

FY22 Project Plan

### Process & Stakeholders

- 14 years of planning and discussion
- Council, Mayor and City Manager's Office
- Disaster & Fire Safety Commission
- Labor Executive Board & Working Groups

#### Brass Tacks & Hard Facts

We hear you. We are in alignment.

- Hiring Freeze
- Unprecedented Attrition
- COVID Assignments
- Recruitment of Specialty Positions
- Built environment
- Critical Work Department Wide



Wildfire Urban Interface

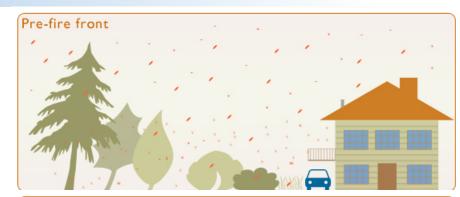
### WUI: Community Based Action

Neighbors & CERTs Organize

• Fire Safe Councils

- Fire Safe Councils
  - Adopt FireWise Standards

A Fire Adapted Community







3

# WUI: Changing Hazards

- Climate Change
- Changes in vegetation
- Limited resources to educate and enforce compliance



Diseased trees turning orange in the hills of Joaquin Miller Regional Park in January 2021. (Photo by John Brega)

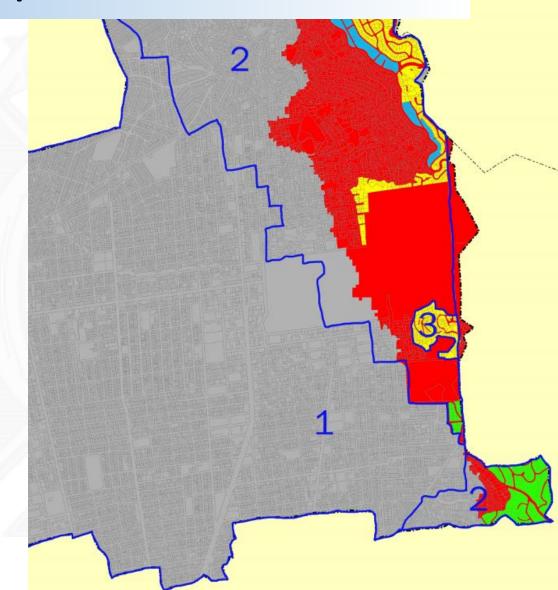
Nature News

Disease Outbreak Appears to be Killing Bay Area Trees

by Eric Simons
March 4, 2021

# WUI: Prevention & Preparedness

- Limited fire prevention inspectors
- Currently completing 820 inspections out of 8100
- Limited resources to educate and enforce compliance



### WUI: Built Environment

- Narrow winding streets
  - On street parking
  - Unapproved encroachments
- Increasing population density



### WUI: FY22 Actions 1/2

#### 1. Recruit & hire retired annuitants

Until internal staff are available

#### 2. Vegetation Management Program

- Wildfire Info. & Self-Assessment Mailer
- Perform a Community Wildfire Protection Plan
- Internal & Contracted Vegetation Mgmt.

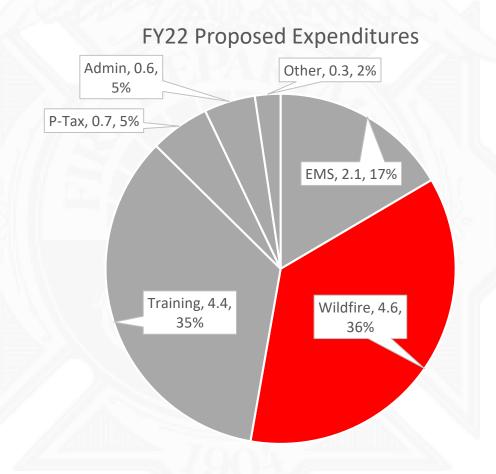
#### 3. "Safe Passages" program

- Largely dependent on other departments
- Includes controversial components
- Council support would be required



