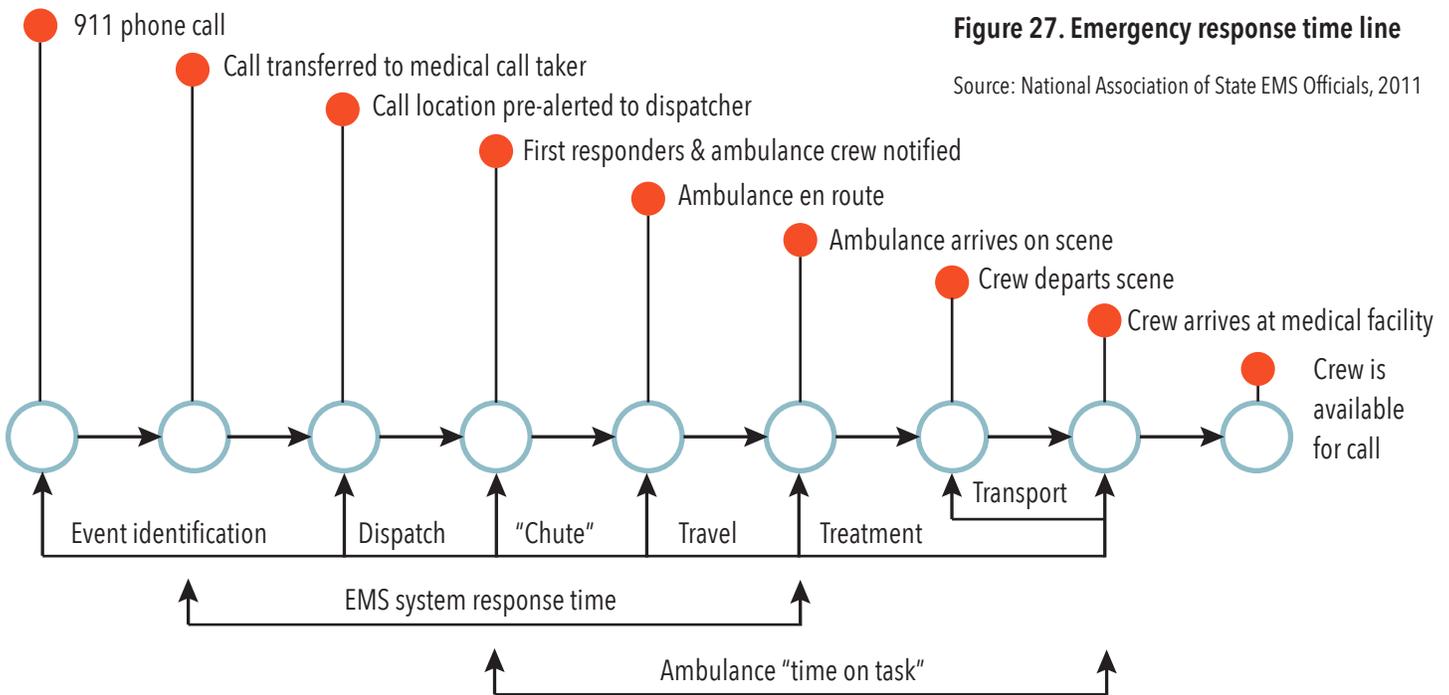
The Berkeley Fire Department transports about 7,000 patients annually to local hospitals, of which there are 14 receiving facilities throughout the county. Receiving centers are determined by matching the closest hospital with the equipment that the patient needs. For instance, if someone standing on the corner of Telegraph and Ashby has a major heart attack and is being transported by ambulance, they may be transported to Summit rather than Alta Bates Campus, since Summit is the closest ST- elevation myocardial infarction (STEMI) receiving center and can adequately address the needs of a major heart attack patient. The vast majority of all-cause City of Berkeley EMS transports are taken to Alta Bates Campus, followed by Kaiser Permanente in Richmond, and the Summit Campus in Oakland (4,576, 1,093, and 578 transports in 2016, respectively).

We assume that most of these transports were not for major heart attacks, since Alta Bates Campus

is not a STEMI receiving center. Despite this, **closing the Alta Bates Campus ED may result in extra time spent transporting patients to care and decreased regional EMS capacity for ambulance transports**, which is particularly concerning for patients with conditions for which quicker transport time is related to measurable differences in health outcomes.

If Alta Bates Campus closes, the Berkeley Fire Department expects that most of the emergency transports would instead be taken to the Summit Campus in Oakland. **For the Summit Campus, the average City of Berkeley EMS time on task averages about 10-12 minutes longer than transports to Alta Bates Campus.** According to the data from Berkeley EMS, there are an average of 12.5 emergency trips made to Alta Bates Campus daily. If Alta Bates Campus were to close, the **extra time needed to transport these patients to the Summit campus instead would add up to about two hours extra of time on task in total per day.**

Without additional resources, response times to incoming emergency calls for all causes would likely increase due to the additional time on task required to transport patients to Summit and to get back to Berkeley, where they can receive another call. Assuming there are no additional ambulances in rotation to offset additional time on task for transport to Summit, patients with intermediary or high risk of mortality, including those requiring **time-sensitive interventions - such as coronary revascularization in acute myocardial infarction, fibrinolytic therapy for acute ischemic stroke, early goal directed therapy in sepsis, and trauma center care for injuries may not receive the timely response associated with a survival benefit**, and subsequently mortality rates for life threatening conditions may increase. While Alta Bates is not a critical stroke or STEMI receiving center, stroke and major heart attack patients in Berkeley will still be disproportionately impacted by the proposed closure due to the added time on task and decreased capacity of Berkeley EMS



to respond to all 9-1-1 calls. This impact may be worsened by an increase in diversion hours at Summit Campus after the proposed closure of Alta Bates Campus, which we discuss in the following section.

We find similar impacts on ambulance transports in West Contra Costa County, where the closest ED is at Kaiser-Richmond hospital, with the next closest being Alta Bates Campus, followed by Summit Campus. According to Patricia Frost, Director of Emergency Medical Services for Contra Costa County, prior to the DMC closure the Kaiser Richmond ED received about 31% of all ambulance transports, but after the closing this increased to 52%. From January 1 to March 31, 2016, 11% of the 4,692 EMS ambulance destinations in West Contra Costa County, 516 in total, went to Alta Bates Campus. **From 2014 to 2016, the Alta Bates Campus experienced a 123% increase in transports from Contra Costa County EMS, going from 2.5 trips to Alta Bates per day to nearly 5.7 trips to Alta Bates per day.**

If Alta Bates Campus closes, we would expect these patients to go to Alta Bates Summit in

Oakland, which is further away from West Contra Costa County than the Alta Bates Campus. **The additional distance is likely to increase emergency service travel times and time-on-task, which would keep ambulances out of rotation longer and increase emergency response wait times for others in Contra Costa County.** In addition to increased distance to Alta Bates Summit, there could be time on task added if Alta Bates Summit is on diversion status or is not on diversion status, but is overwhelmed with a high volume of patients. Closing Alta Bates Campus will likely increase time on task for Contra Costa EMS, forcing the county to either contract out for additional ambulances or try to absorb the additional time on task, which could put lives at risk.

The 2014 Contra County Health Services report analyzing the potential impacts from the closing of the ED at Doctors Medical Center in San Pablo, noted the following impacts which are worth repeating here as they likely apply to the closing of Alta Bates' ED:

1. *American Medical Response ambulance crews will experience longer time-on-task for all*

transports going to more distant hospitals as a result of the DMC closure.

2. *In addition to possible delays in fire and ambulance response resulting from increased time on task, the West County community has raised a concern that there may be an increase in the number emergency calls. Increased 9-1-1 usage may result when patients choose to access 9-1-1 rather than private transport due to the longer driving distance and lack of familiarity with routes to other facilities.*
3. *9-1-1 ambulance traffic from the region would overwhelm Kaiser-Richmond's ED or require transporting patients to other EDs that would be further away, impacting ambulance availability within the county.*
4. *Kaiser-Richmond will experience 80 - 100 new ED patients per day on top of the 78 it already sees daily. That is an increase of at least 102 percent. While there are 12 other EDs in the region, Kaiser-Richmond will be disproportionately impacted. The reason for this is that patients typically choose the next closest ED for their ED needs, barring significant new healthcare resources in the community or an extensive public education campaign.*

Ambulance Diversion

Crowded EDs can also result in ambulance diversion, which is when ambulances are redirected to bring patients to a different ED than they would under normal conditions for timely treatment. Beyond indicating overcrowding, diversion is harmful in itself, as it increases time to definitive care and can be associated with poor outcomes for patients with certain conditions, particularly stroke and acute myocardial infarction. According to OSHPD, Alta Bates Campus had 182 hours of ambulance diversion in 2014 but only 57 hours of ambulance diversion in 2016. Sun et al. (2006) assessed the effects of nearby

hospital closures on ED ambulance diversion in Los Angeles County from 1998 to 2004. They documented ambulance diversion hours due to ED saturation and found that hospital closures increased ambulance monthly diversion hours by an average of 56 hours for the first 4 months at the nearest EDs.

In 2016, both Alta Bates and Summit campuses practiced ambulance diversion for about 60 hours during the year.³ However in 2017, Alta Bates' diversion hours decreased to 13, and Summit decreased to 29. Comparatively, Highland Hospital in Oakland had 161 hours of ambulance diversion in 2017.⁴ Since Summit is already practicing diversion, there is a high likelihood that additional diversion hours would be added to the Summit ED after a closure of Alta Bates Campus.

Regional Emergency Department impacts

The San Francisco Bay Area is home to more than 80 acute care hospitals, serving a region of more than 7 million people, situated within 9 counties and 110 cities (ACS 2012-2016).¹¹ In Alameda and Contra Costa Counties, there is a large hospital network in place to serve the counties' more than 2.7 million residents. However, the hospitals within this network are not evenly distributed throughout the region, and this may impact where patients go for care if Alta Bates Campus is to close.

As we discuss throughout the report, the regional hospital network was recently impacted by the closure of Doctor's Medical Center (DMC) in 2015. The closure of DMC resulted in a regional gap in ED care, making Kaiser Richmond (which has limited capacity for non-Kaiser patients) the only ED besides Alta Bates Campus along the corridor from San Pablo to Berkeley. **This RHIA has found that Kaiser-Richmond experienced an increase in ED utilization since DMC closed, going from 40,065 ED visits in 2013 to 64,680 in 2017.**^{4,7} According the 2016 Contra Costa EMS System Performance Report there was an approximate

12% increase in EMS responses from 2014-2016 in the county, with an average of 271 EMS responses per day (in 2016). Since 2014, there has not only been a large increase in total ambulance usage, but, as a result of the DMC closure and distance to the next closest hospitals, there has also been a large increase in ambulances originating from Richmond, San Pablo and nearby areas that travel high traffic roads and freeways to Kaiser-Richmond, Alta Bates Campus, Contra Costa Regional Medical Center in Martinez and John Muir Medical Center in Walnut Creek.

Within Alameda and Contra Costa County, only 6 hospital other than Alta Bates Campus (Summit Campus, Kaiser Richmond, Kaiser Oakland, Highland Hospital, Alameda Hospital and Children’s Hospital Oakland) receive a significant (25% or more) number of patients from the RHIA defined Alta Bates Hospital Service Area (HSA), and in 2016 Alta Bates Campus was overwhelmingly the most utilized non-Kaiser hospital by residents of Berkeley, Albany, El Cerrito, Richmond and San Pablo. Given the increasing reliance on Alta Bates Campus ED by patients from West Contra Costa County and the high utilization by Berkeley residents, it is unclear where people in the HSA

will seek emergency care, both independently and by ambulance transport.

To assess the capacity of regional hospitals to absorb additional ED patients, we used the American College of Emergency Physicians (ACEP) standard of 2,000 ED visits annually per ED treatment station. Figure 24 shows the additional number of ED visits (using 2017 data) that could be absorbed by regional hospitals per year should Alta Bates Campus ED close, before exceeding the ACEP standard. If Alta Bates Campus were to close and all of the 50,414 ED patients in 2017 utilized the remaining open EDs, particularly Highland Hospital and Kaiser-Oakland, there would be capacity in the region even without an expansion of Summit Campus in Oakland. In 2017, Highland could have absorbed 48,003 visits before exceeding the ACEP standard, and Kaiser-Oakland could have absorbed 32,313 visits before exceeding the ACEP standard. However, whether or not the 50,414 patients that went to the Alta Bates Campus ED in 2017 will utilize Kaiser and/or Highland in the event of an Alta Bates Campus closure is unclear, given the disproportionate utilization of the campus (in 2017 Alta Bates Campus ED surpassed the ACEP standard by over 6,000 visits).

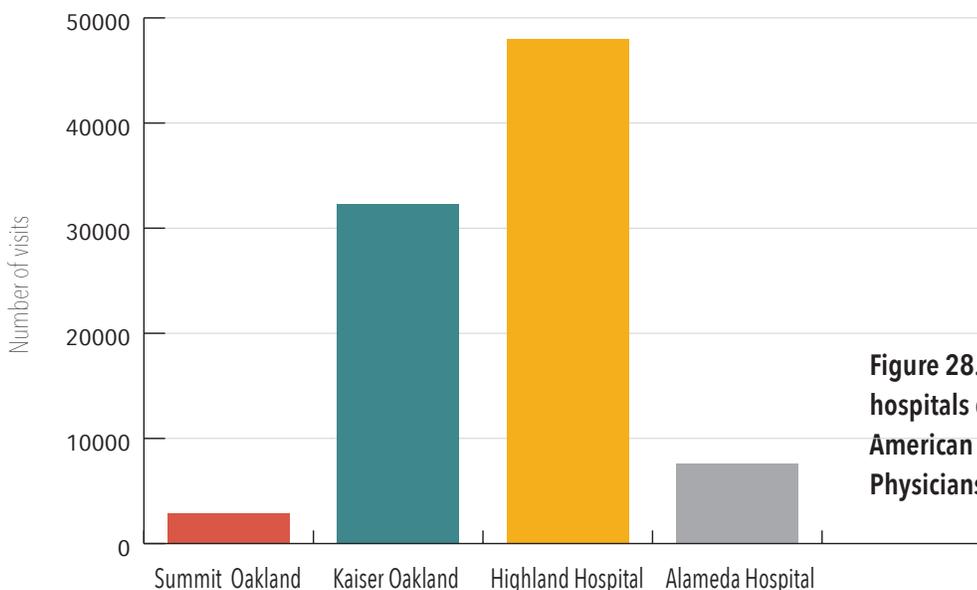


Figure 28. Additional ED visits/year hospitals can absorb before exceeding American College of Emergency Physicians (ACEP) standard, 2017.