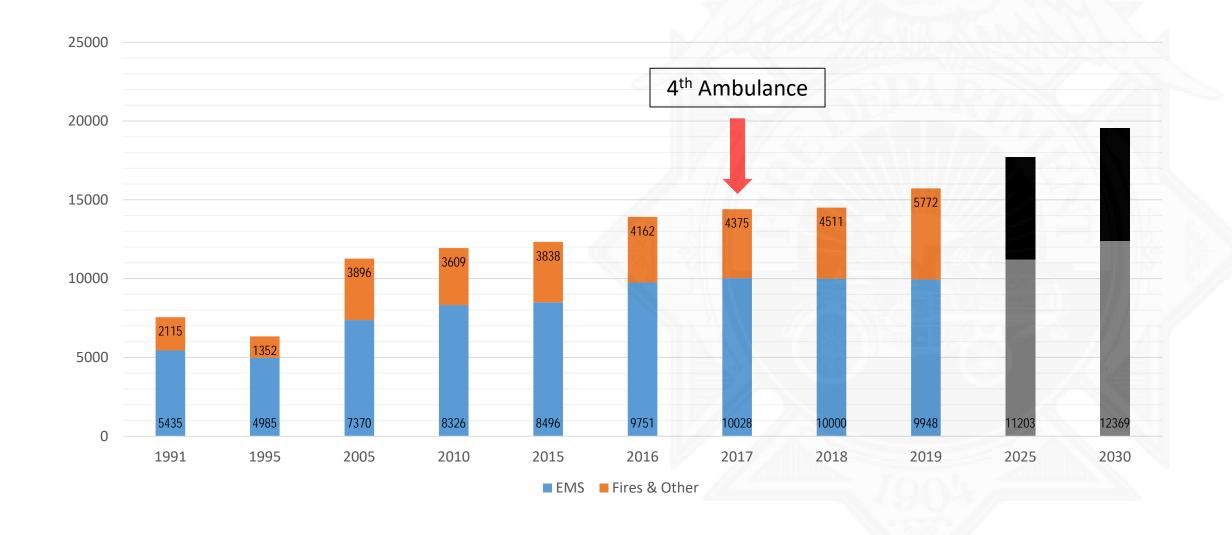
# WUI: FY22 Actions 2/2

- 4. Increase Capacity to Perform Inspections
  - 800 to 8000 (FZ 2 & 3)
  - Determine compliance program
- 5. Increase Community Outreach
  - From fire department & through neighbors
- 6. Outdoor Warning System
  - Installation, training & community engagement
- 7. Know your zone & evacuation drills

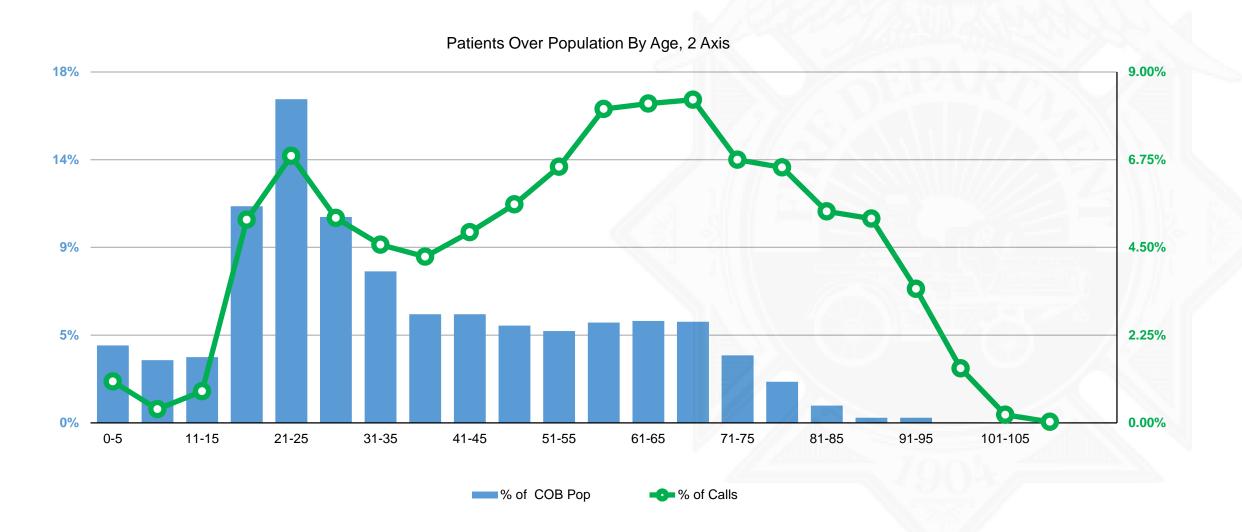


Emergency Medical Service (EMS)

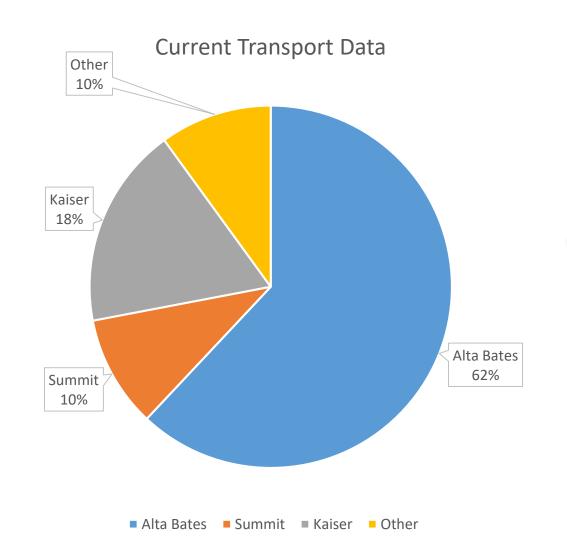
### EMS: Call Volume

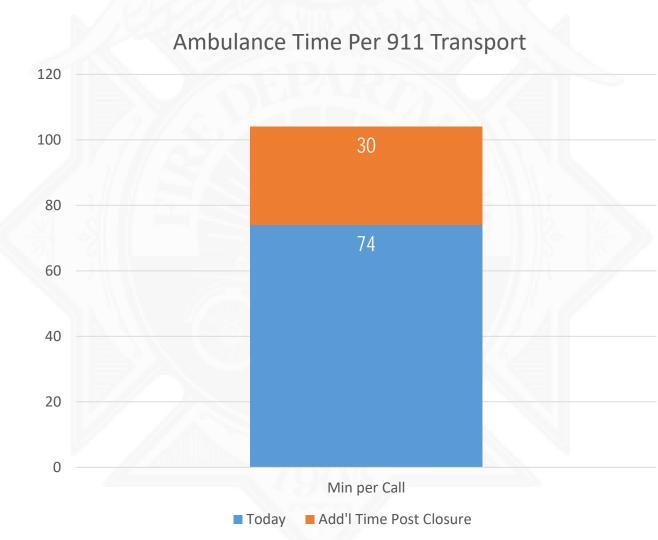


# EMS: Patient Demographics



### EMS: Closure of Alta Bates





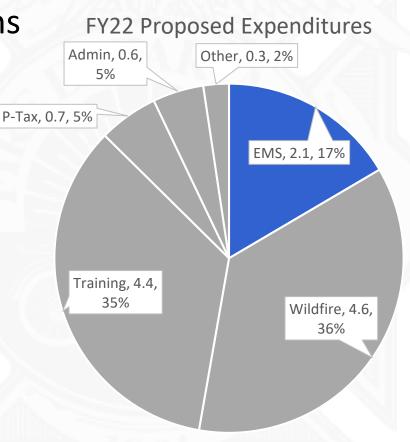
### EMS: Recruitment

- High-cost service delivery model
- Remove barriers to entry
- Creating attainable jobs



#### EMS: FY22 Actions

- 1. Create new single function job classifications
- 2. Engage in labor negotiations
- 3. Create new work schedules & deployment model
- 4. Increase # of ambulances
- 5. Create proper administrative support
- 6. Strengthen recruiting from the community
- 7. Recruit, hire, train EMTs & Paramedics