Highland Hospital receives the majority of its patients from central and east Oakland, and in 2016 the hospital received 62% of its ED patients from 10 ZIP Codes. 8 of the 10 ZIP Codes fall within the Alta Bates Campus HSA, however just 14% of Alta Bates Campus ED patients came from those same 8 ZIP Codes.⁶ Since there is currently relatively low utilization of Highland by the population primarily served by Alta Bates Campus, it is not likely that Highland will become the primary receiving center for Alta Bates Campus ED patients. It is more likely that the majority of Alta Bates Campus' current patients would choose to utilize Summit, which is already near capacity and would need to double its capacity to accommodate all of the patients that utilize Alta Bates Campus ED annually.

Figure 25 shows the relationship between the number of ED stations, total ED visits and the

ACEP standard for the Alta Bates and Summit campuses. To calculate the emergency department capacity, based on the ACEP standard, the number of emergency department stations is multiplied by 2,000, which is the ACEP standard for yearly visits per emergency treatment station. In 2017, Alta Bates Campus had an ACEP defined capacity of 44,000 (22 ETS*2,000) and was over capacity by 6,424 visits. Meanwhile, Alta Bates Summit had an ACEP defined capacity of 50,000 (25 ETS*2,000) and was under capacity by 2,883 visits. **Summit Campus would need to expand their emergency treatment stations by at least 24 to accommodate the increase in patients from Alta Bates Campus.** Sutter Health has stated on their Vision 2030 website that they would increase the Alta Bates Summit Campus emergency department capacity to accommodate **90,000 visits per year. However, this would be insufficient to accommodate all Alta Bates Campus emergency department patients, should the campus close.**

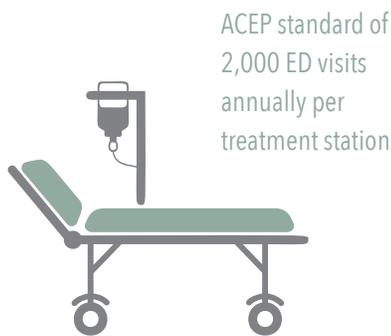


Figure 29. Alta Bates & Summit ED utilization & American College of Emergency Physicians' recommended capacity

	# ED Stations (2017)	ACEP standard (yearly visits per station)	ACEP Defined Capacity	2017 Total ED Visits	Visits that exceed capacity (+ exceeds, - under capacity)
Alta Bates campus	22	2000	44000	50414	+6414
Summit campus	25	2000	50000	47117	-2883
Total	47		94000	97531	+3531

DISASTER EVENT IMPACTS

In this section, we estimate the potential impact of the closing of Alta Bates on emergency department capacity during two disasters, an earthquake and large fire. We base these analyses on the *HayWired Reports Volume I & II* which detail likely impacts from an earthquake on the Hayward fault line, and data from the aftermath of a 2012 fire at the Chevron refinery in Richmond, CA.

The entire Alta Bates HSA runs along the Hayward fault line, and the Working Group on California Earthquake Probabilities calculates that there is a 33-percent likelihood of a large (6.7 magnitude or greater) earthquake occurring along this fault line in the next few decades (USGS, 2018). In order to fully examine the potential impacts of a major earthquake along the Hayward fault line, the USGS, along with a number of stakeholders, created the *HayWired* scenario and resulting reports.

The HayWired scenario is one of many plausible scenarios for the region's next major earthquake. It

investigates the likely impacts of a 7.0 magnitude earthquake along the Hayward fault, with an epicenter under the city of Oakland. In this scenario, the 7.0 magnitude earthquake strikes on April 18, 2018 at 4:18pm, just around the start of the week-day rush hour (USGS, 2018).

According to FEMA data, there are an estimated 837 people mortally injured, 461 life-threatening injuries, 3,007 injuries requiring a high degree of medical care, and 12,263 injuries that require medical attention and cannot be treated at home after the initial quake. In total, there are 16,568 casualties from the earthquake, 837 fatalities and 15,731 people that require medical attention. **The HayWired scenario rounds FEMA's estimates to 800 fatalities and 16,000 injured and needing medical attention.** FEMA estimates that 84% of displaced households will come from Alameda County (68%) and Contra Costa County (16%) (USGS, 2018). Using these same percentages, we estimate that those injured and needing medical attention would total to **13,440** in Alameda County and Contra Costa Counties, with **10,880 needing medical attention in Alameda County and 2,560 in Contra Costa County.**

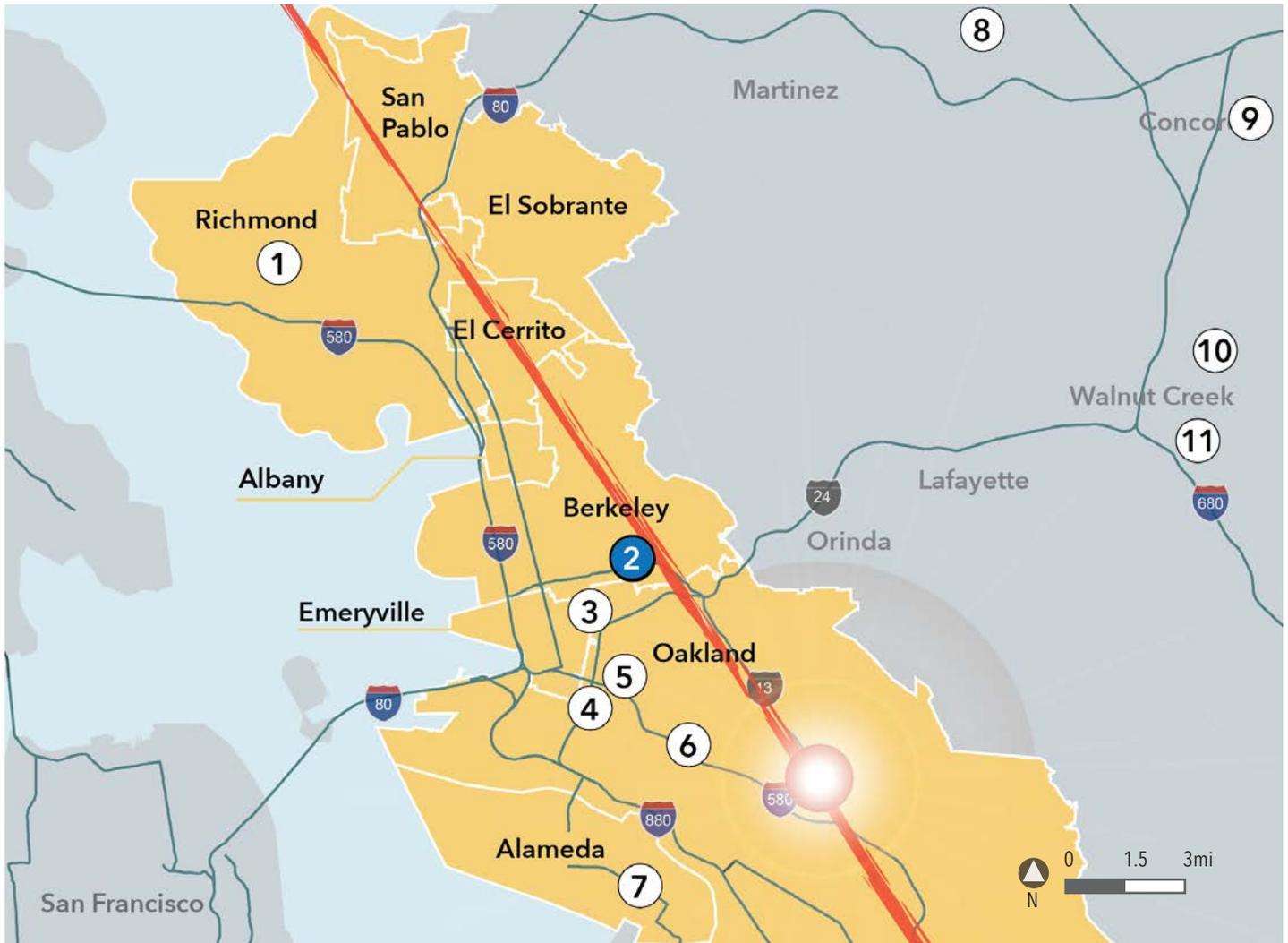
Access and time to treatment will be critical for many of the injured, and considering that the majority of the impact will be felt in Alameda County and Contra Costa County, there will be increased pressure on the existing hospital network and emergency services to respond to and treat the surge of patients in the ED. If all of the injuries that occur in Alameda County seek treatment at hospitals in Alameda County in an even manner (all hospitals are evenly impacted by the event), there would be an estimated **837 additional patients seeking treatment at each emergency department as a result of the quake.** For instance, in the event of the HayWired

Haywired Earthquake Scenario:

84% of households are displaced in Alameda and Contra Costa Counties

14,000 estimated injuries requiring medical attention from Alameda and Contra Costa Counties

\$57 billion in total direct economic loss



Map 13. Earthquake along the Hayward Fault & Hospital Locations

— Hayward Fault Line ● Earthquake epicenter

Source: HayWired Report Volume I

scenario, Kaiser San Leandro, which addresses the highest # of ED cases/day in Alameda County, would need to serve an estimated 1,028 patients. This is a 438% increase from their daily average number of visits. If Alta Bates Campus were to close, the number of surge patients requiring ED treatment in Alameda County would increase by an additional **64 visits for each hospital in the county.**

In Contra Costa County, we estimate 2,560 injuries needing medical attention. We estimate that roughly 280 people from Contra Costa County would access emergency treatment at Alta Bates

Campus. Since the Kaiser Richmond emergency department is the primary receiving center for West Contra Costa County residents, we would expect at least half of the remaining 2,280 to go to Kaiser Richmond. The Kaiser Richmond Emergency Department could be overwhelmed with an estimated 1,316 people needing treatment the day of the earthquake. If Alta Bates were to close, we estimate that Kaiser Richmond would experience an additional 282 ED patients immediately following the earthquake.

In the 1994 Northridge earthquake, a magnitude 6.7 earthquake in Los Angeles, there were over

9,000 people injured and 57 fatalities. Research conducted around the Northridge Earthquake showed that injuries increased significantly with age. 60-79 year olds were 10.9 times more likely to be injured, and people 80 and older were 34.6 times more likely than 0-19 year olds to sustain earthquake related injuries (Peek-Asa, 1998). The Northridge Earthquake highlighted that those most impacted by injuries are likely to be the aging/elderly (60+), and aging/elderly populations already experience issues of mobility, from issues related to driving restrictions, physical limitations or other cognitive/familiarity issues that inhibit their ability to access far away or unfamiliar hospitals.

Approximately 13% of the population in the Alta Bates Campus HSA are over the age of 65, with an additional 12% between 55-64. Compared to other cities in the HSA, Berkeley has a high concentration of elderly, as people over 65 make up between 20-30% of the population in three of its ZIP Codes (94705, 94707 and 94708). The ZIP Codes with the highest total number of elderly (65+) in the HSA are located in Richmond (94806), Alameda (94501) and Oakland (95611), each with over 6,500 residents over 65. These six zip codes would be particularly vulnerable to the impacts of

an earthquake without Alta Bates Campus.

Though our earthquake analysis does not account for potential post-earthquake barriers to local hospitals, it is critical to note that the Summit Campus is bounded by freeways, including 580, 980 and 880. Under the Haywired scenario there is a high possibility that local freeways will be compromised and hospitals, including Summit, may not be accessible by all that need care. Concentrating ED care in fewer locations in the East Bay may compromise access to emergency medical treatment after an earthquake.

Potential Impact from Chevron Refinery Fire

On August 6, 2012, a major fire erupted at the Chevron Refinery in Richmond, CA. A Level 3 community warning and shelter in place order were immediately issued. There were no injuries or fatalities at the scene, but the emergency departments at Kaiser-Richmond and Doctors Medical Center began to receive patients that complained of respiratory problems. Emergency departments were overwhelmed and placed on diversion status. American Medical Response (AMR), a subcontractor for emergency services, requested mutual aid resources, and an ambulance staging area with one ambulance from San Ramon Valley Fire and two Paramedics Plus Units from Alameda County was established at San Pablo Town Hall. Tents were set up at both Kaiser and DMC, establishing separate areas for patients to be seen. Within the first two hours after the fire, 200 patients sought emergency treatment at DMC. On the peak day four days after the fire, regional EDs (mostly in Contra Costa County), saw 2,876 visits related to the fire, and an approximate 4,500 visited the ED over the next 3 days. **In total, the fire sent over 15,000 patients to the emergency department for 18 days following the event (CCHS, 2012).**

Figure 26 shows the regional emergency department surge pattern for ED visits related to

Chevron Fire Example:

Estimated **15,000** related emergency department visits over 2 ½ weeks

2,876 visits to emergency departments on peak day (4 days after fire occurred)

200 ED visits within the first 2 hours after the fire

the Chevron fire in the two weeks following the incident. At the time of the fire, both DMC and Kaiser-Richmond EDs were in full operation. Before its closure, DMC had 25 emergency treatment stations, and Kaiser Richmond had 15 emergency treatment stations. Even with two hospitals receiving the surge of patients, both emergency departments were quickly overwhelmed and both hospitals did not return to normal operations until August 23rd (CCHS, 2012).

“The magnitude of the earthquake that’s going to happen here is so significant that we really do need to have every critical facility in the best possible earthquake shape possible.”

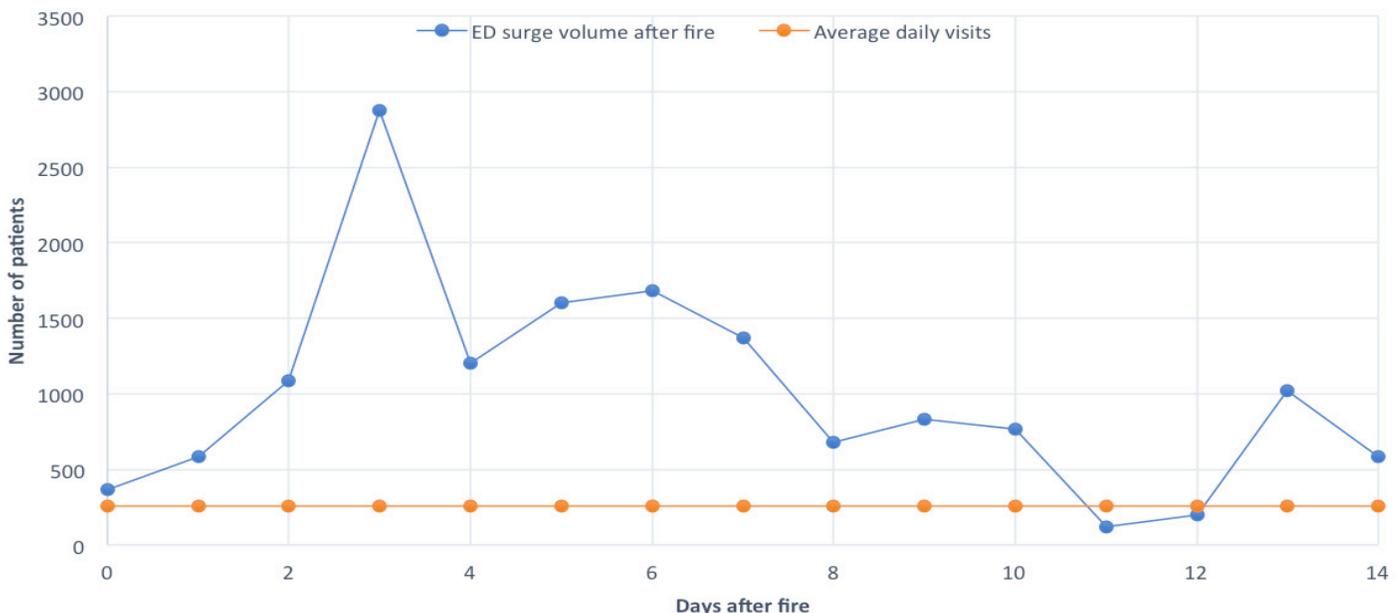
- Nancy Skinner (NY Times Article)

As highlighted in the Alta Bates Campus Utilization and Hospital Service Area sections above, Alta Bates Campus has seen an increase in patients from West Contra Costa County since the closure of DMC in 2015. If this scenario were to happen without the ED of Alta Bates Campus, we estimate that between 1000- 1,200 people would seek treatment at regional EDs in the first three days of the event. Kaiser Richmond would be most impacted, but it is unclear where patients from Contra Costa County and northern Alameda

would seek treatment without Alta Bates Campus. We estimate that Summit and Highland Hospital, as well as urgent care facilities in Contra Costa County would need to absorb the increased ED patient load.

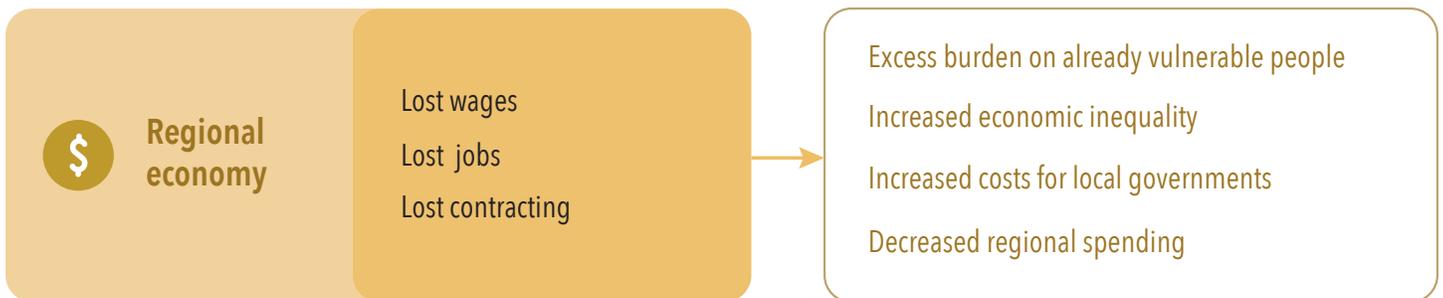
Without Alta Bates Campus, the emergency response plan to provide residents from Contra Costa County with timely care in the case of a major fire would need to be addressed. As noted above, a fire or earthquake disaster may overwhelm ED capacity and services at hospitals throughout the region, and these impacts may be critical if the Alta Bates Campus closes.

Figure 30. Emergency Department patient surge volume after Chevron refinery fire, Richmond, CA, 2012



ECONOMIC IMPACTS

Alta Bates generated over \$1.9 billion in patient revenue and spent \$604 million on operations and employee compensation in 2016. According to their filing with the State of CA, Alta Bates has reduced their overall spending by over \$81 million since 2012. The closing of Alta Bates will adversely impact the local economy but the extent of the impact will depend on the nature of replacement services, hiring and contracting at the Summit campus.



Hospitals such as Alta Bates Campus are major generators of economic activity. As a result, closure of a hospital can not only impact those employed there but the local and regional economy. In 2016, Alta Bates Campus reported earning almost \$1.9 billion in revenue for providing care to patients, with billing including Medicare (35% of total revenue), Medi-Cal (26%), and private insurance providers (38%).² Though Alta Bates Campus earned almost \$1.9 billion in revenue, with spending, adjustments and other deductions, their net income was approximately \$19 million in 2016.

Much Alta Bates Campus' revenue is subsequently spent on hospital clinical and nonclinical operations. In 2016, Alta Bates Campus reported spending a total of \$604 million on operations. Of this, \$284 million was spent on direct expenses, which includes purchases of supplies and equipment, leases and rents, and purchased services such as parking and security.²

Of the \$604 million spent on operations, the other \$320 million was spent on employee compensation. Aside from high-skilled and high-

paying staff such as physicians, surgeons, and nurses, Alta Bates Campus is also a major source of low-skilled jobs. According to SEIU-UHW, the hospital directly employed 280 people in low-skilled, lower-paid jobs in 2015 (Rauber, 2014). These positions include clerks, patient aides, food service and custodial staff, nursing assistants, and technical support staff. With average hourly wages between \$20 and \$24 per hour, these lower paid positions nonetheless offer generally higher wages when compared with similar jobs in different settings.

In line with their announced plan to systematically shut down service lines and transfer them to Summit campus, Alta Bates Campus has already reported significant decreases in spending for certain service lines. Cardiac Services saw a 68% reduction, with spending going from almost \$4.4 million in 2012 to less than \$1.4 million in 2016. Radiology Services - for both diagnostic and therapeutic purposes - had a decrease of 57% or over \$19 million over the same time period. Adolescents service lines showed no spending by 2016.^{1,2}

According to their financial disclosures, Alta Bates has even started to reduce spending in their birthing center. Between 2012 to 2016, Labor and Delivery Services saw an almost 23%, or \$7 million reduction in spending, while spending on Neonatal Intensive Care fell almost 35% over this same time period.¹

Impact	Magnitude
Low wage workers	165 workers already laid off since 2012
Community benefits	Potential reduction of \$91 million in charity care
Local economic activity	Potential loss of \$1.5B annually in local economic activity

Alta Bates as an Economic Base Multiplier

Alta Bates Campus, like all hospitals, has a large impact on the regional economy. Hospitals draw in billions of dollars in revenue from medical reimbursements. These reimbursements come overwhelmingly from outside the region: Medicare brings in federal dollars; Medi-Cal brings in a combinations of federal and state dollars; and private insurance brings in money from corporations based across the country. With this continuous source of revenue, hospitals like Alta Bates Campus typically spend overwhelmingly within the metropolitan area or its surrounding region. In fact, economists estimate that an average urban hospital spends at least 80% of its patient revenue within the metropolitan area (Erickson et al., 1986).

The nature of hospital operations necessitates that Alta Bates Campus contracts with local companies for everything from medical supplies and equipment to food for its patients, staff, and visitors. They must also contract with local companies for purchased services such as laundry, parking, and security. Alta Bates

Campus also contributes to the regional economy by employing hundreds of staff. If not through direct employment, Alta Bates supports dozens of jobs through its purchasing of services.

As a nonprofit hospital, Alta Bates Campus is required by law to reinvest any surplus revenue back into the community in the form of community benefit programs. **According to its Community Benefit Plan, Alta Bates spent over \$97 million in 2016 for community benefit programs, activities, and initiatives. The vast majority of this community benefit--over \$91 million--comes in the form of charity care, providing free medical services for those without coverage and unable to afford the cost of their care (Sutter Health, 2016). The rest is spent funding various public health programs such as asthma and diabetes resource centers, neighborhood revitalization programs, and youth outreach and career development services.**

As a result, Alta Bates Campus acts as what economists call an *economic base multiplier*. That is, the hospital generates significantly higher

\$1.9 billion in patient revenue generated in 2016

23% reduction in spending on Labor & Delivery Services from 2012-16

35% reduction in spending on Neonatal Intensive Care from 2012-16

165 lower wage workers already laid off by Alta Bates since 2012

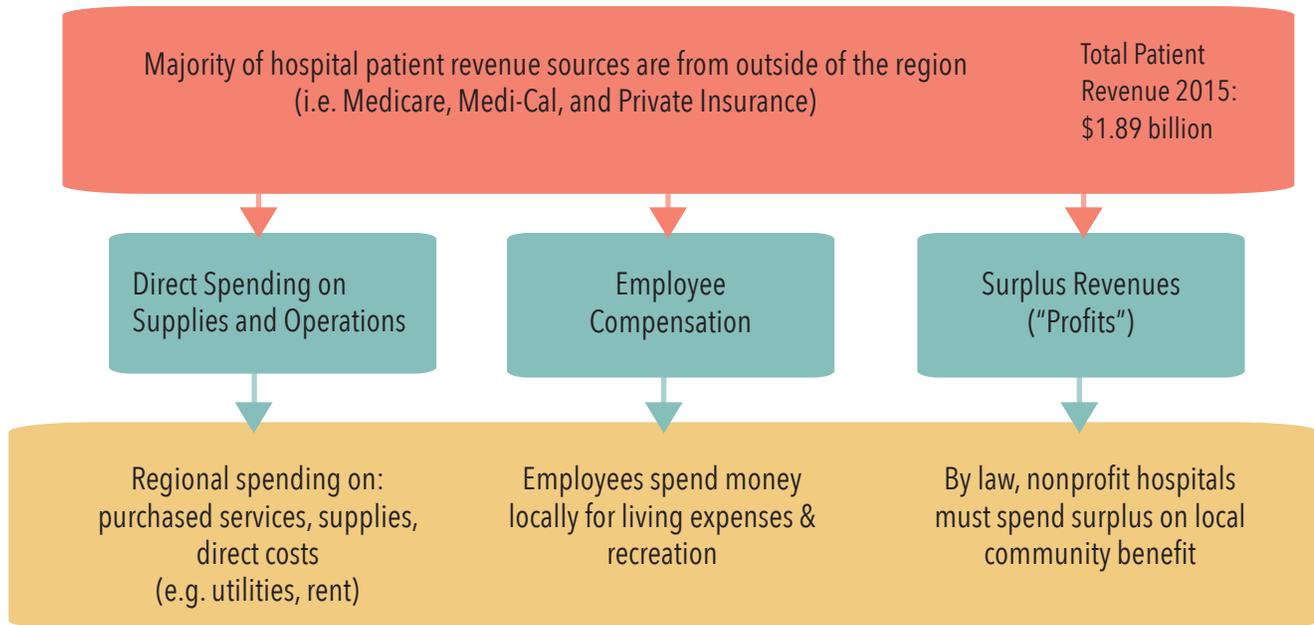


Figure 31. How hospitals contribute to regional Economies

downstream economic output in proportion to its revenue. A number of studies highlighted this economic base multiplier effect on urban hospitals in Pittsburgh, PA, Syracuse, NY, and Minneapolis, MN. These studies found that the multiplier ranged from 2.63 to 2.69, meaning that **every dollar that a hospital earns in patient revenue generates between \$2.63 and \$2.69 in economic activity for the surrounding region** (Moore, 1974 & Doeksen et al., 1997).

We used the economic-multiplier idea and conservative assumptions to estimate the hospital's likely contributions to the local economy. **Given that in 2016 Alta Bates Campus spent \$604 million, we estimate that the hospital is likely responsible for generating approximately \$1.5 billion in economic activity for the Bay Area.**

The economic impacts from the closing of Alta Bates Campus will likely also include loss of low wage jobs. These workers may lose income and experience other hardships. Skilled workers, such as physicians and nurses will either be relocated to Summit, find work elsewhere, loose their

jobs, or leave the region to find work elsewhere. If skilled nurses leave, the region's health care facilities may experience an increase in the nursing shortage.

There is little doubt that Alta Bates Campus provides economic benefits to the local and regional economy. The exact adverse impacts from the closing are difficult to estimate, but our review of OSHPD data suggests that close to \$1.5 billion in local economic activity could be lost.

APPENDICES

A. Acknowledgments, Reviewers & Interviewees

Alta Bates Regional Task Force, Members

Andy Katz, Alta Bates Regional Task Force Member

Anna Harte MD, Medical Director, UC Berkeley University Health Services

Mary Kay Lacey, Bateman Neighborhood Association

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Carolyn Bowden, Community Organizer, California Nurses Association

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Community Health Commission, City of Berkeley

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Daniel Caraco, Alta Bates Regional Task Force

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Dominic Chan, California Nurses Association

Gabriel Quinto, Mayor, City of El Cerrito

Jacquelyn McCormick, Senior Advisor to the Mayor, City of Berkeley

Jesse Arreguin, Mayor, City of Berkeley

Patrick Richards, Associate Director, Business and Finance at University of California, Berkeley

Rochelle Pardue-Okimoto, Mayor Pro Tem, El Cerrito

Scott Donahue, Council member, City of Emeryville

B. HSA Calculation & Discharges by ZIP Code

Calculation Description	Calculation	Notes
AB HSA	AB CHNA zip codes + non-CHNA zip codes sending highest numbers of patients to AB = approximately 75% of AB patients	See Table 1 below for more information
Surge Event Injuries Alameda County Estimate	(16,000 Haywired estimated injured)*(estimate of 68% of displaced households coming from Alameda County)= 10,880 estimated injuries in Alameda County	Assumes that the percentage of displaced households is equivalent to the percentage of injuries occurring in Alameda County
Economic Loss Estimate	\$2.5 (economic base multiplier)*(\$1.9 billion in patient revenue in 2016)= \$4,750,000,000	Economic base multiplier = \$2.5 per every dollar in patient revenue

Zip Code	2016 # Patient Discharges from Alta Bates Campus
94613	10
94720	276
94612	866
94619	875
94618	972
94610	992
94602	1,106
94709	1,130
94708	1,186
94603	1,194
94606	1,215
94707	1,230
94710	1,295
94607	1,297
94621	1,579
94611	1,629
94605	1,751
94609	1,855
94705	1,992
94601	2,241
94704	2,394
94608	2,754
94702	2,922
94703	3,035
Total CHNA patient discharges	35796

94805	822
94803	1,145
94501	1,431
94801	1,557
94706	1,737
94530	2,156
94804	2,764
94806	3,134
Total non-CHNA zip code patient discharges (approximately 75% of all ABC patient discharges)	14746