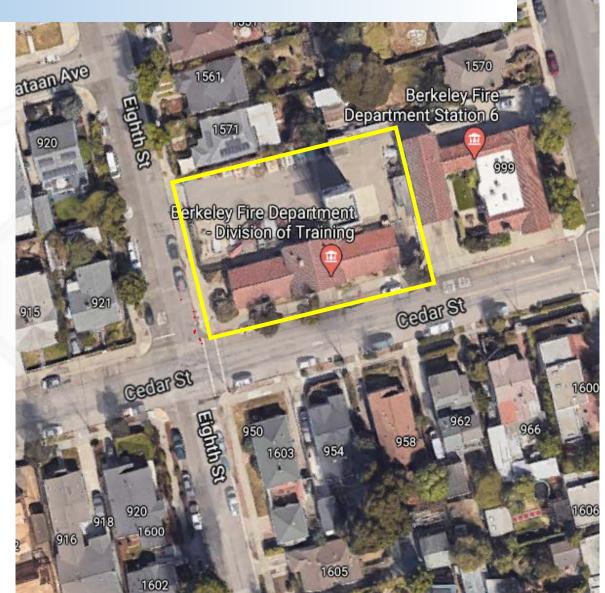
Training & Facilities

# T&F: Mission Creep

	1980	1990s	2000	2010	2015-2020		
Str	ructure Fires	Structure Fires	Structure Fires	Structure Fires	Structure Fires		
Fir	re Prevention	Fire Prevention	Fire Prevention	Fire Prevention	Fire Prevention		
		Emergency Medical	Emergency Medical	Emergency Medical	Emergency Medical		
		Disaster Preparedness	Disaster Preparedness	Disaster Preparedness	Disaster Preparedness		
		Hazardous Materials	Hazardous Materials	Hazardous Materials	Hazardous Materials		
		Wildland Fires	Wildland Fires	Wildland Fires	Wildland Fires		
	,		Weapons of Mass Destruction	Weapons of Mass Destruction	Weapons of Mass Destruction		
			Vehicle Extrication	Vehicle Extrication	Vehicle Extrication		
			Technical Rescue	Technical Rescue	Technical Rescue		
				Active Shooter	Active Shooter		
				Water Rescue Swimmer	Water Rescue Swimmer		
					Routine Wildland Urban Interface Fires		
				İ	Vocational Education		
				İ	Boat Operations		
				i	Pandemic Response		
				İ	Community Medicine		