C. Acute Care Hospitals in Alameda County and Contra Costa County with Basic or Comprehensive EDs

Hospital	County	2016 ED Visits/Beds (AMA benchmark is 2000 visits/Emergency Treatment Station (ETS))	2017 ED Visits/Beds (AMA benchmark is 2000 visits/Emergency Treatment Station (ETS))
Alta Bates Berkeley	Alameda County	1836 visits/ETS (25 ETS)	2292 visits/ETS (22 ETS)
Alta Bates Summit	Alameda County	1481 visits/ETS (32 ETS)	1885 visits/ETS (25 ETS)
Highland Hospital	Alameda County	1211 visits/ETS (57 ETS)	1158 visits/ETS (57 ETS)
Kaiser Oakland	Alameda County	1289 visits/ETS (48 ETS)	1327 visits/ETS (48 ETS)
Kaiser Fremont	Alameda County	2347 visits/ETS (16 ETS)	2452 visits/ETS (16 ETS)
Kaiser San Leandro	Alameda County	1645 visits/ETS (40 ETS)	1739 visits/ETS (40 ETS)
Alameda Hospital	Alameda County	1404 visits/ETS (12 ETS)	1369 visits/ETS (12 ETS)
St. Rose Hospital	Alameda County	2037 visits/ETS (17 ETS)	2134 visits/ETS (17 ETS)
CHORI	Alameda County	1289 visits/ETS (37 ETS)	1261 visits/ETS (37 ETS)
San Leandro Hospital	Alameda County	2739 visits/ETS (12 ETS)	2,851 visits/ETS (12 ETS)
Washington Hospital Fremont	Alameda County	2236 visits/ETS (23 ETS)	2168 visits/ETS (23 ETS)
Eden Medical Center	Alameda County	2097 visits/ETS (22 ETS)	1943 visits/ETS (22 ETS)
Stanford ValleyCare	Alameda County	1768 visits/ETS (18 ETS)	1886 visits/ETS (18 ETS)
Contra Costa Regional Medical Center (CCRMC)	Contra Costa County	2122 visits/ETS (20 ETS)	1499 visits/ETS (26 ETS)
Kaiser Richmond	Contra Costa County	2256 visits/ETS (28 ETS)	2310 visits/ETS (28 ETS)
Kaiser Antioch	Contra Costa County	1588 visits/ETS (36 ETS)	1699 visits/ETS (36 ETS)
Kaiser Walnut Creek	Contra Costa County	1183 visits/ETS (52 ETS)	1224 visits/ETS (52 ETS)
John Muir Concord	Contra Costa County	1876 visits/ETS (32 ETS)	1858 visits/ETS (32 ETS)
John Muir Walnut Creek	Contra Costa County	1206 visits/ETS (44 ETS)	1262 visits/ETS (44 ETS)
Sutter Delta Antioch	Contra Costa County	1906 visits/ETS (32 ETS)	1835 visits/ETS (32 ETS)
San Ramon Regional Medical Center	Contra Costa County	1526 visits/ETS (12 ETS)	1578 visits/ETS (12 ETS)

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OSHPD Data Sets

RHIA Reference #	Report or Data Set Source	Data Set Description	URL	Data Used in HIA	Data Location
1	Annual Financial Disclosures Report 2012	Hospitals and long-term care (LTC) facilities report detailed annual facility-level data on services capacity, inpatient/outpatient utilization, patients, revenues and expenses by type and payer, balance sheet and income statement.	https://siera.oshpd.ca.gov/FinancialDisclosure.aspx	Total Patient Revenue	Page 12
				Clinical Operations	Page 17
				Nonclinical Operations	Page 18
2	Annual Financial Disclosures Report 2016	See above	https://siera.oshpd.ca.gov/FinancialDisclosure.aspx	Total Patient Revenue	Page 12
				Clinical Operations	Page 17
				Nonclinical Operations	Page 18
3	Hospital Annual Utilization Data 2016 (including ALIRTS)	Contains basic licensing information including bed classifications; patient demographics including occupancy rates, the number of discharges and patient days by bed classification, and the number of live births; as well as information on the type of services provided.	https://www.oshpd.ca.gov/HID/Hospital-Utilization.html#Pivot	Overview of capacity and services offered	Pivot Table
4	Hospital Annual Utilization Data 2017 (including ALIRTS)	See above	https://www.oshpd.ca.gov/HID/Hospital-Utilization.html#Pivot	Overview of capacity and services offered	Pivot Table
5	Patient Origin and Market Share Reports 2012-2013	ZIP Code of residence for all ED visits and hospitalizations	https://www.oshpd.ca.gov/HID/POMS-Report.html#Pivot		Pivot Table

6	Patient Origin and Market Share Reports 2016 - 2017	See above	https://www.oshpd.ca.gov/HID/POMS-Report.html#Pivot		Pivot Table
7	Facility Summary Reports 2013	Patient level data are reported through the Medical Information Reporting for California (MIRCal) system. These reports display a numerical and percentage breakdown of patient level data. These Summary Reports combine report periods into an annual view of a facility's Hospital Inpatient (IP), Emergency Department (ED), or Ambulatory Surgery (AS) patient level data.	https://www.oshpd.ca.gov/HID/Facility-Summary-Reports.html	Patient Payer Mix Emergency Department Ambulatory Services Inpatient services	Downloadable Report
8	Facility Summary Reports 2016	See above	https://www.oshpd.ca.gov/HID/Facility-Summary-Reports.html	Patient Payer Mix Emergency Department Ambulatory Services Inpatient services	Downloadable Report
9	Seismic Compliance Unit: Seismic Performance Ratings	Description of the seismic performance (SPC) rating criteria	https://www.oshpd.ca.gov/FDD/seismic_compliance/SB1953/SeisPerfRatings.html	Definitions of SPC + MPC ratings	Web page
10	California Hospital and Skilled Nursing Facility Data 2018	This page presents information for California hospitals and skilled nursing facilities such as site plans (also called "keyplans"), building numbers, SPC/NPC ratings and various links associated with the facility. Links to the OSHPD Report Center for open, closed, and old projects are included.	https://www.oshpd.ca.gov/FDD/Forms/Keyplans/index.html	Building Site Plans + SPC Ratings of Buildings Open Projects	Web page
11	General Facility Listing 2017	All California hospital facilities in 2017	https://www.oshpd.ca.gov/HID/Facility-Listing.html	Acute care hospitals in region	

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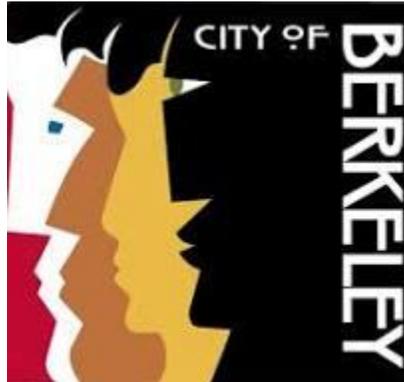
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**Alta Bates Summit
Medical Center
RAPID HEALTH IMPACT
ASSESSMENT**

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Briefing on Berkeley Hospital Financing Options
Memorandum of Findings

Updated 11.4.2024



Executive Summary

The City of Berkeley is exploring options to finance the construction of a new 100-200 bed hospital to replace the Alta Bates Medical Center following Sutter Health’s announcement that it will cease inpatient hospital operations in 2030 due to the cost of seismic retrofit. The cost to develop a new facility has been estimated to be up to \$2 billion. The City of Berkeley is not interested in operating the hospital.

This initial assessment considered strategic and financial options related to paying for and structuring this new hospital, yielding the following conclusions:

1. The hospital’s revenues are not projected to support all of the debt service cost of financing the acquisition and construction of the hospital. Municipal tax supported debt — specifically, a general obligation (GO) bond secured by ad valorem property taxes— offers the lowest cost of capital to finance the construction of a new facility with current rates between 3-5%.^{1,2}

2. The City of Berkeley should seek to mitigate municipal tax supported debt and local tax burden by spreading the property tax base to reflect the expected service area, lowering overall project costs, identifying additional capital and/or future revenue sources to subsidize and service the debt, and over the long term, take advantage of opportunities to refinance a portion of the municipal tax supported debt with revenue supported debt once the hospital has fully ramped up operations. Executing all of these mitigation tactics could result in a tax burden of a tenth of what would be experienced if the City were to issue a GO bond for the full \$2 billion.

Debt/Tax Minimization Levers and Impact (Illustrative)

	Annual Property Tax Impact per \$100k in Taxable Assessed Value
Base Case City led GO Bond of \$2 billion (4% rate, 30 yr. term)	\$429
Tax Impact Lever 1 Spread Property Tax Base (3x base)	\$143
Tax Impact Lever 2 Reduce Sticker Price/Debt to \$1B	\$71
Tax Impact Lever 3 Abate using Lease Revenue (Assumes \$20M/yr lease)	\$47
Tax Impact Lever 4 Refinance in Future to 3.5%	\$42

3. The City of Berkeley should prioritize exploring the establishment of a new healthcare district or joint powers agreement (JPA) to offer the debt and spread the tax responsibility across a geography that reflects where expected patients reside. This is the most impactful lever to lower the local tax burden. For example, by expanding the tax base to three times the City’s total property value, the tax increase would drop from \$429 to \$143 per \$100,000 in assessed property value if \$2 billion in GO bond debt financing were required. As confirmed by the City’s bond counsel, a JPA offers a faster and more flexible alternative to a healthcare district, and a JPA may issue a GO bond directly in support of the hospital project.

4. For a hospital opening by 2030 to be possible, planning and feasibility activities should begin in earnest immediately. In a best case scenario, it will take between five to six years to complete all the necessary steps.

¹ Assumes entire hospital project will be eligible for tax exempt municipal financing

² It would be possible to support the tax supported debt with another special tax (most likely a non-ad valorem based property tax), but the required voter approval would be the same and this memorandum assumes the use of GO bonds.



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Introduction

This memorandum describes initial findings following a strategic and financial assessment of a range of available options to establish and fund the development of a new acute care inpatient hospital facility in the City of Berkeley.

In 2016, Sutter Health announced plans to close Alta Bates Summit Medical Center (Alta Bates), a 339-bed acute inpatient facility located in Berkeley, CA, by 2030, citing the costs of seismic retrofit.³ Closure of the facility without some replacement is expected to result in significantly reduced access to acute care and emergency services for residents of Berkeley and the surrounding communities. To mitigate the potential loss, the City of Berkeley is exploring options to retain access to acute inpatient services.

Project Assumptions

This assessment focuses on scenarios related to financing the construction of a new hospital to replace the Alta Bates facility. The inpatient facility being contemplated would have up to 200 inpatient beds and provide a service mix similar to that of Alta Bates for both inpatient and outpatient services. The capital required is estimated to be up to \$2 billion. Additionally, assuming Sutter's exit from inpatient operations, the City of Berkeley will need to find an experienced partner to operate the new or retrofitted hospital once complete, and potentially to take facility ownership in the future.

Assumptions:

- The new inpatient hospital will be between 100-200 beds in size.
- The project timeline should seek to eliminate, if at all possible, time duration between closing of Alta Bates and the opening of the new hospital.
- Partnerships will be pursued across the hospital catchment area to support the financial commitments of building the hospital.
- The project will be funded primarily through debt financing. Other sources will be pursued to subsidize and are anticipated to represent minority contribution (e.g., philanthropy, appropriation, grant).
- Although the hospital's revenues are not projected to support all of the debt service cost of financing the acquisition and construction of the hospital, the financing approach selected should consider all opportunities to minimize taxpayer burden.
- The City of Berkeley will seek an experienced California based operator to manage and oversee all aspects of hospital operations. The City of Berkeley is not interested in operating the hospital.
- The new facility will maintain a service mix that at a minimum includes emergency services, obstetrics and gynecology, medical-surgical, psychiatric and intensive care, consistent with the specialty mix currently offered at Alta Bates.
- The new facility will either be newly constructed (scenario 1) or developed through the retrofit of an existing facility (scenario 2). This memorandum focuses on scenario 1. Scenario 2 may be funded through similar mechanisms, but was not evaluated thoroughly due to a lack of capital estimate.

³ Berkeley's Only Hospital, Alta Bates, to Close by 2030, San Francisco Chronicle July 2, 2016

Scenario 1: Build a New Hospital	Scenario 2: Retrofit of an Existing Facility
<ul style="list-style-type: none"> a. Capital construction cost: Up to \$2B b. Land acquisition cost: \$50M for city block, not at Sutter location 	<ul style="list-style-type: none"> a. Capital renovation (\$): TBD pending feasibility study b. Facility for Retrofit: Existing facility in Berkeley previously developed to support life science research (retrofit is not being contemplated for existing Alta Bates location)

**Note: \$1.853M per bed was estimated in 2019 for seismic retrofits at 95% cost percentile before accounting for additional facility improvements, capital equipment, and if not previously an inpatient facility, costs to retrofit building to meet regulatory planning requirements.⁴*

Approach

Manatt performed a series of analyses leveraging publicly available information to develop a detailed understanding of the options and related considerations available to the City of Berkeley. This included reviews of California municipal finance, healthcare district and joint powers authority regulations; current and historical financing arrangements for new healthcare facilities across California; healthcare district and joint powers authority context in the Bay Area, and ratings and financial information for the City of Berkeley.

Additionally, Manatt conducted interviews with leaders in the public finance and healthcare divisions of four investment banks.

⁴ Source: *Updating the costs of compliance for California's Hospital Seismic Safety Standards*, RAND Corporation report for California Hospital Association, 2019



Summary Findings

This memo considers four critical questions that the City of Berkeley faces prior to moving forward with the hospital project:

1: What type of financing is best suited to fund the hospital construction?

A tax-exempt revenue bond secured by the hospital’s revenues generally has a higher interest rate than a GO bond and would be untenable without public tax support. The annual debt service requirements for a \$2 billion revenue bond offering, even at GO level interest rates, would command a majority share of the hospital’s net patient service revenues (NPSR) on an annual basis.⁵ This means that the hospital could not be financed on a revenue-only basis; therefore, whether a hospital district is involved or not, voter approval for tax-secured financing will be needed.

	Amount	% of NPSR
Average NPSR for a 100-250 bed hospital (US)	\$228,000,000	
Annual Debt Service: \$2 billion GO 4% fixed interest rate, 30 year term	\$114,580,000	50%
Annual Debt Service: \$1 billion GO 4% fixed interest rate, 30 year term	\$57,290,000	25%

See Section A in the memo below for additional details regarding this question.

Municipal tax supported debt — specifically, a tax-exempt general obligation (GO) bond secured by ad valorem property taxes — offers the lowest cost of capital to finance the construction of a new facility and a resilient revenue source for debt service. A bond secured through a special tax, such as a non-ad valorem parcel tax, offers more flexibility in its uses (e.g., for operating support). However, it would have less flexibility for annual adjustment or abatement, and if a parcel tax, the revenue would be limited by the number of taxable parcels in the given geography.⁶

	Ad Valorem Property Tax	Parcel Tax
Summary Description	Tax imposed and based on the value of a property.	Tax imposed on property but not directly based on the value of the property.
Considerations	<ul style="list-style-type: none"> • Base ad valorem property tax rate is constitutionally capped at 1% of assessed value (Proposition 13) <ul style="list-style-type: none"> ○ The assessed property value is based on the most recent purchase price ○ The assessed value can only increase by up to 2% annually ○ County administers and distributes base ad valorem property tax revenue based on CA State formula • Additional ad valorem property tax can be levied to pay for voter-approved debt, such as for a GO bond to finance a new hospital. (Proposition 42) <ul style="list-style-type: none"> ○ 2/3 voter approval required to issue the debt ○ Bond proceeds cannot fund operating expenses ○ Voters do not approve a fixed ad valorem property tax rate, rather the rate adjusts annually to service the voter approved debt 	<ul style="list-style-type: none"> • Parcel taxes in CA can be applied in two ways: <ul style="list-style-type: none"> ○ Flat amount: Tax amount applied uniformly on a per parcel basis regardless of parcel characteristics (e.g., \$100/parcel) ○ Variable amount: Tax amount varies based on parcel characteristics such as size or use (e.g., \$100/retail parcel and \$200/commercial parcel) • Parcel taxes are considered a “special tax” in CA and can be levied to pay for voter approved purposes (Proposition 218) <ul style="list-style-type: none"> ○ 2/3 voter approval required ○ Uses can include the funding of capital infrastructure and to provide operating support • Parcel tax revenue is limited by the number of taxable parcels in the taxing authority’s jurisdiction

⁵ Definitive Healthcare Hospital View as Sourced from Medicare Cost Report as of June 2024

⁶ While GO bonds can only finance the acquisition and improvement of real property, a special tax (most likely a non-ad valorem based property tax, often referred to as a “parcel tax”) could finance these and ongoing operations. Because the required voter approval would be the same for GO bonds and parcel taxes and the City has not expressed an interest in establishing an ongoing tax to support operations of the hospital, this memorandum assumes the use of GO bonds for the limited purposes of financing acquisition and construction of the hospital.



The market for tax exempt GO municipal debt is favorable, with interest rates in the 3-5% range for credit worthy issuers, like the City of Berkeley.⁷ The interest cost of any such GO bonds would primarily reflect the property tax base on which the ad valorem taxes are levied. However, issuers with lower credit ratings or without history, such as a newly formed healthcare district, may receive a higher rate.

2: What is the estimated tax impact and how can it be minimized?

The City should mitigate debt and local tax burden by seeking to distribute tax responsibility across the expected service area, accessing other sources of capital, lowering overall project costs, and over the long term, take advantage of opportunities to refinance a portion of the tax supported debt with revenue supported debt once the hospital has fully ramped up operations.

- **Shape taxed geography to reflect expected service area:** By establishing a new healthcare district or joint powers authority, Berkeley can distribute the construction costs across the municipalities expected to use the hospital, as demonstrated in the following table.

Tax Impact Comparison: City led vs Regionally led Offering

	Scenario 1	Scenario 2	Scenario 3
	HCD/JPA led GO Bond(s) of \$1 billion	HCD/JPA led GO Bond(s) of \$1.5 billion	HCD/JPA led GO Bond(s) of \$2 billion
Annual Debt Service	\$57,290,000	\$85,935,000	\$114,580,000
Annual Property Tax Impact per \$100k in Taxable Assessed Value			
City of Berkeley Only: <i>Assumes \$26.712 billion in estimated taxable property value (source FY2023 Annual Report)</i>	\$214	\$322	\$429
HCD or JPA w/3x Tax Base: <i>Assumes HCD/JPA has property tax base 3x that of City of Berkeley ~\$80.137 billion</i>	\$71	\$107	\$143

- **Reduce the sticker price:** The current construction estimate of \$2B is on the high end for a 100-200 bed hospital.⁸ The City should evaluate the potential to construct for less and/or the potential for its hospital operator to make in-kind contributions that would lower associated capital requirements.
- **Secure non-debt-based capital to subsidize project costs:** Including other non-debt based capital contributions to partially fund the project will lower the amount of debt financing required, lower interest payments to service the debt, and heighten investor interest. Similar to a mortgage, investors will view a funding approach that includes a “down payment” from other sources as lower risk. This also aligns with the City’s interest in mitigating local tax burden. Other non-debt based capital contributions to fund the project may include grants, philanthropy, and direct contribution by issuer and/or operator. It is not likely that any such capital sources would be sufficient to eliminate the need for tax supported debt.
- **Identify non-tax based revenue sources to abate the property tax burden, such as through a leasing agreement with the operator:** Under a scenario where property taxes (ad valorem GO taxes and/or parcel taxes) secure the debt, those taxes may be reduced on an annual basis in the

⁷ City of Berkeley currently maintains a AA rating with Moody’s and an Aa1 with S&P. Bloomberg Market Data (as of July 29, 2024)

⁸ Source: Updating the costs of compliance for California’s Hospital Seismic Safety Standards, RAND Corporation report for California Hospital Association, 2019



future as facility or lease revenues are used to offset the tax burden. Further assessment is required to ensure applicability of the lease revenue model.

- **Structure the GO bond to allow for refinancing with revenue bonds, in whole or in part, in the future:** GO bonds typically are structured to include a redemption date 10 years following issuance at which point they may be refinanced to achieve savings, but shorter lock out periods are possible. The California Health Facilities Financing Authority (CHFFA) offers revenue-based bond refinancing for facilities with an operating history tied to the State’s GO bond rating, which may be better than what is received if the refunding revenue bonds are issued by a new healthcare district or a JPA.

The below table describes the impact these initiatives could have in combination:

Debt/Tax Minimization Levers and Impact (Illustrative)

	Annual Property Tax Impact per \$100k in Taxable Assessed Value
Base Case City led GO Bond of \$2 billion (4% rate, 30 yr. term)	\$429
Tax Impact Lever 1 Spread Property Tax Base (3x base)	\$143
Tax Impact Lever 2 Reduce Sticker Price/Debt to \$1B	\$71
Tax Impact Lever 3 Abate using Lease Revenue (Assumes \$20M/yr lease)	\$47
Tax Impact Lever 4 Refinance in Future to 3.5%	\$42

See Section B in the memo below for additional details regarding this question.

3: How can the estimated tax impact be shared across the hospital’s expected service area?

Berkeley property owners would face a heavy tax burden if debt were not distributed across other municipalities expected to be in the hospital’s service area. The City should first explore establishing a new healthcare district or joint powers authority to offer the debt.

- **A healthcare district (HCD) or joint powers authority (JPA) would enable tax support to be spread across a larger base that reflects the new hospital’s expected service area.** The closure of the existing Alta Bates facility will impact access for patients beyond just those within Berkeley city limits, including Emeryville, Albany and other communities across north Alameda and Contra Costa Counties. An offering structure that is inclusive of other affected stakeholders should be pursued.
- **Healthcare facility financing linked to a healthcare district is generally viewed favorably by investors due to its dedicated purpose, public engagement, and ability to levy taxes across a broader geography than the City alone.** However, existing districts have encountered significant



financial issues, and without special legislation at the State level, establishing a new district can significantly extend the development timeline because they require voter approval.

- **A JPA offers a faster and more flexible alternative to a healthcare district, including liability protection. Also, as confirmed by the City's bond counsel, a JPA may issue a GO bond directly in support of the hospital project.** The benefit of a JPA is that it would allow multiple cities to jointly seek voter approval and issue general obligation bonds. The JPA offers no benefit if the City is the only public agency financing the hospital.

4: What are next steps and under what timeframe?

For a hospital opening by 2030 to be possible, planning and feasibility activities should begin in earnest immediately since under a best case scenario it will take approximately five years to complete all the necessary steps.

- **Perform Feasibility Study and Facility Planning (1-2+ years):** The immediate next step is to conduct a feasibility study and begin detailed facility planning. This step is highly involved and is the primary organizing step in the process including assessment of the local healthcare market and community health needs, defining the clinical service need and inpatient bed mix, initial facility schematic design, preferred structure and partners, and hospital operating partner assessment and selection. Many of these activities can occur concurrently, and in total could take two years to complete.
 - **Stakeholder Engagement and Preparing for Public Announcement:** The financing and development of a new hospital will involve the engagement of multiple stakeholders, including but not limited to the intended operator of the new hospital, Sutter Health, professional services firms, and the intended municipal and/or county partners and their respective local communities. To ensure a successful outcome, a stakeholder engagement and communications plan will need to be developed early in the process. Engagement considerations for key partners are described below.



Stakeholder	Relationship to Project	Engagement Priorities	Engagement Timing
Operating Partner	Experienced hospital operator to oversee and manage operations for the new hospital	<ol style="list-style-type: none"> 1. Clinical enterprise planning and feasibility: <ol style="list-style-type: none"> a. Define clinical enterprise and facility plan to meet service area inpatient and outpatient access needs b. Develop financial model and related assumptions to be operationally sustainable 2. Negotiate operating and lease agreement: <ol style="list-style-type: none"> a. Align on vision and goals of operating partnership b. Define operating agreement and lease and potential future sale terms to execute 	Immediately
Public Financing Partners	Regional municipalities and/or territories that: <ul style="list-style-type: none"> • Will be impacted by the closure of Alta Bates; • Will be served by the new hospital; and/or • Are willing to support a voter approved debt offering and related tax to construct the new hospital 	<ol style="list-style-type: none"> 1. Consider priority partners and engage sequentially (wave 1, wave 2, etc...) 2. Solicitation of Interest: Determine interest and willingness to participate in development of new hospital and identify issues to address 3. Commitment and Active Coordination: Engage in planning and feasibility activities for facility and separately, public initiative and ballot coordination 	Late 2024 – early 2025 to solicit interest and pursue commitments, ideally with more detailed data with rationale for participation and description of local debt and tax impact
State Legislators	Legislature can vote to rapidly establish healthcare district (if pursued) and/or provide public leadership support/influence to improve project feasibility	Advocacy related to: <ol style="list-style-type: none"> a. Project need/criticality b. Introducing special legislation to either provide clarity on JPA ability to issue a GO bond or to rapidly establish a healthcare district 	Late 2024 – early 2025 once project concept, financing and collaboration model are more clearly defined
County and Related Authorities	County is responsible for <ul style="list-style-type: none"> • Levy and collection of any property tax associated with debt repayment for project costs • Approving HCD formation plan prior to vote (if not establishing via special legislation) • Assigning initial HCD Board of Directors 	<ol style="list-style-type: none"> 1. Support for debt offering and related tax 2. Healthcare district planning and feasibility <ol style="list-style-type: none"> 1. Documented support for HCD formation 2. Approval of HCD formation analysis (LAFCO) 3. Support with forwarding of ballot measure and related voter communications 	Once structural pathway is decided upon and required financing amount and tax impact is more precisely modeled
Sutter Health	As owner and operator of Alta Bates, Sutter Health has decisional authority over nature and timing of hospital closure.	<ol style="list-style-type: none"> 1. Clarity on closure timeline: Clarify timeline and seek to mitigate any gaps in access to care 2. Relationship management: Maintain positive relationship and mitigate action that could adversely affect project feasibility 	Once a more detailed need assessment is completed that confirms need for replacement hospital and public and operating partner commitment and support to pursue

- **Gain Necessary Approvals (4-18 months):** Issuing a GO bond will require majority voter approval and local legislative approval. The exact steps for this process will ultimately be determined by the structure selected to issue the debt and oversee the hospital assets and related operations. For example, establishing a healthcare district will require the engagement of all municipalities and territories to be included within the healthcare district as well as the agencies overseeing them, and local voter approval via a single vote. A JPA-issued GO bond will also require a public vote that is inclusive of all geographies supporting the hospital financing through the JPA, though a vote to form the JPA will not be required. Public resistance to either of these options could result in a timeline at the higher end of the range as it could extend the process prior to holding the vote. Local and legislative engagement, advocacy, and related planning activities in this step may begin during the feasibility and planning phase.
- **Issue Debt (4-9 months):** Debt issuance could take anywhere from 4-9 months once approvals are received and a feasibility study has been submitted. This step involves engaging a municipal advisor and investment bank(s) to underwrite the debt. This can occur in parallel during the planning and approval phase. Issuance activities cannot begin until the feasibility study, planning, and approvals are completed.
- **Complete Permitting and Construction (3-5+ years):** Facility development can take anywhere from 3-5+ years once funding has been secured. This step includes securing any necessary land, entitlements, and permits which can occur concurrently with the bond design and issuance step. This is the longest step timewise. Selecting a developer with a demonstrated ability to complete new hospital projects on time and on budget is critical.

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- **Open Hospital:** New facility opens for operations under management of selected operator. Lease payments begin. Each year, the district can assess the extent to which lease payments can reduce the need for the ad valorem tax levy.



Roadmap (Illustrative): Path to Open by 2030 (Best Case Scenario)

Step	Key Activities	Calendar Year															
		2024		2025		2026		2027		2028		2029		2030			
		H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2		
Step 0: Assess Financing Options and Estimate Tax Impact	Define and Narrow Range of Financing Options Available to Construct New Hospital																
	Assess Structures to Fund and Oversee Hospital Assets and Operations																
	Estimate Taxpayer Impact and Identify Ways to Mitigate																
Step 1: Perform Feasibility Study and Planning	Engage Possible Operating Partner(s)																
	Initiate Feasibility Study																
	Define Market and Clinical Service Needs																
	Define Operating Model and Select Operating Partner																
	Determine Oversight and Financing Structure and Engage Public Financing Partners to Execute (JPA or HCD)																
	Prepare Capital Funding Requirements and Financing Approach																
	Finalize Feasibility Assessment and Move to Approvals and Issuance																
Step 2: Gain Necessary Public Approvals	Finalize Facility Location and Plan (Design, Phasing)																
	Prepare for Public Announcement of Project and Related Funding Need and Tax to Support																
	Engage Legislative Advocacy Process for Healthcare District Formation*																
	Execute Agency Review Process for Healthcare District Formation (if pursued)																
	Initiate Local Processes for Debt Issuance																
	Develop Community (Voter) Engagement Plan and Execute																
	Organize Voter Initiative(s)																
Step 3: Issue Debt	Hold Public Vote to Approve (bond issuance, district formation as needed)																
	Engage Municipal Finance Advisor																
	Engage Underwriter(s) for Bond (Competitive Bid)																
	Plan and Structure Bond																
	Authorize Bond (Public and Agency Approvals)																
	Market and Issue Bond																
Step 4: Complete Permitting and Construction	Close Bond (Funding Received)																
	Apply for and Receive Necessary Permits																
	Break Ground																
Step 5: Open Hospital	Construct Hospital and Complete Licensing																
	Hospital Welcomes First Patient																

*if seeking legislative action to rapidly establish

See Section D in the memo below for additional details regarding next steps and timeframe.