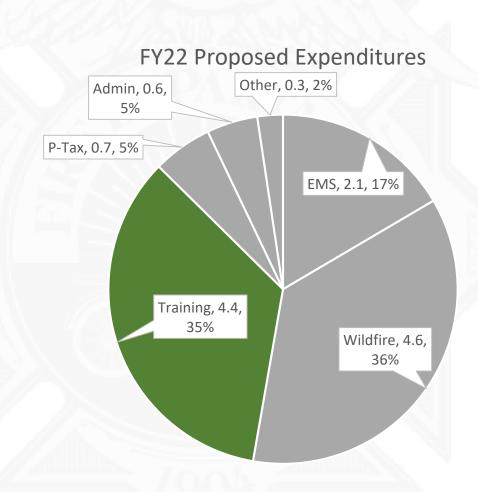
# T&F: Department Facilities

- Physical space
- Proximity to residential neighborhood
- Parking



### T&F: FY22 Actions

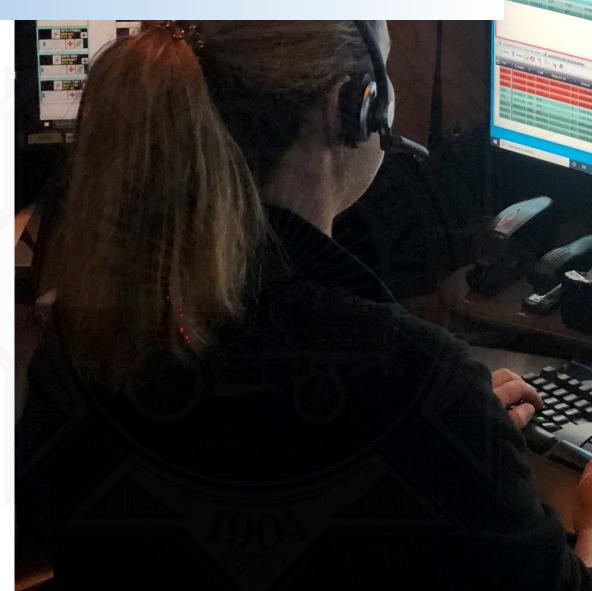
- 1. Increasing training staff
- 2. Enhancing professional development
- 3. Meeting training standards and mandates
- 4. Seeking to purchase or lease a multi-function property
  - Office Space
  - Apparatus storage
  - Warehouse space
  - FF Training facility
  - CERT Training Facility
  - Dispatch Facilities



Priority Dispatching for Fire & EMS

# Dispatch: Opportunities

- Priority Dispatching
  - Right Resource Right Call
- Emergency Medical/Fire Dispatching
  - Standardized questioning/911 callers
- Call Routing
  - Doctors, clinics, community based organizations
- On-Going Training
  - Continuing professional development



# Dispatch: Charting the Course

- Vendor Proposals Rec'd
  - Selection July '21
- Contract to Council
  - September '21
- Analysis
  - October '21 to April '22
- Implementation Plan
  - April '22 to October '22



Program Coordination & Administration

# Program Administration

- We \*think\* we know what is needed
- Large number of complicated, interconnected projects
- Current administration needs more capacity

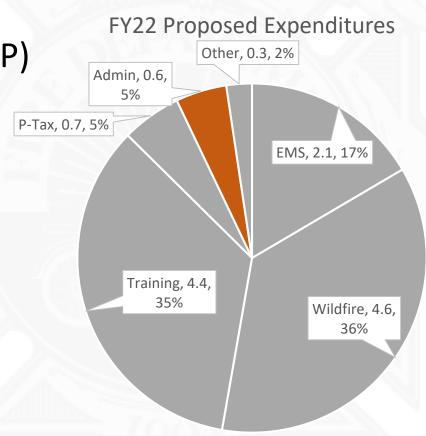


# FY22 Actions: Program Admin

Standards of Coverage

Community Wildfire Protection Plan (CWPP)

Project Management



# FY22 Funding Allocation

Project	FY22-\$	FY22-%
<ul> <li>Emergency Medical Response</li> <li>Additional Ambulances &amp; Staff</li> <li>EMS Administration &amp; Support Staff</li> </ul>	2.1m	16.5%
<ul> <li>Wildland Urban Interface</li> <li>Retired Annuitants &amp; Support Staff</li> <li>Vegetation Management, Safe Passages &amp; Inspections</li> <li>Outdoor Warning System &amp; Evacuation Drills</li> </ul>	4.6m	36.2%
<ul> <li>Training of Personnel</li> <li>Purchase or Lease of Physical Property</li> <li>Training Staff member</li> </ul>	4.4m	34.6%
<ul> <li>Program Coordination &amp; Administration</li> <li>Standards of Coverage Analysis &amp; Report</li> <li>Program Management Contract</li> <li>Community Wildfire Protection Plan</li> </ul>	600k	4.7%
Paramedic Tax Deficit	700k	5.6%
Other (Includes: HazMat & Tech Rescue funding)	300k	2.4%
Total FY22	12.7m *	100%

<sup>\*</sup> FY22 Includes recurring funding of 8.5m and a **one-time** additional 4m in revenue (collections 1/1/21 - 6/30/21)

# Immediate Next Steps

- 1. Community wildfire mailers
- 2. Recruit & hire annuitants
- 3. July 20<sup>th</sup> Wildfire Work Session
- 4. Community Wildfire Prevention Program (CWPP)

# Thank you...



Our team is working hard for you and is excited for the next year!