Detailed Assessment

As the City of Berkeley contemplates the major investment to fund a new hospital – potentially totaling up to \$2B, it faces decisions related to how to fund as well as which entity (or entities) should offer any required debt. The following sections consider:

- A. Approaches for funding hospital construction
- B. Mechanisms to minimize debt financing
- C. Structural options for distributing tax impact across potential service area
- D. Next steps and timing

Section A: Approaches for Funding Hospital Construction

New hospitals are typically paid for through a combination of funding (capital that does not need to be repaid) and financing (debt). Based on project assumptions and available grant opportunities, direct funding opportunities are limited. Therefore, with an estimated capital need of up to \$2B, debt financing is required for Berkeley's hospital construction.

As a local government with taxing authority, the City of Berkeley has the ability to incur tax exempt debt directly via a tax or revenue backed municipal bond offering. Under either arrangement, the City can also utilize regional measures such as establishing a new, or joining an existing, health care district, entering into a JPA, or a combination of the two, through which debt can be issued (further explored in Section C). General obligation (GO) bonds are serviced from ad valorem property taxes while revenue bonds can be secured by project or other revenue sources. Each option has unique elements to consider, as outlined in Table A below.

The hospital's revenues are not projected to support all of the debt service cost of financing the acquisition and construction of the hospital because debt service on a revenue bond to finance all of the acquisition and construction costs could be as high as 50% of the hospital's revenue.

Therefore, public tax support would be needed to cover a significant portion of the debt service. As the financing will be for the limited purpose of acquiring land for and constructing the new hospital, a GO bond secured by ad valorem property taxes offers the City the lowest cost of capital to finance the construction of a new facility. The market for tax-exempt GO municipal debt is favorable, with interest rates in the 3-5% range for issuers with the tax base to support. Taxable debt —whether revenue bonds or GO bonds -- would bear a higher interest rate than tax-exempt debt.

Table A: Bond Funding Options

Funding Option	General Obligation (GO) Bonds	Revenue Bonds
Summary Description	In California, municipal bond issued by local agencies and secured by ad valorem property taxes	Municipal bond secured by revenue from a specific project that the bond is funding
Financing Type	Debt	Debt
Available to	<ul style="list-style-type: none"> • City • County • Healthcare district • JPA⁹ 	<ul style="list-style-type: none"> • City • County • Healthcare district • JPA
Source of Repayment	Voter approved ad valorem property taxes	Revenues from hospital operations and/or Revenues from special taxes (e.g., parcel, gas, cigarettes, sales, etc.)
Voter Approval Required	Yes, 2/3 voter approval	No, unless revenue bond is being secured by a “special tax” requiring 2/3 voter approval.
Obligated Party	Issuer	Issuer
Current Market Interest Rate	3-5%	4- 12%* depending on project risk and issuer credit rating (subject to 12% cap for public issuers)
Interest Rate Cap	12%	12%
Typical Term	30 years	20-30 years
Option to be Tax Exempt¹⁰	Yes	Yes
Advantages	<ul style="list-style-type: none"> • Generally viewed as lower risk as backed by unlimited ad valorem taxing authority of issuer rather than revenue from a discrete project, allowing for a lower interest rate • Can abate the ad valorem tax over time with hospital or lease revenues • Lower cost to issue 	<ul style="list-style-type: none"> • No voter approval required unless debt service reliant on new special tax • Revenues from hospital operations can mitigate local tax burden to service debt, however certain “special taxes” (e.g., sales, tobacco) once established are difficult to abate • Typically faster to issue if no voter approval required (however, this factor is less relevant in this scenario as revenue-only financing is not a viable option)
Disadvantages	<ul style="list-style-type: none"> • Voter approval required • Limited use – can only be used to acquire and improve real property 	<ul style="list-style-type: none"> • Cost of capital higher than GO bonds due to market view of being riskier as tied to project revenues • Higher fees to issue compared to GO bonds • Typically fund up to 80% of project costs requiring capital contribution from other sources akin to a “down payment” • Voter approval required if levying new “special tax” such as a non-ad valorem parcel tax
Examples of Use in Recent Projects	Pajero Valley Health Care District Watsonville Community Hospital renovation 106 bed hospital Amount: \$116M (\$24 per \$100k assessed property tax increase to fund); Passed 4/2/2024 by a vote of 68.5% to 31.5%	LA County MLK Jr. Community Hospital renovation 131 bed hospital Amount: \$260M in Tax Exempt Lease Revenue Bonds; 5% interest (AA Rated) Issued 2021

⁹ As confirmed by the City’s bond counsel.¹⁰ Interest on bonds not subject to Federal or State of California income tax.



Other funding sources may be available to support the capital need, including direct State support, either through appropriation or grant, contribution(s) from the intended operator, and philanthropy. Gaining contribution from one or several of these sources is viewed favorably, improving bond ratings, overall investor interest, and most importantly, lowering the debt financing requirement and any related tax impact. With the current California State budget shortfall, the likelihood for significant State contribution is low;¹¹ however, targeted capital grant opportunities for behavioral health services are available and are further described in the next section. However, it is not expected that these other funding sources could eliminate the need for tax supported debt.

Alternative financing techniques that do not involve the City of Berkeley or a regionally created structure taking on debt exist, including public private partnerships (P3). Under a P3 arrangement, a private developer finances and constructs the hospital for the public partner and passes along the debt service to the public partner via a long term lease. The public partner, in this case the City, health care district, or JPA, avoids debt exposure, the need for voter approval, and passes the project risk (e.g., potential for cost overruns) to the private developer. The primary disadvantage is the cost of capital to the private developer will almost always be higher and they will want an additional return which will be passed to the public partner in the form of high lease payments. The public partner will also have limited, if any, ownership equity in the hospital. Due to the limited examples of recent California inpatient hospital projects having been advanced with this approach, a P3 arrangement was excluded from further evaluation.

Will the debt offering require tax support?

Hospitals in the United States with 100-250 beds receive an average of \$228 million in NPSR a year.¹² As shown in the table below, this is not enough to independently support the debt service requirements for a \$2 billion bond offering, **eliminating the possibility of a revenue bond secured by hospital revenues to independently fund the hospital**. Tax or other revenue support will be required and, therefore, the project is not viable without voter approval for taxes that finance the hospital.

Exhibit: Patient Revenue to Debt Service Ratio Comparison

Annual Debt Service Obligation Under GO and Revenue Bond Offering Scenarios

	Amount	% of NPSR
Average NPSR for a 100-250 bed hospital (US)	\$228,000,000	
Annual Debt Service: \$2 billion GO 4% fixed interest rate, 30 year term	\$114,580,000	50%
Annual Debt Service: \$1 billion GO 4% fixed interest rate, 30 year term	\$57,290,000	25%
Annual Debt Service: \$2 billion Revenue Bond 6% fixed interest rate, 30 year term	\$143,892,000	63%
Annual Debt Service: \$1 billion Revenue Bond 6% fixed interest rate, 30 year term	\$71,946,000	32%

A GO bond will provide the lowest cost of capital and require ad valorem tax support via a new levy on taxable property in the City or the service area, depending on the structure. While a GO bond may only be used to finance land acquisition and facility construction, once the debt is approved by voters, the ad valorem tax support provides a resilient tax revenue stream in the event of catastrophic loss to property

¹¹ LAO FY24-25 California Fiscal Budget Outlook

¹² Definitive Healthcare Hospital View as Sourced from Medicare Cost Report as of June 2024



values within the taxable geography. With a hospital cost of \$2 billion, this GO bond debt service would result in \$429 in additional property tax burden per \$100k in assessed property value if applied only to the City of Berkeley.¹³ Assuming an average assessed property value of \$1,000,000,¹⁴ property owners' bills would increase by \$4,290 per year on average.

A bond secured through a special tax, such as a non-ad valorem parcel tax, offers more flexibility in its uses (e.g., for operating support). However, it would have less flexibility for annual adjustment or abatement, and if a parcel tax, the revenue would be limited by the number of taxable parcels in the given geography. As the City has not expressed interest in securing financing to support ongoing operations, a GO bond is the preferred option for the limited use of acquiring the land for and constructing the hospital.

Section B: Mechanisms to Minimize Debt Financing

With a guiding principle for the project to minimize taxpayer burden, the City should seek to minimize the level of debt financing required to execute the project and has several levers to do so both before construction and following it. The following table illustrates the combined impact of these levers, which are then further described below.

Debt/Tax Minimization Levers and Impact (Illustrative)

	Annual Property Tax Impact per \$100k in Taxable Assessed Value
Base Case City led GO Bond of \$2 billion (4% rate, 30 yr. term)	\$429
Tax Impact Level 1 Spread Property Tax Base (3x base)	\$143
Tax Impact Level 2 Reduce Sticker Price/Debt to \$1B	\$71
Tax Impact Level 3 Abate using Lease Revenue (Assumes \$20M/yr lease)	\$47
Tax Impact Level 4 Refinance in Future to 3.5%	\$42

Tax Impact Level 1 - Expand Taxable Geography: Financing through the establishment of a new healthcare district or a JPA can allow for an expanded geography over which to assess the tax securing the bond. This can lower the tax burden on individual property owners significantly, as illustrated in the table below.

Exhibit: Impact of Debt Minimization and Property Tax Base Expansion on Tax Impact

¹³ Based on 2023 estimated taxable property value for City of Berkeley - [FY2023 Annual Comprehensive Financial Report Schedule V](#)

¹⁴ [Median sale price for a home in Berkeley was \\$1.24 million as of Dec 2023; City of Berkeley Office of Economic Development](#)

		Bond Scenario A	Bond Scenario B	Bond Scenario C
		GO Bond of \$1 billion	GO Bond of \$1.5 billion	GO Bond of \$2 billion
	Annual Debt Service	\$57,290,000	\$85,935,000	\$114,580,000
	Term (years)	30	30	30
	Interest Rate	4%	4%	4%
Scenario	Estimated Taxable Assessed Property Value (in thousands)	Tax Impact per \$100k in Assessed Property Value		
Scenario 1: City led	\$26,712,286	\$214	\$322	\$429
Scenario 2: Healthcare District or JPA led: 2x property tax base	\$53,424,572	\$107	\$161	\$214
Scenario 3: Healthcare District or JPA led: 3x property tax base	\$80,136,858	\$71	\$107	\$143
Scenario 4: Healthcare District or JPA led: 4x property tax base	\$106,849,144	\$54	\$80	\$107

Tax Impact Lever 2 – Reduce Sticker Price / Debt Requirement: Before it seeks financing, the City can aim to reduce its total financing requirement by lowering the price to construct and identifying additional sources of capital:

- Lowering the price to construct** - Constructing a hospital in California is more expensive than doing so in other parts of the United States, and in a metropolitan area, such as Berkeley, even more so.¹⁵ However, the current estimate of \$1.5-2 billion for a 100-200 bed hospital is particularly high and on a cost per bed basis, it would be one of the more expensive to be built.^{16,17} Prior to securing any non-debt based capital contributions, the City of Berkeley should work with its hospital planning collaborators to thoroughly assess and identify opportunities for cost savings to lower the total construction bill. A meaningful reduction has potential to lower the debt and associated tax burden significantly.

Price to Construct a New Seismically Compliant Hospital in California on a Per Bed Basis (in millions)		
	Average	95th Percentile
Price per Bed	\$4.4	\$9.8
Estimated Cost: 100 Beds	\$440	\$980
Estimated Cost 200 Beds	\$880	\$1,960

Source: Updating the costs of compliance for California's Hospital Seismic Safety Standards, RAND Corporation report for California Hospital Association, 2019

Assumes cumulative inflation of 36% for new hospital construction since 2019 report; Federal Reserve of St. Louis Economic Data accessed August 2024

- Securing non-debt based capital contributions** - Of particular attraction to revenue bond investors is having the selected operator contribute capital, directly or in kind. This helps assure investors that the relationship will be durable, since the operator will be less likely to exit in a financial downturn. In instances where the operator is not willing to put up capital funding directly, a philanthropy agreement, whereby the operator agrees to raise a certain amount of capital from philanthropic sources to support the project, or the provision of capital equipment and/or infrastructure, such as an electronic health records license, can be effective to reduce the up-front debt load.

¹⁵ [The High Cost of Building California Hospitals, Scripps Health, April 2023](#)

¹⁶ Source: Updating the costs of compliance for California's Hospital Seismic Safety Standards, RAND Corporation report for California Hospital Association, 2019

¹⁷ Assumes cumulative inflation of 36% for new hospital construction since 2019 report; Federal Reserve of St. Louis Economic Data accessed August 2024



Another option is to generate grant funding through the State for discrete aspects of the facility. One such option currently available is through the bond program recently approved under the California Behavioral Health Services Act. Through this program, the state’s Department of Health Care Services is administering \$6.4 billion in grant funding through a competitive bidding process for the development of behavioral health inpatient treatment beds and residential settings, \$1.5 billion of which being awarded to solely to counties, cities and tribal entities. Considering Berkeley’s community health needs and the desire to maintain the service mix of Alta Bates which includes inpatient behavioral health beds, these grants present a compelling opportunity to reduce the overall debt financing required.¹⁸

After construction and following the first few years of hospital operations, the City may apply several levers to further mitigate the long-term cost of capital and/or tax burden. However, it is unlikely that any such non-debt based capital contributions could eliminate the need for tax supported debt.

Tax Impact Lever 3 – Identify non-tax based revenue sources to abate the property tax burden: With general obligation bonds, the taxing entity can assess each year the extent of ad valorem property taxes needed. Specifically, the taxing entity can use lease revenue from the operator to fund the debt service, reducing the taxes needed considerably. This would be achieved through a long-term lease agreement with fixed and predictable lease payments and term assurances. An abatement may be instituted annually or for a predetermined period across multiple years. Certain conditions may apply, and the opportunity should be thoroughly analyzed with bond counsel prior to execution. The impact of a lease revenue subsidy towards debt service is demonstrated in the exhibit below.

Exhibit: Potential Impact of Hospital Lease Revenues in Reducing Local Tax Burden

Term = 30 Years		Annual Property Tax Impact per \$100k in Assesed Property Value					
Interest Rate = 4%		Bond Scenario A		Bond Scenario B		Bond Scenario C	
		GO Bond of \$1 billion		GO Bond of \$1.5 billion		GO Bond of \$2 billion	
		\$57,290,000		\$85,935,000		\$114,580,000	
Annual Debt Service							
Scenario	Annual Lease Revenue	w/Lease Revenue	w/o Lease Revenue	w/Lease Revenue	w/o Lease Revenue	w/Lease Revenue	w/o Lease Revenue
Scenario 1: City led	\$20,000,000	\$140	\$214	\$247	\$322	\$354	\$429
Scenario 2: Healthcare District or JPA led: 2x property tax base	\$20,000,000	\$70	\$107	\$123	\$161	\$177	\$214
Scenario 3: Healthcare District or JPA led: 3x property tax base	\$20,000,000	\$47	\$71	\$82	\$107	\$118	\$143
Scenario 4: Healthcare District or JPA led: 4x property tax base	\$20,000,000	\$35	\$54	\$62	\$80	\$89	\$107

Tax Impact Lever 4 – Refinance to a lower interest rate in the future: An additional lever to reduce tax impact is through refinancing a portion of the initial GO bonds with revenue bonds in the future. GO bonds typically are structured to include a redemption date ten years following issuance, though shorter lock-out periods are possible, at which point they may be refinanced with revenue bonds. The CHFFA bond financing program offers access to low interest rate tax exempt financing tied to the State of California’s credit rating, and it supports debt issuance at a lower than market fee structure.¹⁹ This program is available for refinancing existing debt; however, refinancing would be available only to revenue bonds. The eligibility requirements for participation are narrow; only public and non-profit health facilities that have been operating for at least three years and have either the revenue or collateral to cover the debt service are eligible. The CHFFA has supported bond offerings of the scale

¹⁸ [California Behavioral Health Transformation Behavioral Health Bond Program](#)

¹⁹ [California Health Facilities Financing Authority Bond Financing Program](#)



being contemplated with a recent example being the Cedars Sinai Marina Del Ray Hospital which received \$1.03 billion in debt financing in 2021. The City should further assess this option with its bond counsel.²⁰

Section C: Structural Options for Distributing Tax Impact across Potential Service Area

Financing through the establishment of a new healthcare district or a JPA can allow for an expanded geography over which to assess the tax securing the bond. As demonstrated, this option offers the greatest potential for reducing the tax impact across the hospital service area.

Healthcare facility financing linked to a healthcare district is generally viewed favorably by investors due to its dedicated purpose, public engagement, and ability to levy taxes across a broader geography. However, existing districts have encountered significant financial issues, and without special legislation at the State level, establishing a new district can significantly extend the development timeline because they require voter approval. As confirmed by the City's bond counsel, a JPA offers a faster and more flexible alternative to a healthcare district, including liability protection, and has the ability to issue GO bonds in support of a JPA project. The benefit of a JPA is that it would allow multiple cities to jointly seek voter approval and issue general obligation bonds; the JPA offers no benefit if the City is the only public agency financing the hospital. The following table describes each structural option and the tradeoffs between the two.

Table B: Structural Options

²⁰ In possible future circumstances where CHFFA is not available or does not offer more favorable rates, it may still, however, be politically necessary to utilize this lever regardless of whether the refunding revenue bonds will bear a lower interest rate than the refunded GO bonds.



Structural Options	Healthcare District	Joint Powers Authority ²¹
Summary Description	<ul style="list-style-type: none"> Independent public entities established under California law²² to address the unique healthcare needs of specific geographic regions Responsible for planning, funding and delivering healthcare services for their defined district²³ May own and operate hospitals and other healthcare facilities, directly or indirectly,^{24,25} Some districts no longer operate any facilities and support healthcare services through grantmaking and other activities 	<ul style="list-style-type: none"> Independent entities established by two or more governmental entities to fulfill a common objective, effectively a public joint venture Support pooling of public resources by public entities Coordinate efforts and support efficiencies across governmental agencies/entities to save taxpayers money If authorized by their legislative or other governing bodies, two or more public agencies by agreement may jointly exercise any power common to the contracting parties, including, but not limited to, levying a fee, assessment, or tax²⁶ Non-governmental entities may participate in JPAs (such as through agreement with non-profit hospital to provide services)
Financing	<ul style="list-style-type: none"> Patient service revenue Taxes and assessments:²⁷ Special taxes or assessments on real and personal property within the district, subject to voter approval (taxes and assessments made up 6% of non-debt healthcare district revenue in 2021)²⁸ Debt financing: Districts may issue general obligation bonds (with 2/3 voter approval to raise property taxes to repay the bonds) and revenue bonds (do not require separate voter approval, paid using revenues from the district) Other sources: Including revenue from capital assets, state and federal funds and grants 	<ul style="list-style-type: none"> Patient service revenue Taxes and assessments: Can charge fees, make assessments and levy taxes via taxing authority of member(s) Debt financing: Flexibilities provided to JPAs in bond issuance include: <ul style="list-style-type: none"> Revenue bonds can be issued without voter approval A JPA may issue GO bonds leveraging the powers of its members so long as 2/3 voter approval is received across all participating member jurisdictions²⁹ Other sources: Including revenue from capital assets, state and federal funds and grants
Governance	<ul style="list-style-type: none"> Board of Directors comprised of five registered voters in the district, with four-year terms Initial Board is appointed by county Board of Supervisors, with subsequent vacancies filled by election³⁰ Sessions of the Board of Directors must be open to the public, with limited exceptions³¹ 	<ul style="list-style-type: none"> Formed via agreement between member entities (must be filed within 30 days with Secretary of State and State Controller) JPA formation and revenue-only bond issuance are not subject to voter approval Board of Directors: Must be identified (flexibility in design as positions could be ex officio or appointed by city councils) and in most cases include a treasurer and auditor

²¹ Nevada County, CA Grand Jury Report: Joint Powers Authority: What You Need to Know, 2021

²² Cal. Health & Safety Code § 32001

²³ "About Healthcare Districts", Association of California Healthcare Districts

²⁴ Cal. Health & Safety Code § 32121

²⁵ Cal. Health & Safety Code § 32129

²⁶ Cal. Govt code § 6502

²⁷ Cal. Health & Safety Code § 32200-32205, 32221-32223, 32240-32243

²⁸ California State Controller's Office, Special District Data, 2021

²⁹ 4 As confirmed by the City's bond counsel

³⁰ Cal. Government Code § 1780

³¹ Cal. Health & Safety Code § 32106



		<ul style="list-style-type: none"> • Governance model determined during formation of JPA, with horizontal structure allowing a group of distinct and separate member entities to form JPA and provide oversight for activities • Sessions of the Board of Directors must be open to the public, with limited exceptions
<p>Advantages</p>	<ul style="list-style-type: none"> • Clear purpose: Healthcare districts, unlike Cities or counties, are focused on the delivery of health services to the community and can tailor those based on community need. Although, in this case, the City is interested in <u>financing</u> the hospital, not on <u>delivering</u> health services to the community • Transparency and accountability: Districts are publicly governed with an elected Board and financial reporting requirements allowing tax base to clearly see how district revenues are being spent on public healthcare services. Open meetings allow for public involvement and influence • Spread tax base: District limits can extend beyond city limits limiting per capita tax impact 	<ul style="list-style-type: none"> • Liability Protection: As a legally separate public entity, individual JPA members are typically not liable for JPA debts. This protection does not extend to liabilities independently held by the JPA members. • Flexibility: Broad latitude in JPA design and purpose so long as the situation can benefit from having collaboration between public agencies • Ease of Formation: Voter approval is not required to establish or issue revenue-only bonds; however, 2/3 voter approval is still required to issue debt secured by a new tax (e.g., a GO bond or special tax revenue bond). • Agility/Nimbleness: JPAs can move quickly and can incorporate as private organizations with member appointed governing bodies, allowing for delegated decision making without requirement for public review. • Transparency and Accountability: Board meetings are open to the public with limited exceptions and financial reporting requirements allow tax base to clearly see how district revenues are being spent (it is expected the revenues would primarily or exclusively pay for debt service). Open meetings allow for public involvement.
<p>Disadvantages</p>	<ul style="list-style-type: none"> • Cost of Capital: While having taxing authority and the ability to issue GO bonds, a new healthcare district without credit history or rating will likely receive a higher interest rate than GO bonds issued by municipalities with strong credit history. • Time to Establish: Healthcare district formation is multi-step requiring the engagement of all governments and territories with land within district boundaries, extensive planning and agency review, and a public vote. • Inefficient/Duplication of Service: Healthcare districts often extend across multiple jurisdictions and provide similar services to those already provided by or to the City or County if another healthcare district overlaps their borders • Regional Planning: Can lead to discoordination of efforts as independent board not connected to other local governing bodies and their related health efforts 	<ul style="list-style-type: none"> • Bond Process: Due to the complexities of the laws and rules around GO bonds and JPAs, there may be additional procedural and legal steps required before the JPA could issue a GO bond. •



Establishing or Joining an Existing Healthcare District

If pursued, healthcare districts can be formed through public process or legislative action.

The process for healthcare district formation is defined in the California Health and Safety Code³² and subject to review by the California Local Agency Formation Commission (LAFCO). The process includes:

1. **Define health care district geography and purpose (§ 32001):** District geography may include any territory, incorporated and/or unincorporated, in one or any more counties, and does not need to be contiguous. Municipalities within district boundaries must be fully included and may not be divided. Petitions for district establishment must demonstrate need, feasibility, and public support.
2. **Public and Agency Review (§ 32002):** Prior to petition going to hearing and public vote, it will be subject to agency and public review. Stakeholders with formal review duties include each health planning agency with territory in the district, and the Office of Statewide Health Planning and Development. A public review and comment period of 54 days is also required where comments for or against can be submitted. If comments against district formation are submitted, they must be published and distributed along with election date notifications at least 10 days prior to the election date.
3. **Public Vote and Approval (§ 32003):** Following review, the petition may be presented at any meeting of the supervising authority of the county with the greatest portion of the land proposed for the district resides. The petition must have signatures from at least 12% of the registered votes within the proposed district boundaries. A vote may then be scheduled and held. If the majority of votes cast are in favor of the district, it may form immediately.

There is also precedent for legislative action to rapidly establish a new healthcare district in urgent circumstance. For example, Pajaro Valley Health Care was established with the 2022 passage of Senate Bill 418 to acquire and ensure the ongoing operation of Watsonville Community Hospital following bankruptcy (see appendix for case profile). Recent precedent for fast tracking district formation in urgent circumstance seems to be driven by the goal to avoid healthcare deserts, which would not likely apply to the East Bay market.³³ However, if the City were to explore the potential for this, the next opportunity for review and action will be in 2025's legislative session.

Additional detail for this process can be found in Appendix B.

Establishing Joint Powers Authority

JPAs can be established relatively rapidly through written contractual agreement between two or more public agencies. This includes public health systems. A joint powers authority does not require voter approval but is subject to public review like other public agencies. While able to bypass the voter approval required for health care district formation, the JPA will still need to include a public member

³² [California Health and Safety Code Division 23 Sec 32000-32003](#)

³³ Pajaro Valley Health Care District was established by legislative action under SB 418 in February 2022 to purchase and maintain operations of Watsonville Hospital following Chapter 11 bankruptcy.



with taxing authority in addition to the City to allow for tax support from a broader geographic base and require 2/3 voter approval across the participating jurisdictions to issue a GO bond.

Bay Area Healthcare District Context

The Bay Area is home to multiple healthcare districts with two adjacent to Berkeley, Alameda Health Care District and the West Contra Costa Health Care District, which is currently being overseen by the Contra Costa County Board of Supervisors following District bankruptcy in 2016. Other Bay area healthcare districts include El Camino Health, Marin Healthcare District, Peninsula Healthcare District, and Sequoia Healthcare District.

Each healthcare district has unique features informed by the scope of services and population base to whom those services are provided. The below table describes the features and key differences between three of the most proximate healthcare districts to Berkeley.

Healthcare District	City of Alameda Healthcare District	West Contra Costa Healthcare District	Marin Healthcare District
Overview	District is the steward for Alameda Hospital and its associated facilities, which are operated by Alameda Health System (AHS), formerly Alameda County Medical Center and currently a public hospital authority, under a JPA formed in 2012 between the District and AHS. District is responsible for collection of parcel tax to support hospital and facilities in the City of Alameda	Currently dormant following 2016 bankruptcy (exited in 2021). District was formed to build Doctors Medical Center (formerly Brookside) and oversaw health planning for West Contra Costa County. Following District bankruptcy, Governor passed Senate Bill 522 in 2018 placing the Contra Costa County Board of Supervisors as governing body for District.	Owns and is steward for Marin General Hospital, an independent non-profit hospital, the only acute care facility in Marin County. District ensures countywide access to care and that hospital facility is in compliance with seismic standards.
Population Served	City of Alameda	West Contra Costa County	Marin County, excluding Novato
District Facilities	<ul style="list-style-type: none"> Alameda Hospital South Shore Rehabilitation Park Ridge Rehabilitation Kate Creedon Wound Center 	<ul style="list-style-type: none"> Doctors Medical Center (closed 2015) 	Marin General Hospital dba MarinHealth Medical Center
Tax Levied through District	Yes, annual parcel tax of \$298 on every parcel and possessory interest within district boundaries (\$5.9M received annually) to support operating and capital funding needs of Alameda Hospital and related facilities	Yes, parcel tax levied in 2004 to support struggling Doctors Medical Center Facility and a second parcel tax in 2011 to further subsidize facility losses. Collectively, parcel taxes brought in \$11.3 million in FY23. ³⁴ Parcel taxes support ~\$3M in annual debt service on Doctors Medical Center related bonds set to mature in 2042	Yes, property tax of \$22.3 per \$100k in assessed property value approved by Marin Health Care District voters in 2013 to fund \$394M GO bond to finance rebuild of Marin General Hospital

³⁴ [West Contra Costa Healthcare District FY23 Audited Financials](#)



		with remainder funding other liabilities and district services.	
Existing Financing Arrangements and Purpose	Certificate of Participation secured by statutory lien on parcel taxes to fund capital improvements necessary to meet seismic standards (Amount TBD)	None; Doctors Medical Center (sole acute care facility) closed 2015	General Obligation Bond of \$394M to fund rebuild of Marin General Hospital facilities (30-year term)
Finance Issues to Note	<ul style="list-style-type: none"> JPA Compliance: Alameda Hospital has experienced ongoing financial distress despite parcel tax revenue subsidy due to mismanagement of facility by AHS. Resulted in \$200M in debt owed to Alameda County.³⁵ Financial Shortfall: High governmental payer mix coupled with service mix has resulted in ongoing operating deficit 	Current tax is financing repayment of existing debt and some local health services that remain.	<ul style="list-style-type: none"> No financial issues of note \$394 million for bonds outstanding to finance Oak Pavilion Hospital Building. Receives \$16 million in property tax revenue to service annual debt requirement

Section D: Next Steps and Timing

The City of Berkeley faces many upcoming steps and decisions as it considers options for financing a new hospital. Each structural and financing option carries implication for the time required to execute. Given that a guiding principle is to eliminate the time between the new facility opening and the closure of Alta Bates, and that the assumed closure is to occur in 2030, expediency is a leading consideration. The following represent the major steps in the process and the estimated timeframe to complete.

Step 1: Feasibility and Planning (12-24+ months): Prior to the debt offering, a detailed feasibility study will need to be conducted and presented for investor and public scrutiny. This phase also involves planning and stakeholder engagement to align partner and community interest. This extends to identification and engagement of the future operating partner. This step can take anywhere from 1-2+ years depending on the stakeholders and project scale, amongst other factors.

The feasibility study will evaluate the need for and long term financial sustainability of the proposed hospital project. This is an investor requirement necessary to set bond terms to the extent revenue bonds are utilized, but is politically necessary for GO bonds. The planning process includes partner and vendor selection for financing, constructing and operating the hospital. These activities can occur concurrently.

Elements assessed by investors will include, but are not limited to:

- Geography and Related Community Need:** What is the geography of service? What is the socioeconomic, health, and coverage status of the population to be served? How competitive is

³⁵ [Alameda County Grand Jury Report 2014-15](#)



the local market and do gaps in care exist currently? Does local service demand/needs support the need for a facility of this size and with the proposed service mix?

- **Facility Payer Mix and Reimbursement:** What are the projected financials for the hospital? What assumptions drive that projection and what are the sensitivities (e.g., volume, payer mix, contracted reimbursement rates, etc.)? For example, in a scenario where the facility has a high governmental payer mix, ongoing or additional tax support may be required to offset operating losses if the operator were to require it either through agreement or in the event of a crisis.
- **Performance of Existing Facility:** What is the operating performance of the facility to be replaced? Financial performance of the current inpatient facility will be used to assess likelihood of future performance for the planned facility.
- **Oversight and Funding Structure:** Under what structure will the hospital be organized and how will it be funded? If a health care district and/or JPA is to be formed, the public partners necessary to enable will need to be engaged during this step to develop the plan for establishment, financing and funds flow. Healthcare districts receive independent credit ratings from the municipalities and territories that comprise them. The structure and “what is in” will have implication for credit terms.
- **Operating Partner:** Who is chosen to be the operator will be one of the most, if not the most, important factors investors will look at. Considerations will include:
 - Experience - Investors want an experienced operator. For example, a new healthcare district with no prior operational experience running the hospital would be considered higher risk.
 - Financial interest - Investors in revenue bonds want to see that a third-party operator has some “skin in the game” to give confidence in the durability of the relationship so in the event of financial downturn, the operator has incentive to improve performance rather than exiting the operating or lease agreement. Contribution can take many forms, including capital, philanthropy commitment and/or infrastructure.
 - Well-regarded brand presence in the market - Respected healthcare brands (e.g., UCs, Kaiser) are attractive to patients and are more likely to capture and maintain market share.
 - History of strong financial performance - Particularly important if debt service tied to operating revenues or lease.
- **Timing Between Closing of Old and Opening of New:** Ideally, there should be no gap between the closing of the old and the opening of the new facility. Gaps in access, even short ones, can risk loss of local market share before the new facility opens.
- **Project Team:** All vendors and professionals participating in project will be scrutinized (engineers, architects, etc.) There is a need to select a highly qualified team with demonstrated experience in developing projects of this scale on time and on budget.

Step 2a: Establish Healthcare District *if pursued* (4-9 months): If choosing to establish a new healthcare district, or join and expand the boundaries and scope of service for an existing one, California state law requires planning and submission of a petition for formation, review and comment by the CA Office of Statewide Health Planning and Development and by each health



planning agency with territory within the proposed district (60 days), notification of election to LAFCO and response (10 days), posting of proposal for formation and public comment (54 days), distribution of notice for public vote prior to election (10 days minimum), and finally a public vote with at least 12% of registered voters within proposed district boundaries participating and recording majority approval.³⁶

Step 2b: Establish Joint Powers Authority *if pursued (4-6 months)*: If choosing to establish a JPA, a vote will not be required. Once authorized by their legislative or governing bodies, the public agencies may enter into an agreement. The agreements shall state the purpose of the agreement or the power to be exercised and provide for the method by which the purpose will be accomplished or the manner in which the power will be exercised. Once executed, the agreement must be filed with the Secretary of State within 30 days of the effective date with an additional copy to be sent to the Controller. Once successfully filed, the JPA may issue bonds and finance projects.³⁷

Step 2c: Gain Voter Approval of Additional Debt and Associated Tax to Secure (4-9 months): If debt is to be secured by new tax revenues, ad valorem or special tax, voter approval will be required. Organizing, publicizing, and holding the vote may take anywhere from 4-9 months. (If establishing a healthcare district, the vote can occur at same time as district formation vote.)

Step 3: Issue Debt (4-9 months): Once approval to offer debt is received, the issuing entity will work with investment banks and advisors to develop offering(s) and then make them available to investors. Generally, this can take 4-9 months, though complex circumstances could result in longer timelines extending up to 12-18 months.

Step 4: Complete Permitting and Construction (3-5+ years): Once funded, project construction will begin. The construction timeline has several dependencies, such as permitting, land acquisition, and regulatory review, which may be initiated in parallel with the prior steps. As the most time-intensive step, choosing a developer in the planning and feasibility stage with demonstrated experience executing a hospital project of similar scale in the same or similar geography is essential.

³⁶ California Healthcare District Law 32000-32003

³⁷ California Government Code - Section 6500-6536 :: Article 1. Joint Powers Agreements

Appendices

Appendix A: Special District GO Bond Rating Criteria (Moody's)

Appendix B: California Healthcare District Formation Regulations (32000-32003)

Appendix C: Summary of Regional Municipalities and Current District Participation Status

Appendix D: Case Profile – Pajero Valley Health Care District Formation via Legislation



Appendix A: Moody's Special District GO Bond Rating Criteria

EXHIBIT 1

US Special Purpose District General Obligation Debt Scorecard Overview

Factor	Factor Weighting	Sub-factor	Sub-factor Weighting
Economy / Tax Base	30%	Tax Base Size (full value)	10%
		Full Value Per Capita	10%
		Wealth (median family income)	10%
Finances	30%	Fund Balance (% of revenues)	10%
		Fund Balance Trend (5-year change)	5%
		Cash Balance (% of revenues)	10%
		Cash Balance Trend (5-year change)	5%
Management	20%	Institutional Framework	10%
		Operating History	10%
Debt / Pensions	20%	Debt to Full Value	5%
		Debt to Revenue	5%
		Moody's-adjusted Net Pension Liability (3-year average) to Full Value	5%
		Moody's-adjusted Net Pension Liability (3-year average) to Revenue	5%

Source: Moody's Investors Service

Appendix B: California Health and Safety Codes: Division 23 – Hospital Districts

Division 23, Chapter 1: Formation of District

Section	Policy
§ 32001	<p>A local hospital district may be organized, incorporated and managed, as provided in this division and may exercise the powers herein granted or necessarily implied. Such a district may include incorporated or unincorporated territory, or both, or territory in any one or more counties. The territory comprising this district need not be contiguous but the territory of a municipal corporation shall not be divided; provided, that land either in a municipal corporation or in unincorporated territory which the supervising authority finds will not be benefited shall not be included.</p> <p>(Amended by Stats. 1965, Ch. 2043.)</p>
§ 32002	<p>The manner of formation of local hospital districts, and the conducting of all hospital district elections, unless otherwise provided in this division shall be as in the manner provided, respectively, by Chapter 1 (commencing with Section 58000) of Division 2 of Title 6 of the Government Code, and Part 3 (commencing with Section 10400) and Part 4 (commencing with Section 10500) of Division 10 of the Elections Code. Except as provided in this division, these provisions are hereby incorporated in this division by reference and shall have the same effect and force as if fully set forth herein. In addition to all other requirements regarding formation of hospital districts, no hearing upon the petition to form a hospital district shall be held until comments and recommendations of the Office of Statewide Health Planning and Development and each area health planning agency having territory within the proposed district, concerning the need for new or additional health facilities in the area to be served by the proposed district have been filed with the supervising authority. The Office of Statewide Health Planning and Development and the area health planning agency or agencies shall submit these comments and recommendations to the supervising authority within 60 days after receiving a request therefor from the proponents. Failure to submit these comments to the supervising body within 60 days shall be deemed to constitute a “no comment” response.</p> <p>(Amended by Stats. 1994, Ch. 923, Sec. 145. Effective January 1, 1995.)</p>
§ 32002.31	<p>Within five days after the district formation election has been called, the legislative body which has called the election shall transmit, by registered mail, a written notification of the election call to the executive officer of the local agency formation commission of the county or principal county in which the territory or major portion of the territory of the proposed district is located. Such written notice shall include the name and a description of the proposed district, and may be in the form of a certified copy of the resolution adopted by the legislative body calling the district formation election.</p> <p>The executive officer, within five days after being notified that a district formation election has been called, shall submit to the commission, for its approval or modification, an impartial analysis of the proposed district formation.</p> <p>The impartial analysis shall not exceed 500 words in length and shall include a specific description of the boundaries of the district proposed to be formed.</p> <p>The local agency formation commission, within five days after the receipt of the executive officer’s analysis, shall approve or modify the analysis and submit it to the officials in charge of conducting the district formation election.</p> <p>(Added by Stats. 1970, Ch. 736.)</p>
§ 32002.32	<p>The board of supervisors or any member or members of the board authorized by the board, or any individual voter or bona fide association of citizens entitled to vote on the district formation proposition, or any combination of such voters and associations of citizens, may file a written argument for or a written argument against the proposed district formation.</p>

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	<p>Arguments shall not exceed 300 words in length and shall be filed with the officials in charge of conducting the election not less than 54 days prior to the date of the district formation election. (Added by Stats. 1970, Ch. 736.)</p>
§ 32002.33	<p>If more than one argument for or more than one argument against the proposed district formation is filed with the election officials within the time prescribed, such election officials shall select one of the arguments for printing and distribution to the voters.</p> <p>In selecting the arguments, the election officials shall give preference and priority in the order named to the arguments of the following:</p> <p>(a) The board of supervisors or any member or members of the board authorized by the board.</p> <p>(b) Individual voters or bona fide associations of citizens or a combination of such voters and associations.</p> <p>(Added by Stats. 1970, Ch. 736.)</p>
§ 32002.34	<p>The elections officials in charge of conducting the election shall cause a ballot pamphlet concerning the district formation proposition to be voted on to be printed and mailed to each voter entitled to vote on the district formation question.</p> <p>The ballot pamphlet shall contain the following, in the order prescribed:</p> <p>(a) The complete text of the proposition.</p> <p>(b) The impartial analysis of the proposition, prepared by the local agency formation commission.</p> <p>(c) The argument for the proposed district formation.</p> <p>(d) The argument against the proposed district formation.</p> <p>The elections officials shall mail a ballot pamphlet to each voter entitled to vote in the district formation election at least 10 days prior to the date of the election. The ballot pamphlet is "official matter" within the meaning of Section 13303 of the Elections Code.</p> <p>(Amended by Stats. 1994, Ch. 923, Sec. 146. Effective January 1, 1995.)</p>
§ 32003	<p>Whenever the formation of a local hospital district is desired, a petition may be presented at a regular meeting of the supervising authority of the county in which the land, or a greater portion of the land, in the proposed district is situated, said petition to be signed by the registered voters residing within the boundaries of the proposed district, equal in number to at least 12 percent of the voters registered within the boundaries of the proposed district 30 days prior to the date the petition is filed. The number of written protests required to terminate the proceedings shall be a majority of the registered voters residing in the proposed district.</p> <p>If a majority of all the votes cast in the proposed district are in favor of organization, the supervising authority by resolution entered on its minutes shall declare the district duly organized under this act, shall give the name of the district as theretofore designated and shall describe the boundaries of such district. The county whose supervising authority declares the district organized shall be designated the "organizing county."</p> <p>(Amended by Stats. 1963, Ch. 1232.)</p>



Appendix C: Summary of Nearby Municipalities in Service Area Geography and Current District Participation Status

Municipality / Territory	Distance from Alta Bates Summit Medical Center (miles)	Currently in/Contains a Health Care District (Y/N)	Health Care District	Health Care District Tax	Net Assessed Value of Taxable Property (in billions) ³⁸
Berkeley	0.0	No	N/A	No	\$26.712
Emeryville	2.3	No	N/A	No	\$7.190
Piedmont	3.6	No	N/A	No	\$4.700 ³⁹
Oakland	3.7	No	N/A	No	\$79.755
Albany	4.2	No	N/A	No	\$3.409
Kensington	4.4	Yes	West Contra Costa	\$52 per parcel tax + tiered parcel tax based on property type*	Not Available
El Cerrito	6.1	Yes	West Contra Costa	\$52 per parcel tax + tiered parcel tax based on property type*	\$5.478
Orinda	6.7	No	N/A	No	\$8.874
Richmond	8.8	Yes	West Contra Costa	\$52 per parcel tax + tiered parcel tax based on property type*	\$13.649
Moraga	11	No	N/A	No	\$5.237
Lafayette	11.2	No*	N/A	No	\$10.524
San Pablo	11.7	Yes	West Contra Costa	\$52 per parcel tax + tiered parcel tax based on property type*	\$2.622
Walnut Creek	14.3	No	N/A	No	\$22.555
Alameda County	N/A	Yes	City of Alameda	District specific	\$379.140
Contra Costa County	N/A	Yes	Los Medanos; Concord/Pleasant Hill; West Contra Costa	District specific	\$256.266

*Tiered parcel tax approved in November 2011 (Measure J): \$47/single family home; \$94/small multi-unit residential; \$282/small commercial or industrial property; \$470/medium commercial or industrial property; \$940/large commercial or industrial property.
Source: Contra Costa County Public Records

³⁸ Net Assessed Value of Taxable Property sourced from FY23 Audited Comprehensive Annual Financial Reports respective municipalities and county.

³⁹ Piedmont does not report net assessed value in annual audited financials and relies on Alameda County for annual estimate. \$4.7 billion value as of June 2020 from Report of the Piedmont Budget Advisory and Financial Planning Committee.



Appendix D: Case Profile

Profile: Pajaro Valley Health Care District Formation via Legislation

Case Profile: Pajaro Valley Health Care District Formation via Legislation

- In 2022, the Pajaro Valley Health Care District (Pajaro Valley) was formed through special legislation (Senate Bill 418) to acquire the operations of Watsonville Community Hospital (Watsonville), a 106-bed inpatient hospital, to ensure its ongoing operation.
 - SB 418 allowed for expedited formation of district, bypassing the voting process and fast-tracking aspects of the planning process
 - Watsonville was in bankruptcy under the prior for-profit operator
 - Watsonville served a lower income community that would experience a significant reduction in access to care should the hospital close.
 - Effort had significant community support and engagement
- The hospital was transitioned from a for-profit to a non-profit entity under the control of Pajaro Valley.
- On March 2, 2024, voters approved Measure N, allowing Pajaro Valley to purchase, renovate and modernize Watsonville.
 - Measure N allowed for the levy an ad valorem property tax estimated at \$24 per \$100k in assessed property value to secure a \$116M general obligation bond
 - Bond is funding the purchase and renovation of Watsonville. Purchasing the facility will save Pajaro Valley \$3M annually in lease payments.
 - Measure passed 68% to 32%

